# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# FORM 8-K/A

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): June 4, 2014 (May 29, 2014)

# HC2 HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation) 001-35210 (Commission File Number) 54-1708481 (IRS. Employer Identification No.)

460 Herndon Parkway, Suite 150 Herndon, VA 20170 (Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (703) 456-4100

Not Applicable

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Dere-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

### Item 2.01. Completion of Acquisition or Disposition of Assets.

This Current Report on Form 8-K/A is filed as an amendment to the Current Report on Form 8-K dated June 4, 2014, filed by HC2 Holdings, Inc. (the "Company") with the Securities and Exchange Commission (the "SEC") disclosing the completion of the acquisition of 2,500,000 shares, or approximately 60% of the outstanding stock of Schuff International, Inc. ("Schuff") from SAS Venture LLC. This amendment on Form 8-K/A is being filed to provide financial statements and pro forma financial statements required by Item 9.01 of Form 8-K.

Subsequent to this initial investment, the Company negotiated an agreement to purchase an additional 198,411 shares, which increased the Company's ownership interest to approximately 65%. In June 2014, Schuff repurchased a portion of its outstanding common stock which had the effect of increasing the Company's ownership interest to 70%.

Item 9.01. Financial Statements and Exhibits.

(a) Financial Statements of Businesses Acquired.

The audited balance sheets of Schuff as of December 29, 2013 and December 30, 2012 and audited statements of operations, stockholders' equity, and cash flows of Schuff for each of the three years in the period ended December 29, 2013 and the notes related thereto and the related independent auditors' report of Grant Thornton LLP are filed as Exhibit 99.1 to this Current Report on Form 8-K/A and are incorporated herein by reference.

The unaudited balance sheet of Schuff as of March 30, 2014 and the related unaudited statements of income, stockholders' equity, and cash flows for the three month periods ended March 30, 2014 and March 31, 2013, and the notes related thereto, are filed hereto as Exhibit 99.2 and are incorporated herein by reference.

### (b) Pro Forma Financial Information.

The required unaudited pro forma condensed consolidated financial statements as of and for the three months ended March 31, 2014 and for the year ended December 31, 2013 and the notes related thereto are filed as Exhibit 99.3 to this Current Report on Form 8-K/A and are incorporated herein by reference.

### (d) Exhibits.

- 99.1 Audited balance sheets of Schuff as of December 29, 2013 and December 30, 2012 and audited statements of operations, stockholders' equity, and cash flows of Schuff for each of the three years in the period ended December 29, 2013 and the notes related thereto and the related independent auditors' report.
- 99.2 Unaudited balance sheet of Schuff as of March 30, 2014 and the related unaudited statements of income, stockholders' equity and cash flows for the three month periods ended March 30, 2014 and March 31, 2013, and the notes related thereto and the related independent auditors' report.
- 99.3 Unaudited pro forma condensed consolidated financial statements as of and for the three months ended March 31, 2014 and for the year ended December 31, 2013 and the notes related thereto.

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

HC2 Holdings, Inc. (Registrant)

By: /s/ Mesfin Demise

Name: Mesfin Demise

Title: Chief Financial Officer, Corporate Controller and Treasurer

Date: August 14, 2014

### EXHIBIT INDEX

Exhibit No.	Description
99.1	Audited balance sheets of Schuff as of December 29, 2013 and December 30, 2012 and audited statements of operations, stockholders' equity, and cash flows of Schuff for each of the three years in the period ended December 29, 2013 and the notes related thereto and the related independent auditors' report.
99.2	Unaudited balance sheet of Schuff as of March 30, 2014 and the related unaudited statements of income, stockholders' equity and cash flows

- for the three month periods ended March 30, 2014 and March 31, 2013, and the notes related thereto and the related independent auditors' report.
- 99.3 Unaudited pro forma condensed consolidated financial statements as of and for the three months ended March 31, 2014 and for the year ended December 31, 2013 and the notes related thereto.

### SCHUFF INTERNATIONAL, INC. AND SUBSIDIARIES

### ANNUAL REPORT

# FOR THE YEAR ENDED DECEMBER 29, 2013



### REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

**Grant Thornton LLP** 2398 E Camelback Road Suite 600 Phoenix, Arizona 85016

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Board of Directors and Stockholders Schuff International, Inc.

We have audited the accompanying consolidated financial statements of Schuff International, Inc. and subsidiaries, which comprise the consolidated balance sheets as of December 29, 2013, and December 30, 2012, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the three years in the period ended December 29, 2013.

### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Schuff International, Inc. and subsidiaries as of December 29, 2013 and December 30,

2012, and the results of their operations and their cash flows for each of the three years in the period ended December 29, 2013, in accordance with accounting principles generally accepted in the United States of America.

/s/ GRANT THORNTON LLP

Phoenix, Arizona July 24, 2014

**Grant Thornton LLP** U.S. member firm of Grant Thornton International Ltd

### SCHUFF INTERNATIONAL, INC. CONSOLIDATED BALANCE SHEETS

	December 29 2013	December 30 2012
		except for share ata)
Assets	uu	itu)
Current assets		
Cash and cash equivalents	\$ 1,066	\$ 8,804
Receivables (Notes 2 and 14)	106,620	93,102
Income tax receivable (Note 8)	228	
Costs and recognized earnings in excess of billings on uncompleted contracts (Note 2)	20,831	12,140
Inventories (Note 3)	11,557	11,438
Deferred tax asset (Note 8)	1,707	1,889
Prepaid expenses and other current assets	1,402	1,453
Assets of discontinued operations (Note 16)	1,471	13,590
Total current assets	144,882	142,416
	50.000	, i
Property, plant and equipment, net (Note 4)	70,238	67,931
Goodwill	10,054	10,054
Other assets	4,102	5,857
Assets of discontinued operations (Note 16)	311	3,515
	\$ 229,587	\$ 229,773
Liabilities and stockholders' equity		
Current liabilities		
Accounts payable (Note 5)	\$ 49,901	\$ 37,928
Accrued payroll and employee benefits	7,398	7,849
Accrued interest	90	556
Other current liabilities (Note 6)	4,907	4,363
Billings in excess of costs and recognized earnings on uncompleted contracts (Note 2)	38,584	39,563
Income tax payable (Note 8)	_	3,707
Current portion of long-term debt (Note 7)	2,663	4,910
Liabilities related to discontinued operations (Note 16)	1,396	3,816
Total current liabilities	104,939	102,692
Long-term debt (Note 7)	9,166	23,500
Deferred tax liability (Note 8)	6,517	6,133
Other liabilities	656	1,718
Liabilities related to discontinued operations (Note 16)	27	1,710
	16,366	31,351
	10,500	51,551
Commitments and Contingencies (Notes 7, 9, 11, 12 and 13)		
Schuff International stockholders' equity (Note 10)		
Preferred stock, \$.001 par value – authorized 1,000,000 shares, none issued	—	_
Common stock, \$.001 par value – 20,000,000 shares authorized, 10,038,707 shares issued in both 2013 and 2012, and		
4,202,933 and 4,179,796 shares outstanding in 2013 and 2012, respectively	10	10
Additional paid-in capital	49,224	49,152
Retained earnings	131,687	119,360

Retained earnings Treasury stock - 5,835,774 and 5,858,911 shares, in 2013 and 2012, respectively, at cost

Total Schuff International stockholders' equity Non-controlling interest Total stockholders' equity

See notes to consolidated financial statements.

1

(76,946)

103,975

108,282

229,587

\$

4,307

(77,187)

91,335

4,395

95,730

\$ 229,773

# SCHUFF INTERNATIONAL, INC. CONSOLIDATED STATEMENTS OF OPERATIONS

	December 29	Year Ended December 29 December 30		
	2013	2012	January 1 2012	
	(in thous	(in thousands, except per share data)		
Revenues (Note 14)	\$ 416,142	\$ 427,190	\$369,765	
Cost of revenues	355,951	382,508	329,079	
Gross profit	60,191	44,682	40,686	
General and administrative expenses (Note 11)	40,555	34,411	34,993	
Operating income	19,636	10,271	5,693	
Interest expense	(3,669)	(5,804)	(1,130)	
Other (expense) income	(697)	828	(129)	
Income before income tax provision	15,270	5,295	4,434	
Income tax provision (Note 8)	(2,650)	(1,660)	(2,016)	
Income before non-controlling interest	12,620	3,635	2,419	
Non-controlling interest	88	(136)	(43)	
Income from continuing operations	12,708	3,499	2,376	
Discontinued operations (Note 16)				
Loss from discontinued operations, net of tax	(547)	(1,326)	(7,408)	
Gain on sale of discontinued operations, net of tax	166			
Loss from discontinued operations	(381)	(1,326)	(7,408)	
Net income (loss)	\$ 12,327	\$ 2,173	\$ (5,032)	
Income from continuing operations per common share: (Note 10)				
Basic	\$ 3.04	\$ 0.84	\$ 0.25	
Diluted	\$ 3.03	\$ 0.84	\$ 0.25	
Loss from discontinued operations per common share: (Note 10) Basic	¢ (0.00)	¢ (0.22)	¢ (0.76)	
	\$ (0.09)	\$ (0.32)	\$ (0.76)	
Diluted	\$ (0.09)	\$ (0.32)	\$ (0.76)	
Income (loss) per common share: (Note 10)				
Basic	\$ 2.95	\$ 0.52	\$ (0.52)	
Diluted	\$ 2.94	\$ 0.52	\$ (0.52)	
Weighted average shares used in computation: (Note 10)				
Basic	4,182	4,156	9,688	
Diluted	4,200	4,160	9,688	

See notes to consolidated financial statements.

# SCHUFF INTERNATIONAL, INC. CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

	Commo Shares	n Stock Amount	Additional Paid-In Capital	<b>Retained</b> Earnings (in thousand	Treasury Stock	Non- controlling Interest	Total
Balance at January 3, 2011	9,756	\$ 10	\$ 49,199	\$122,219	\$ (3,391)	\$ —	\$168,037
Net loss	—			(5,032)			(5,032)
Issuance of common stock	1	—	8	—	—	—	8
Non-controlling interest	—	—	—	—		4,216	4,216
Non-controlling interest income	—	—	—	—	—	43	43
Tax effect of stock-based compensation	—	—	(138)	—			(138)
Purchase of treasury stock	(5,652)	—	—	—	(74,820)	—	(74,820)
Issuance of treasury stock-restricted stock grant	42	—	(505)	—	505		—
Compensation expense-restricted stock grant			685				685
Balance at January 1, 2012	4,147	10	49,249	117,187	(77,706)	4,259	92,999
Net income				2,173			2,173
Non-controlling interest income	—	—	—	—		136	136
Tax effect of stock-based compensation	—	—	(92)	—	—	—	(92)
Purchase of treasury stock	(30)	—	—	—	(312)		(312)
Issuance of treasury stock-director grants	20	—	(84)	—	264	—	180
Issuance of treasury stock-restricted stock grant	43	—	(567)	—	567		—
Compensation expense-restricted stock grant			646				646
Balance at December 30, 2012	4,180	10	49,152	119,360	(77,187)	4,395	95,730
Net income	_	_		12,327			12,327
Non-controlling interest income	—	—	—	—		(88)	(88)
Tax effect of stock-based compensation	—	—	57	—	—	—	57
Purchase of treasury stock	(10)	—	—	—	(198)		(198)
Issuance of treasury stock-director grants	2	—	(2)	—	26	—	24
Issuance of treasury stock-restricted stock grant	31	—	(413)	—	413		—
Compensation expense-restricted stock grant	—	—	430	—	—	—	430
Balance at December 29, 2013	4,203	\$ 10	\$ 49,224	\$131,687	\$(76,946)	\$ 4,307	\$108,282

See notes to consolidated financial statements.

# SCHUFF INTERNATIONAL, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS

	December 29 2013	Year Ended December 30 2012	January 1 2012
		(in thousands)	
Operating Activities			
Income from continuing operations	\$ 12,708	\$ 3,499	\$ 2,376
Adjustments to reconcile income from continuing operations to net cash provided by (used in) operating			
activities:	(10)		10
Net (decrease) increase in allowance for doubtful accounts	(42)	14	16
Depreciation and amortization	8,252	8,225	8,204
Loss from extinguishment of debt	1,426		233
Loss (gain) on disposals of property plant and equipment	28	(436)	1
Deferred income taxes	566	253	(1,333)
Non-controlling interest income	(88)	136	43
Excess tax benefit of restricted stock awards	(57)	92	138
Stock awards	24	180	8
Compensation expense - restricted stock grant	430	646	685
Changes in working capital components:		0.400	(11.0.00)
Receivables	(13,476)	9,186	(11,960)
Costs and recognized earnings in excess of billings on uncompleted contracts	(8,691)	15,474	(20,302)
Inventories	(119)	3,176	182
Prepaid expenses and other current assets	51	(31)	256
Accounts payable	11,973	(18,196)	33,365
Accrued payroll and employee benefits	(451)	(4,193)	5,672
Accrued interest	(466)	483	20
Other current liabilities	544	271	261
Billings in excess of costs and recognized earnings on uncompleted contracts	(979)	15,228	(23,799)
Income taxes payable/receivable	(3,878)	(53)	3,997
Other liabilities	(1,062)	1,548	(29)
Net cash provided by (used in) operating activities	6,693	35,502	(1,966)
Investing activities			
Acquisitions of property, plant and equipment	(9,989)	(3,977)	(3,363)
Investment in joint venture			(4,050)
Proceeds from disposals of property, plant and equipment	2	736	19
Decrease (increase) in other assets	67	(388)	(94)
Net cash used in investing activities	(9,920)	(3,629)	(7,488)
Financing activities			
Proceeds from long-term debt	10.000		
Net borrowings (payments) on revolving line of credit	1,996	(24,413)	(1,132)
Principal payments on long-term debt	(28,577)	(3,000)	(7,648)
Proceeds from exercise of stock options and stock purchase plan			1
Payment of debt issuance costs	(340)	(259)	(2,603)
Purchase of treasury stock	(198)	(312)	(17,866)
Excess tax benefit of restricted stock awards	57	(92)	(138)
Net cash used in financing activities	(17,062)	(28,076)	(29,386)
Discontinued operations	(17,002)	(20,070)	(23,300)
Net cash provided by (used in) operating activities	9,412	(2,917)	(1,907)
Net cash provided by investing activities	3,139	292	(1,907) 384
Net cash provided by (used in) discontinued operations	12,551	(2,625)	(1,523)

# SCHUFF INTERNATIONAL, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (con't)

		Year Ended	
	December 29 2013	December 30 2012	January 1 2012
		(in thousands)	
(Decrease) increase in cash and cash equivalents	(7,738)	1,172	(40,363)
Cash and cash equivalents at beginning of year	8,804	7,632	47,995
Cash and cash equivalents at end of year	\$ 1,066	\$ 8,804	\$ 7,632
Supplemental schedule of non-cash investing and financing activities:			
Contribution of net assets from non-controlling interest	\$ _	\$	\$ 4,216
Acquisition of treasury stock and assumption of debt	\$	\$	\$ 56,955

See notes to consolidated financial statements.

#### December 29, 2013

#### 1. Nature of Business and Summary of Significant Accounting Policies

#### Nature of Business

Schuff International, Inc. and its wholly-owned subsidiaries ("Schuff" or the "Company") are primarily steel fabrication and erection contractors with headquarters in Phoenix, Arizona and operations in Arizona, Florida, Georgia, Texas, Kansas and California. The Company's construction projects are primarily in the aforementioned states. In addition, the Company has construction projects in select international markets, primarily Panama. Its wholly-owned subsidiaries are Schuff Steel Company, Schuff Steel – Atlantic, L.L.C., Quincy Joist Company, Schuff Steel – Gulf Coast, Inc., On-Time Steel Management Holding, Inc., Schuff Steel Management Company – Southwest, Inc., Schuff Steel Company – Panama, S de RL, Schuff Premier Services, L.L.C., Schuff Steel Management Company – Colorado, L.L.C. (dormant) and Schuff Steel Management Company – Southeast, L.L.C. (dormant).

On July 1, 2011, the Company formed Schuff Hopsa Engineering, Inc. ("SHE"), a Panamanian joint venture providing steel fabrication services, with Empresas Hopsa, S.A. The Company has a 49% interest in SHE but controls the operations of SHE, as provided in the operating agreement. Therefore, the assets, liabilities, revenues and expenses of SHE are included in the consolidated financial statements of the Company. Empresas Hopsa, S.A.'s 51% interest in SHE is presented as a non-controlling interest component of total equity.

#### Stock Repurchase

On December 29, 2011, the Company repurchased approximately 5,600,000 shares of its common stock from its majority shareholders, Plainfield Asset Management, L.L.C. ("Plainfield") and D.E. Shaw Laminar Portfolios, LLC ("Shaw"), at a negotiated price of \$13.25 per share. The Company used proceeds from a term loan and unsecured note, along with borrowings under its Credit Facility and excess cash to fund the purchase of the shares. As a result of the transaction, Plainfield and Shaw no longer hold any shares of common stock of the Company. The repurchased shares are recorded at cost and presented as treasury stock in the accompanying Statement of Stockholders' Equity.

#### Fiscal Year

The Company uses a 4-4-5 week quarterly cycle ending on the Sunday closest to December 31. Fiscal 2013 covered the period from December 31, 2012 to December 29, 2013 (hereinafter 2013). Fiscal 2012 covered the period from January 2, 2012 to December 30, 2012 (hereinafter 2012). Fiscal 2011 covered the period from January 3, 2011 to January 1, 2012 (hereinafter 2011).

#### Principles of Consolidation

The accompanying consolidated financial statements include the accounts of Schuff International, Inc. and all wholly-owned subsidiaries. The consolidated financial statements also include the assets, liabilities, revenues and expenses of its controlled subsidiary. All material intercompany accounts and transactions have been eliminated in consolidation.

In accordance with accounting principles generally accepted in the United States, references in this report to the Company's earnings per share, net income and stockholders' equity attributable to its common shareholders do not include amounts attributable to non-controlling interests.

### December 29, 2013

### **Operating** Cycle

Balance sheet items expected to be paid or received within one year are classified as current. Assets and liabilities relating to long-term construction contracts are included in current assets and current liabilities in the accompanying consolidated balance sheets, since they will be realized or liquidated in the normal course of contract completion, although completion may require more than one year.

#### Cash and cash equivalents

Cash consists of cash in interest bearing checking accounts. The Company considers all highly liquid investments purchased with original maturities of three months or less from the date of purchase to be cash equivalents.

### Receivables

Receivables are carried at original invoice amount less an estimate made for doubtful receivables based on a specific reserve for questionable accounts. In accordance with industry practice, receivables include retainage, a portion of which may not be realized within one year. Management determines the allowance for doubtful accounts using historical experience and by evaluating individual customer receivables and considering a customer's financial condition, credit history and current economic conditions. Receivables are written off when deemed uncollectible and recoveries of amounts previously written off are recorded in income when received. The Company does not routinely charge interest on past due amounts unless it must pursue formal collection or legal actions.

#### Concentrations of Credit Risk

Financial instruments that potentially subject the Company to significant concentrations of credit risk consist principally of cash investments and receivables. The Company maintains cash and cash equivalents and certain other financial instruments with a large financial institution. The Company performs periodic evaluations of the relative credit standing of those financial institutions that are considered in the Company's investment strategy. During the year, the Company maintained cash in United States financial institutions in excess of FDIC limits. At year end, there was \$1,115,000 being held in United States banks, of which \$698,000 was in excess of the FDIC limits. During the year, the Company also maintained cash in financial institutions outside of the United States. At year end, there was \$1,081,000 (denominated in U.S. dollars) being held in banks outside of the United States, none of which is covered by the FDIC. Concentrations of credit risk with respect to receivables are limited as the Company's customers tend to be larger general contractors on adequately funded projects and the Company has certain lien rights.

### Inventories

Inventories, primarily steel components, are stated at the lower of cost or market under the first-in, first-out method.

#### Long-Lived Assets with Definite Lives

The Company continually evaluates whether events and circumstances have occurred that indicate potential impairment of long-lived assets, indicating the remaining balance of these assets may not be recoverable. When factors indicate that these assets should be evaluated for possible impairment, the Company's management uses several factors to measure impairment, including the Company's projection of future operating cash flows relating to these assets. No impairment losses were recorded in 2013, 2012 and 2011.

### December 29, 2013

#### Property, Plant and Equipment

Property, plant and equipment are stated at cost. Depreciation is determined on a straight-line basis over the estimated useful lives ranging from 5 to 40 years for buildings and improvements and 3 to 15 years for machinery and equipment. Leasehold improvements are amortized over the lives of the leases or estimated useful lives of the assets, whichever is shorter. When assets are sold or otherwise retired, the cost and accumulated depreciation are removed from the books and the resulting gain or loss is included in operating results. The Company periodically evaluates the carrying value of its property, plant, and equipment based upon the estimated cash flows to be generated by the related assets. If impairment is indicated, a loss is recognized. No impairment losses were recorded in 2013, 2012 and 2011.

#### Investments

Investments in non-wholly-owned companies are generally consolidated or accounted for under the equity method of accounting when the Company has a 20% to 50% ownership interest or exercises significant influence over the venture. If the Company's interest exceeds 50% or, if the Company has the power to direct the economic activities of the entity and the obligation to absorb losses, the results of the non-wholly-owned company are consolidated herein. All other investments are generally accounted for under the cost method.

### Deferred Financing Costs

The Company capitalizes certain expenses incurred in connection with its long-term debt and line of credit obligations and amortizes them over the term of the respective debt agreement. The amortization expense of the deferred financing costs is included in interest expense on the consolidated statements of operations. If the Company redeems portions of its long-term debt prior to the maturity date, deferred financing costs are charged to expense on a pro rata basis.

#### Goodwill

Goodwill is not amortized. It is tested annually for impairment (and in interim periods if events or circumstances indicate that the related carrying amount may be impaired).

Goodwill is tested for impairment using a two-step process. The first step of the goodwill impairment test, which is used to identify potential impairment, compares the estimated fair value of a reporting unit with its carrying amount, including goodwill. If the fair value of a reporting unit exceeds its carrying amount, goodwill of the reporting unit is not considered to be impaired and the second step of the impairment test is unnecessary. If the carrying amount of a reporting unit exceeds its estimated fair value, the second step of the goodwill impairment test must be performed to measure the amount of impairment loss, if any. The second step of the goodwill impairment test compares the implied fair value of reporting unit goodwill with the carrying amount of that goodwill. The implied fair value of goodwill is determined in the same manner as the amount of goodwill recognized in a business combination. If the carrying amount of the reporting unit goodwill exceeds the implied fair value of that goodwill, an impairment loss is recognized in an amount equal to that exceeds.

As a result of the Company's annual goodwill impairment test (performed on November 1, 2011), the Company concluded that the carrying value of one of its reporting units exceeded its fair value and resulted in an approximately \$7,061,000 write-down of goodwill. The impairment resulted from a combination of factors, including the U.S. construction market downturn, a decline in margins for the reporting unit and continued depressed operating results and estimated future cash flows relating to the reporting unit.

### December 29, 2013

The fair values of the Company's other reporting units exceeded the related carrying value and, therefore, impairment of the related goodwill was not indicated.

Changes in the carrying amount of goodwill for the year ended January 1, 2012 were as follows:

	(	Carrying
		Amount
	(in	thousands)
Balance at January 3, 2011	\$	17,115
Impairment		7,061
Balance at January 1, 2012	\$	10,054

The Company performed its 2013 and 2012 annual impairment assessments in December 2013 and December 2012, respectively, and concluded that no impairment was indicated. There were no changes in the carrying amount of goodwill for the years ended December 29, 2013 and December 30, 2012.

#### Revenue and Cost Recognition

The Company performs its services primarily under fixed-price contracts and recognizes revenues and costs from construction projects using the percentage of completion method. Under this method, revenue is recognized based upon either the ratio of the costs incurred to date to the total estimated costs to complete the project or the ratio of tons fabricated to date to total estimated tons. Revenue recognition begins when work has commenced. Costs include all direct material and labor costs related to contract performance, subcontractor costs, indirect labor, and fabrication plant overhead costs, which are charged to contract costs as incurred. Revenues relating to changes in the scope of a contract are recognized when the work has commenced, the Company has made an estimate of the amount that is probable of being paid for the change and there is a high degree of probability that the charges will be approved by the customer or general contractor. At December 29, 2013 and December 30, 2012, the Company had \$26,406,000 and \$9,910,000, respectively, of unapproved change orders on open projects, for which it has recognized revenues on a percent complete basis in each fiscal year. While the Company has been successful in having the majority of its change orders approved in prior years, there is no guarantee that the majority of unapproved change orders at December 29, 2013 will be approved. Revisions in estimates during the course of contract work are reflected in the accounting period in which the facts requiring the revision become known. Provisions for estimated losses on uncompleted contracts are made in the period a loss on a contract becomes determinable.

Construction contracts with customers generally provide that billings are to be made monthly in amounts which are commensurate with the extent of performance under the contracts. Contract receivables arise principally from the balance of amounts due on progress billings on jobs under construction. Retentions on contract receivables are amounts due on progress billings, which are withheld until the completed project has been accepted by the customer.

Costs and recognized earnings in excess of billings on uncompleted contracts primarily represent revenue earned under the percentage of completion method which has not been billed. Billings in excess of related costs and recognized earnings on uncompleted contracts represent amounts billed on contracts in excess of the revenue allowed to be recognized under the percentage of completion method on those contracts.

### December 29, 2013

#### Income (Loss) Per Common Share

Basic income (loss) per common share is computed by dividing net income (loss) by the weighted average number of common shares outstanding during the year before giving effect to stock options and unvested restricted stock grants. Diluted income (loss) per common share is computed by dividing net income (loss) by the weighted average number of common shares outstanding during the year after giving effect to stock options and unvested restricted stock grants.

#### Income Taxes

The Company recognizes deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the financial statement carrying amounts and the tax bases of assets and liabilities. Deferred tax assets are recognized, net of any valuation allowance, for deductible temporary differences and net operating loss and tax credit carry forwards. The Company regularly evaluates the realizeability of its deferred tax assets by assessing its forecasts of future taxable income and reviewing available tax planning strategies that could be implemented to realize the deferred tax assets. Based on this evaluation, it was determined that realization of the deferred tax assets is more likely than not.

### Stock-Based Compensation

The Company recognizes compensation expense for all share-based payment awards made to employees and directors based on estimated fair values. Fair value of the restricted stock units awarded is based on the current traded price of the Company's stock. Restricted stock grants ("Grants") vest over three or five years. The Grants provide for accelerated vesting if there is a change in control (as defined in the agreements).

#### Self-insurance

The Company is self-insured for its medical and dental insurance and its employees' workers' compensation claims (up to certain stop-loss limits). An estimate for medical and dental insurance and workers' compensation claims is charged to income for claims incurred but not paid, claims incurred but not reported and for future claims from injuries existing at year-end.

#### Fair Value of Financial Instruments

The carrying amounts of cash and cash equivalents, accounts receivable and accounts payable approximate fair value because of the short-term maturity of these instruments. The carrying amounts of long term accounts receivable approximate fair value based on the collection analysis performed and recording of necessary reserves. The fair values of the Company's long term borrowings are estimated based on the Company's current incremental borrowing rates for similar types of borrowing arrangements. Such values approximate the carrying value of the borrowings as of fiscal year end.

#### Derivative Financial Instruments

Any derivative financial instruments are recognized as either assets or liabilities at their fair value in the balance sheet with the changes in the fair value reported in current-period earnings.

### December 29, 2013

#### Use of Estimates

The preparation of the Company's consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The Company routinely evaluates its estimates, including those related to the extent of progress towards completion, contract revenues and contract costs on long-term contracts, bad debts, income taxes, impairment of long-lived assets, including goodwill, inventories, environmental matters and contingencies and litigation. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions and conditions.

### Recently Issued Accounting Standards

In 2013, the Financial Accounting Standards Board ("FASB") issued new accounting guidance clarifying the accounting for the release of a cumulative translation adjustment into net income when a parent either sells a part or all of its investment in a foreign entity or no longer holds a controlling financial interest in a subsidiary or group of assets that is a nonprofit activity or a business within a foreign entity. The new standard is effective for fiscal years beginning on or after December 15, 2013. The Company does not anticipate that this adoption will have a significant impact on its financial position, results of operations, or cash flows.

In 2013, the FASB issued new accounting guidance clarifying the accounting for obligations resulting from joint and several liability arrangements for which the total amount under the arrangement is fixed at the reporting date. The new standard is effective for fiscal years, beginning on or after December 15, 2013. The Company does not anticipate that this adoption will have a significant impact on its financial position, results of operations, or cash flows.

In 2013, the FASB issued a new accounting standard that will require the presentation of certain unrecognized tax benefits as reductions to deferred tax assets rather than as liabilities in the Consolidated Balance Sheets when a net operating loss carryforward, a similar tax loss, or a tax credit carryforward exists. The new standard requires adoption on a prospective basis in the first quarter of 2015; however, early adoption is permitted. The Company does not anticipate that this adoption will have a significant impact on its financial position, results of operations, or cash flows.

### 2. Receivables and Contracts in Progress

Receivables consist of the following:

	December 29 2013	December 30 2012
	(in thou	sands)
Contract receivables:		
Contracts in progress	\$ 72,960	\$ 65,267
Unbilled retentions	33,409	26,743
Allowance for doubtful accounts	(17)	(59)
	106,352	91,951
Other receivables	268	1,151
	\$ 106,620	\$ 93,102

Substantially all of the Company's receivables are due from general contractors operating in Arizona, California, Colorado, Florida, Georgia, Nevada, Texas and Panama.

### December 29, 2013

Costs and recognized earnings in excess of billings on uncompleted contracts and billings in excess of costs and recognized earnings on uncompleted contracts consist of the following:

	December 29 2013	December 30 2012
	(in thou	ısands)
Costs incurred on contracts in progress	\$ 510,903	\$ 525,226
Estimated earnings	60,996	57,228
	571,899	582,454
Less progress billings	589,652	609,877
	\$ (17,753)	\$ (27,423)
The above is included in the accompanying consolidated balance sheets under the following captions:		
Costs and recognized earnings in excess of billings on uncompleted contracts	\$ 20,831	\$ 12,140
Billings in excess of costs and recognized earnings on uncompleted contracts	(38,584)	(39,563)

\$ (17,753)

\$ (27,423)

### 3. Inventories

Inventories consist of the following:

	December 29 2013	December 30 2012	
	(in tho	usands)	
Raw materials	\$ 11,212	\$ 10,930	
Work in process	157	328	
Finished goods	188	180	
	\$ 11,557	\$ 11,438	

# December 29, 2013

## 4. Property, Plant and Equipment

Property, plant and equipment consists of the following:

	De	cember 29 2013		cember 30 2012
		(in t	thousands)	
Land	\$	21,555	\$	21,397
Buildings		24,548		24,548
Building and leasehold improvements		9,264		8,759
Machinery and equipment		55,623		53,088
Transportation equipment		7,787		3,494
Detailing equipment		141		219
Furniture and fixtures		2,025		2,328
EDP equipment		10,612		11,195
Construction in progress		3,464		2,495
		135,019		127,523
Less accumulated depreciation and amortization		64,781		59,592
	\$	70,238	\$	67,931

Depreciation expense was \$7,650,000, \$7,444,000 and \$8,076,000 for the years ended December 29, 2013, December 30, 2012 and January 1, 2012, respectively.

### 5. Accounts Payable

Accounts payable consists of the following at:

	Dec	2013	December 30 2012
		(in thousa	nds)
Accounts payable	\$	44,526	\$ 31,470
Retentions payable		5,375	6,458
	\$	49,901	\$ 37,928

### 6. Other Current Liabilities

Other current liabilities consist of the following:

	De	cember 29 2013	De	cember 30 2012
		(in	thousands)	
Sales, use and property taxes	\$	978	\$	811
Workers' compensation		2,409		2,403
Other		1,520		1,149
	\$	4,907	\$	4,363

### December 29, 2013

### 7. Long-Term Debt and Line of Credit

Long-term debt consists of the following:

	Dec	ember 29 2013	December 30 2012
		(in the	ousands)
Note payable collateralized by the Company's real estate, with interest payable monthly at the greater of LIBOR or 1% plus 6% and principal payable quarterly over a 4.75 year period and one final balloon payment of \$7,165,250, maturing in 2018	\$	9,833	\$ —
Note payable collateralized by the Company's real estate, with interest payable monthly at the greater of LIBOR or 3% plus 11% and principal payable quarterly over a 3.75 year period and one final balloon payment of \$15,250,000, paid in 2013		_	27,000
Note payable to a bank under a revolving line of credit agreement, collateralized by the Company's assets, with interest payable monthly at the LIBOR plus 4%, maturing in 2018		1,996	_
Note payable to an international bank under a revolving line of credit agreement, collateralized by the Company's property and plant, with interest payable monthly at 5.25% plus 1% of the special interest compensation fund ("FECI"), renewing annually		_	_
Unsecured note payable to majority shareholder, with 13% interest payable annual in kind through an increase in the principal amount of the note, paid in 2013			1,410
III EUIU		11,829	28,410
Less current portion		2,663	4,910
Less current portion	đ		
	\$	9,166	\$ 23,500

Aggregate debt maturities are as follows (in thousands):

2,663	2014
667	2015
667	2016
667	2017
7,165	2018
\$11,829	

The Company has a Credit and Security Agreement ("Credit Facility") with Wells Fargo Credit, Inc. ("Wells Fargo"), pursuant to which Wells Fargo agreed to advance up to a maximum amount of \$50,000,000 to the Company. On August 14, 2013, the Company amended its Credit Facility, pursuant to which Wells Fargo extended the maturity date of the Credit Facility to June 30, 2018, lowered the interest rate charged in connection with borrowings under the line of credit and allowed for the issuance of a note payable totaling \$10,000,000, collateralized by its real estate ("Real Estate Term Loan"). The Real Estate Term Loan has a 4.75 year amortization period requiring quarterly principal payments and a final balloon payment at maturity. The

### December 29, 2013

Real Estate Term Loan has a floating interest rate of the greater of LIBOR or 1.0% plus 6.0% and requires monthly interest payments. The proceeds of the Real Estate Term Loan, in conjunction with cash generated from operations, proceeds from the sale of Quincy Joist Company assets and borrowings under the Credit Facility, were used to pay the remaining balance of the term loan with GB Merchant Partners, LLC ("GB Loan").

In connection with paying the remaining balance of the GB Loan during the year ended December 29, 2013, the Company incurred prepayment penalties of approximately \$540,000 (included in interest expense in consolidated statements of operations) and wrote-off debt issue costs of approximately \$1,425,000 (included in other expense in the consolidated statements of operations).

The Credit Facility has a floating interest rate of LIBOR plus 4.00% (4.25% at December 29, 2013) and requires monthly interest payments.

The Credit Facility is secured by a first priority, perfected security interest in all of the Company's assets, excluding the real estate, and its present and future subsidiaries and a second priority, perfected security interest in all of the Company's real estate. The security agreements pursuant to which the Company's assets are pledged prohibit any further pledge of such assets without the written consent of the bank.

The Credit Facility contains various restrictive covenants. At December 29, 2013, the Company was in compliance with these covenants.

The Company has a Line of Credit Agreement ("International LOC") with Banco General, S.A. ("Banco General") in Panama pursuant to which Banco General agreed to advance up to a maximum amount of \$3,500,000. The line of credit is secured by a first priority, perfected security interest in the SHE's property and plant. The interest rate is 5.25% plus 1% of the special interest compensation fund ("FECI"). The line of credit contains covenants that, among other things, limit the SHE's ability to incur additional indebtedness, change its business, merge, consolidate or dissolve and sell, lease, exchange or otherwise dispose of its assets, without prior written notice.

At December 29, 2013, the Company had \$1,996,000 of borrowings and \$3,902,000 of outstanding letters of credit issued under its Credit Facility. There was \$44,102,000 available under the Company's Credit Facility at December 29, 2013. At December 29, 2013, the Company had no borrowings and no outstanding letters of credit issued under its International LOC. There was \$3,500,000 available under the Company's International LOC at December 29, 2013.

The Company made interest payments of approximately \$3,813,000, \$4,865,000, and \$615,000 for the years ended December 29, 2013, December 30, 2012 and January 1, 2012, respectively, on its long-term debt and line of credit.

### December 29, 2013

### 8. Income Taxes

Deferred tax assets and liabilities are composed of the following

	Decemb	er 29, 2013	013 December	
	Current	Long-Term	Current usands)	Long-Term
Deferred tax assets:		(III LIIO)	isunus)	
Compensation accrual	\$ 768	\$ —	\$ 795	\$ —
Accrued liabilities	226	_	207	
Deferred rents payable	—	27		62
Stock-based compensation	—		15	
Revenue recognition on contracts in progress	—	—	13	—
Inventory writedown	191		169	—
Allowance for doubtful accounts	6	—	15	—
Contribution carryforward	—	—	—	105
Self-insurance	636	_	515	
Pension	—	284	—	674
Other	76		160	
	1,903	311	1,889	841
Deferred tax liabilities:				
Property, plant and equipment basis difference	_	93	_	93
Accelerated depreciation	_	6,688		6,841
Revenue recognition on contracts in progress	196	_		
Other	—	47		40
	196	6,828		6,974
Net deferred tax assets (liabilities)	\$1,707	\$ (6,517)	\$1,889	\$ (6,133)

The provision for income taxes from continuing operations consists of the following:

	ם _	ecember 29 2013	December 30 2012 (in thousands)	January 1 2012
Current:			(in thousands)	
Federal	\$	(1,734)	\$ (1,078)	\$ (2,704)
State		(207)	(138)	(335)
Foreign		(143)	(190)	(310)
		(2,084)	(1,406)	(3,349)
Deferred:	-			
Federal		(542)	(318)	1,300
State		(24)	64	33
		(566)	(254)	1,333
	\$	(2,650)	\$ (1,660)	\$ (2,016)

### December 29, 2013

A summary of total income tax (expense) benefit, by classification, included in the accompanying consolidated statements of operations is as follows:

	Dee	December 29 2013		ember 30 2012	January 1 2012
			(in th	ousands)	
Continuing operations	\$	(2,650)	\$	(1,660)	\$ (2,016)
Discontinued operations		232		814	228
Total income tax (expense) benefit		(2,418)		(846)	(1,788)

The reconciliation of income tax computed at the U.S. federal statutory rates to the provision for income taxes is as follows:

		Year Ended			
	De	December 29 December 2013 2012		cember 30 2012	January 1 2012
			(in th	ousands)	
Tax at U.S. federal statutory rates	\$	(5,345)	\$	(1,853)	\$ (1,552)
State income taxes, net of federal tax benefit		(445)		(74)	(302)
Section 199 manufacturing deduction		457		82	227
Uncertain tax position reserve release		2,839			24
Effect of rates different than statutory		(140)		7	(13)
Other		(16)		178	(400)
	\$	(2,650)	\$	(1,660)	\$ (2,016)

Total income tax payments for the years ended December 29, 2013, December 30, 2012 and January 1, 2012, were approximately \$4,845,000, \$2,779,000 and \$492,000, respectively. For the years ended December 29, 2013, December 30, 2012 and January 1, 2012, the Company received tax refunds of approximately \$7,000, \$1,424,000 and \$1,725,000, respectively.

The Company has not provided for U.S. income taxes or foreign withholding taxes on undistributed earnings of its foreign subsidiaries as they are considered to be reinvested indefinitely. Upon remittance of those earnings in the form of dividends or under other circumstances, the Company would be subject to both U.S. income taxes and withholding taxes payable to various foreign countries less an adjustment for foreign tax credits. It is not practical to estimate the amount of tax liability related to earnings of these foreign subsidiaries.

The Company accounts for uncertain tax positions by recognizing the financial statement effects of a tax position when, based on the technical merits, it is "more-likely-than-not" that the tax position will be sustained upon examination.

As of December 29, 2013, the Company had no unrecognized tax benefits. The Company does not anticipate a significant change in the total amount of unrecognized tax benefits during the next twelve months.

The Company may, from time to time, be assessed interest or penalties by major tax jurisdictions, although any such assessments historically have been minimal and immaterial to its financial results. In the event the Company has received an assessment of interest and/or penalties, the interest has been classified as interest expense while the penalties have been classified as selling, general and administrative expense in the financial statements. As of December 29, 2013, the Company had no accrual of interest related to uncertain tax positions. As of December 30, 2012, the Company had accrued \$157,000 of interest related to uncertain tax positions.

### December 29, 2013

The Company files U.S., state and foreign income tax returns with varying statutes of limitations. The 2008 through 2013 tax years generally remain subject to examination by the U.S. federal and state tax authorities. The 2011 through 2013 tax years remain subject to examination by the foreign tax authority.

A reconciliation of the beginning and ending amount of unrecognized tax benefits follows:

	Year Ended			
	December 29 2013			ember 30 2012
		(in tho	usands)	
Balance at beginning of year	\$	2,839	\$	2,839
Increases for tax positions taken in prior years		—		_
Decreases for tax positions taken in prior years		—		
Decrease for tax positions due to lapse of statutes of limitations or close of				
audit		(2,839)		
Settlements		—		
Balance at end of year	\$	_	\$	2,839

### 9. Employee Retirement Plans

The Company maintains a 401(k) retirement savings plan which covers eligible employees and permits participants to contribute to the plan, subject to Internal Revenue Code restrictions. The plan also permits the Company to make discretionary matching contributions. The discretionary matching contributions are 100% vested three years from the employee's date of hire. On April 1, 2010, the Company suspended its discretionary matching contribution. The discretionary matching contributions were reinstated on September 1, 2011. Discretionary matching contributions amounted to approximately \$894,000, \$825,000 and \$230,000 for the years ended December 29, 2013, December 30, 2012 and January 1, 2012, respectively.

Certain of the Company's fabrication and erection workforce are subject to collective bargaining agreements. The Company contributes to unionsponsored, multi-employer pension plans. Contributions are made in accordance with negotiated labor contracts. The passage of the Multi-Employer Pension Plan Amendments Act of 1980 (the Act) may, under certain circumstances, cause the Company to become subject to liabilities in excess of contributions made under collective bargaining agreements. Generally, liabilities are contingent upon the termination, withdrawal, or partial withdrawal from the plans. Under the Act, liabilities would be based upon the Company's proportionate share of each plan's unfunded vested benefits.

Effective March 31, 2012, the Company withdrew from the Steelworkers Pension Trust and incurred an initial withdrawal liability of approximately \$2,576,000. During 2013, the Company negotiated with the Steelworkers Pension Trust and reduced the liability to approximately \$2,378,000. The Company is required to make quarterly payments of approximately \$195,000 through September 1, 2015. The remaining balance of the withdrawal liability at December 29, 2013 was approximately \$1,358,000, and is included in Other Liabilities (current and long-term) in the consolidated balance sheets. Prior to its withdrawal from the Steelworkers Pension Trust, the Company made contributions of \$183,000 and \$584,000 during the years ended December 30, 2012 and January 1, 2012, respectively.

### December 29, 2013

The Company made contributions to the California Ironworkers Field Pension Trust ("Field Pension") of \$3,153,000, \$5,114,000 and \$2,760,000 during the years ended December 29, 2013, December 30, 2012 and January 1, 2012, respectively. The Company's funding policy is to make monthly contributions to the plan. The Company's employees represent less than 5% of the participants in the Field Pension. As of December 29, 2013, the Company has not undertaken to terminate, withdraw, or partially withdraw from the Field Pension.

The Company has a 401(k) defined contribution retirement savings plan ("Union 401k") for union steelworkers. Contributions made to the Union 401k by union steelworkers are 100% vested immediately.

To replace the Company's funding into the Steelworkers Pension Trust, the Company agreed to make profit share contributions to the Union 401k beginning on April 1, 2012. Union steelworkers are eligible for the profit share contributions after completing a probationary period (640 hours of work) and are 100% vested three years from the date of hire. Union steelworkers are not required to make contributions to the Union 401k to receive the profit share contributions. Profit share contributions are made for each hour worked by each eligible union steelworker at the following rates: \$1.45 per hour from April 1, 2012 to May 6, 2012; \$0.45 per hour from May 7, 2012 to March 31, 2013; \$0.50 per hour from April 1, 2013 to March 31, 2014 and \$0.55 per hour from April 1, 2014 and beyond. Profit share contributions amounted to approximately \$138,000 and \$105,000 for the years ended December 29, 2013 and December 30, 2012, respectively.

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### 10. Income Per Share

The following table sets forth the computation of basic and diluted income (loss) per share:

	Year Ended				
	De	cember 29 2013	Dec	ember 30 2012	January 1 2012
	(in thousands except per share data)				
Income from continuing operations	\$	12,708	\$	3,499	\$ 2,376
Loss from discontinued operations		(381)		(1,326)	(7,408)
Net income	\$	12,327	\$	2,173	\$ (5,032)
Denominator for basic income (loss) per share - weighted average shares		4,182		4,156	9,688
Effect of dilutive securities:					
Unvested restricted stock grants		18		4	
Denominator for diluted income (loss) per share - adjusted weighted					
average shares and assumed conversions		4,200		4,160	9,688
Basic EPS					
Income per share from continuing operations	\$	3.04	\$	0.84	\$ 0.25
Loss per share from discontinued operations	\$	(0.09)	\$	(0.32)	\$ (0.76)
Income (loss) per share	\$	2.95	\$	0.52	\$ (0.52)
Diluted EPS					
Income per share from continuing operations	\$	3.03	\$	0.84	\$ 0.25
Loss per share from discontinued operations	\$	(0.09)	\$	(0.32)	\$ (0.76)
Income (loss) per share	\$	2.94	\$	0.52	\$ (0.52)

Unvested restricted stock grants of 73,993 shares were outstanding during 2011 but were not included in the computation of diluted net loss per share because the unvested restricted stock grants would be anti-dilutive due to the net loss.

### December 29, 2013

### 11. Stock-Based Compensation

A summary of the status of the Company's nonvested shares of restricted stock as of December 29, 2013 and changes during the year ended December 29, 2013, is presented below:

	Shares	Av Gra	ighted- erage nt-Date r Value
Nonvested at December 31, 2012	31,995	\$	15.00
Granted			15.00
Cancelled	(666)		15.00
Vested	(31,329)		15.00
Nonvested at December 29, 2013		\$	

The compensation cost that has been charged against operations for the restricted stock grants was \$430,000, \$646,000 and \$685,000 for 2013, 2012 and 2011, respectively. The total fair value of shares vested during the years ended December 29, 2013, December 30, 2012 and January 1, 2012 was \$632,000, \$419,000 and \$294,000, respectively. The compensation cost for restricted stock grants is included in general and administrative expenses on its consolidated statements of operations.

### 12. Related Party Transactions and Leases

The Company leased a property under terms of an operating lease agreement from a partnership owned by the majority shareholder and his family. On January 4, 2014, the Company purchased the property for approximately \$6,000,000 from the partnership and terminated the related lease.

Rent expense under the related party lease totaled approximately \$569,000 for the year ended December 29, 2013 and \$694,000 for each of the years ended December 30, 2012 and January 1, 2012.

The Company also leases certain property, vehicles, and equipment from nonrelated parties for which it incurred rent expense of approximately \$725,000, \$529,000 and \$670,000 for the years ended December 29, 2013, December 30, 2012 and January 1, 2012, respectively.

Future minimum rentals (excluding taxes), by year, and in the aggregate under these noncancelable operating leases are as follows:

	(in the	ousands)
2014	\$	473
2015		476
2016		387 204
2017		204
2018		113
	\$	1.653

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### 13. Commitments and Contingencies

The Company is involved from time to time through the ordinary course of business in certain claims, litigation, and assessments. Due to the nature of the construction industry, the Company's employees from time to time become subject to injury, or even death, while employed by the Company. The Company does not believe there are any such contingencies at December 29, 2013 for which the eventual outcome would have a material adverse impact on the financial position, results of operations or liquidity of the Company, except as recorded in these financial statements.

On February 9, 2009, the Roosevelt Irrigation District ("RID") brought suit in the United States District Court for the District Court of Arizona against Salt River Project Agricultural Improvement and Power District and approximately one-hundred other defendants, including the Company's subsidiary, Schuff Steel Company ("SSC"). RID operates one-hundred groundwater wells in western Maricopa County and contends that approximately twenty of its wells are contaminated. RID asserts recovery against the defendants under the Comprehensive Environmental Response, Compensation, and Liability Act of 1980, as amended ("CERCLA" or "Superfund") for the recovery of costs incurred by RID in responding to the defendants' alleged releases or threatened releases of hazardous substances into groundwater that allegedly impact or threaten to impact the groundwater in the West Van Buren area of Phoenix, Arizona. RID has submitted an Early Response Action ("ERA") to the Arizona Department of Environmental Quality ("ADEQ") and has asserted future potential remediation costs in excess of \$40,000,000. ADEQ received substantial public comment against the ERA. In July 2010, the ADEQ granted conditional approval to RID's remediation plan with a substantial number of conditions and milestones. Accordingly, RID amended its complaint on motions for summary judgment based on certain legal theories but the Court dismissed these motions without prejudice to focus on substantial motions to disqualify counsel for RID based upon various conflicts of interest with RID's chosen counsel. The Court granted certain motions by five defendants to disqualify RID's coursel by order dated August 26, 2011. RID has modified their ERA ("MERA") and proposed a reduced scale project which was given conditional approval by ADEQ on February 1, 2013. On July 29, 2013, RID submitted its Second Amended Complaint, in which SSC was no longer a defendant. Accordingly, SSC is not currently involved in the litigation and to date, no other defendant has brought third-party

On February 5, 2010, Silver Steel, Inc. ("Silver") brought suit in Clark County, Nevada District Court (the "Court") against the Company's subsidiary SSC and our bonding company. Silver acted as second tier subcontractor to SSC on the Sobella Retail project ("project"), which was part of the City Center Project in Las Vegas, Nevada. Silver agreed in October, 2007, to a fixed price of approximately \$1,483,000 to perform metal deck installation and to perform extra work at agreed upon hourly rates. During the project, Silver submitted over 500 extra work orders ("EWO"), which were then bundled into proposed change orders ("PCO"). Twenty-four executed change orders were issued totaling approximately \$3,305,000, for a total adjusted contract of approximately \$4,788,000. SSC has paid the adjusted contract value. Silver completed construction of the base scope of its work in August 2008. It performed extra work on the project into January 2009. Silver never complained during the project about any unpaid extra work or alleged impacts. Thereafter, on February 26, 2009, Silver first gave SSC notice of a claim in PCO 43, in the amount of \$666,000. SSC arranged for Silver to present its claim to Perini Construction Company ("Perini"), the general contractor, which denied the claim, in part because there was no backup presented by Silver. SSC claimed that it was prejudiced by the late claim, because if it had been put on notice of an impact during the course of the project, it could have taken action to minimize the impact or to pass the claim upstream to Perini or the owner. Silver's initial claims in the litigation were for breach of contract, among other legal theories, against SSC for allegedly unpaid work and its alleged damages, which had increased to \$2,433,000. SSC has denied any liability. In November 2011, Silver

### December 29, 2013

increased its total cost claim for damages to approximately \$4,300,000. SSC continued to dispute that Silver is entitled to any additional amounts and that the damages claims are incorrect and based upon unsupportable facts and assumptions. Trial in this matter occurred between February 7 and 21, 2012. By order dated July 16, 2013, the court rejected Silver's claims for additional compensation but found that SSC had not paid Silver approximately \$112,000 in approved change orders. SSC filed a motion to amend the findings to show that Silver had been paid its full contract balance. By order dated October 22, 2013, the court substantially granted SSC's motion to amend the findings showing that Silver has been paid its full contract balance with the exception of approximately \$9,000. The court also award SSC its attorneys' fees and costs of approximately \$213,000. SSC intends to aggressively seek collection of its attorneys' fees and costs.

In December 2012, two lawsuits were filed against our subsidiaries that involve fabrication work pertaining to a refinery in Whiting, Indiana ("BP Refinery"), owned by a subsidiary of British Petroleum ("BP"). BP brought suit in the United States District Court for the Northern District of Indiana (the "Indiana suit") against Carboline Company ("Carboline"), Trinity Steel Fabricators, Inc. ("Trinity"), the Company's subsidiary, SSC, Tecon Services, Inc. ("Tecon") and Alfred Miller Contracting Company ("AMC"), asserting contract and warranty claims as to SSC, arising out of allegations that fireproofing applied by others to steel that SSC and Trinity supplied to a modernization project at the BP Refinery was defectively fireproofed. AMC and Tecon filed a Petition for Damages and Declaratory Judgment in the State Court of Louisiana (14<sup>th</sup> Judicial District Court, Parish of Calcasieu) (the "Louisiana suit"), against Carboline, BP Corporation North America Inc., BP Products North America, Inc. (collectively referred to as "BP entities"), Trinity, the Company's subsidiaries, SSC and Schuff Steel – Gulf Coast, Inc. ("Gulf Coast") and others parties. AMC and Tecon alleged, among other claims, that the Carboline Pyrocrete® 241 on the BP Refinery project was defective and that Carboline breached product warranties. In April 2014, the lawsuits were resolved in mediation. A confidential settlement agreement was executed on June 16, 2014. The Company's settlement contribution was funded by its insurance carriers.

On February 14, 2014, the Company's subsidiary, SSC, filed suit against dck/FWF, LLC ("dck") in the Circuit Court in Sarasota County, Florida for additional work and costs SSC incurred on the University Town Center Project ("UTC Project") in Sarasota, Florida. From the beginning of the UTC Project, the owner and general contractor, dck, made numerous design changes that resulted in substantial extra work for SSC. dck directed SSC to proceed and price this additional work. In May 2014, the lawsuit was resolved. Under the terms of a confidential settlement agreement, Schuff received certain additional compensation for extra work performed and costs incurred on the UTC Project.

The Company is self-insured for its employees' workers' compensation claims. Under provisions of the policies, the Company has purchased stop/loss insurance to mitigate its risks against catastrophic injury-related events.

The stop/loss amount for workers' compensation is \$350,000 per employee per accident. At December 29, 2013 and December 30, 2012, the Company had an accrual of approximately \$2,409,000 and \$2,403,000, respectively, for workers' compensation claims incurred but not paid or reported and for future claims from injuries existing at year-end (see Note 6).

The Company is self-insured for its employees' medical and dental insurance claims. Under provisions of the policies, the Company has purchased stop/loss insurance to mitigate its risks against catastrophic medical events. The stop/loss amount for medical insurance claims is \$300,000 per claimant and 110% of expected claims for each plan year. At December 29, 2013 and December 30, 2012, the Company had an accrual of approximately \$2,025,000 and \$1,997,000, respectively, for medical and dental insurance claims incurred but not paid or reported and for our terminal liability with its insurance service provider.

### December 29, 2013

The Company had approximately \$48,893,000 of performance bonds issued on its behalf as of December 29, 2013. The performance bonds were required by various general contractors to guarantee the Company's performance on projects.

#### 14. Significant Customers

During 2013, the Company did not have revenues from any one customer that were in excess of 10% of 2013 revenues. During 2012, the Company had revenues from a customer that totaled approximately 10% of total revenues. In addition, receivables from this customer totaled approximately 8% of total receivables. During 2011, the Company had revenues from a different customer that totaled approximately 11% of total revenues.

During the years ended December 29, 2013, December 30, 2012 and January 1, 2012, the Company's revenues included approximately \$31,260,000, \$29,821,000 and \$13,317,000, respectively, relating to international customers for which there was approximately \$5,705,000 and \$6,511,000 in accounts receivables at December 29, 2013 and December 30, 2012, respectively.

#### 15. Backlog

The Company's backlog was \$426,909,000 (\$370,113,000 under contracts or purchase orders and \$56,796,000 under letters of intent) and \$186,246,000 (\$167,307,000 under contracts or purchase orders and \$18,939,000 under letters of intent) at December 29, 2013 and at December 30, 2012, respectively. The Company's backlog increases as contract commitments, letters of intent, notices to proceed and purchase orders are obtained, decreases as revenues are recognized and increases or decreases to reflect modifications in the work to be performed under the contracts, notices to proceed, letters of intent or purchase orders. The Company's backlog can be significantly affected by the receipt, or loss, of individual contracts. Approximately \$241,192,000, representing 56.5% of the Company's backlog at December 29, 2013, was attributable to five contracts, letters of intent, notices to proceed or purchase orders. If one or more large contracts are terminated or their scope reduced, the Company's backlog could decrease substantially.

### 16. Discontinued Operations

On April 26, 2013, the Company entered into an agreement with Canam Steel Corporation ("Canam") to sell Canam substantially all of the assets of the Company's subsidiary, Quincy Joist Company. Under the agreement, the assets included the joist plant in Buckeye, Arizona ("Arizona"), including all equipment and inventory and the joist plant (excluding the land) in Quincy, Florida ("Florida"), including all equipment and inventory. The sale of the Arizona assets was completed on July 10, 2013. The majority of the proceeds were used to paydown the GB Loan (see Note 7).

### December 29, 2013

Loss from discontinued operations consists of direct revenues and expenses of Quincy Joist Company. A summary of the operating results included in discontinued operations in the accompanying consolidated statements of operations is as follows:

			Year Ended	
	Dec	December 29 December 30   2013 2012		January 1 2012
			(in thousands)	
Revenues	\$	14,202	\$ 23,837	23,872
Cost of revenues		13,267	22,426	21,541
Gross profit		935	1,411	2,331
Total operating expenses		1,541	2,903	10,437
Loss from operations		(606)	(1,492)	(8,106)
Other income/expense		(274)	(648)	470
Loss before income taxes		(880)	(2,140)	(7,636)
Benefit from income tax		333	814	228
Loss from discontinued operations, net of tax		(547)	(1,326)	(7,408)
Gain on sale of discontinued operations, net of tax		166		
Loss from discontinued operations	\$	(381)	\$ (1,326)	(7,408)

### December 29, 2013

A summary of the assets and liabilities related to the discontinued operations of Quincy Joist Company classified as assets of discontinued operations and liabilities related to discontinued operations in the accompanying consolidated balance sheets is as follows:

	<b>December 29</b> <u>2013</u> (in th		December 30 2012	
Assets of discontinued operations (current):			ousands)	
Receivables	\$	1,009	\$	4,712
Income tax receivable	φ	1,003	ψ	4,712
Costs and recognized earnings in excess of billings on uncompleted		114		/ 52
contracts				1,023
Inventories				6,908
Deferred tax asset		348		138
Prepaid expenses and other current assets		540		57
Total	\$	1,471	¢	
TOLAI	Э	1,4/1	Ф	13,590
Assets of discontinued operations (long-term):				
Property, plant and equipment, net		283		3,422
Deferred tax asset				65
Other assets		28		28
Total	\$	311	\$	3,515
Liabilities related to discontinued operations (current):				
Bank overdraft		5		734
Accounts payable		476		1,863
Accrued payroll and employee benefits		470		323
Other current liabilities		915		170
Billings in excess of costs and recognized earnings on uncompleted		515		170
contracts				726
Total	¢	1,396	¢	
10(4)	\$	1,396	\$	3,816
Liabilities related to discontinued operations (long-term):				
Deferred tax liability		27		
Total	\$	27	\$	

### December 29, 2013

# 17. Quarterly Results of Operations (Unaudited)

A summary of the quarterly results of operations for the years ended December 29, 2013 and December 30, 2012 follows:

		2013							
	<u>1</u> st	Quarter			3rd Quarter		4th Quarter		
		(in thousands, except per share data)							
Revenues	\$	88,131	\$	99,459	\$	107,280	\$ 1	21,272	
Gross profit		12,157		14,085		15,501		18,448	
Income from continuing operations		1,083		1,996		1,546		8,083	
Income (loss) from discontinued operations		9		58		(252)		(196)	
Net income		1,092		2,054		1,294		7,887	
Income per share:									
Basic-									
Income from continuing operations	\$	0.26	\$	0.48	\$	0.37	\$	1.93	
Income (loss) from discontinued operations				0.01		(0.06)		(0.05)	
Net income		0.26		0.49		0.31		1.88	
Diluted-									
Income from continuing operations	\$	0.26	\$	0.48	\$	0.37	\$	1.92	
Income (loss) from discontinued operations		_		0.01		(0.06)		(0.05)	
Net income		0.26		0.49		0.31		1.87	
Weighted average number of shares outstanding:									
Basic		4,180		4,182		4,181		4,187	
Diluted		4,183		4,195		4,205		4,214	

### December 29, 2013

		2012								
	<u>1</u> st	Quarter		Quarter		Quarter	4th	Quarter		
			(in thousands, except per share data)							
Revenues	\$1	.32,340	\$ 1	06,252	<b>\$</b> 1	101,958	\$	86,640		
Gross profit		11,697		10,937		11,934		10,114		
Income from continuing operations		988		1,367		877		267		
(Loss) income from discontinued operations		(480)		(554)		(309)		17		
Net income		508		813		568		284		
Income per share:										
Basic-										
Income from continuing operations	\$	0.24	\$	0.33	\$	0.21	\$	0.06		
(Loss) income from discontinued operations		(0.12)		(0.13)		(0.07)				
Net income		0.12		0.20		0.14		0.06		
Diluted-										
Income from continuing operations	\$	0.24	\$	0.33	\$	0.21	\$	0.06		
(Loss) income from discontinued operations		(0.12)		(0.13)		(0.07)				
Net income		0.12		0.20		0.14		0.06		
Weighted average number of shares outstanding:										
Basic		4,159		4,158		4,150		4,155		
Diluted		4,159		4,162		4,158		4,167		

### 18. Subsequent Events

The Company has evaluated subsequent events through July 24, 2014, which is the date the consolidated financial statements were available to be issued.

On May 29, 2014, HC2 Holdings, Inc. completed its purchase of 2,500,000 shares of the Company's common stock from SAS Venture LLC and Scott A. Schuff at a purchase price of \$31.50 per share. The purchase of the shares represents approximately 60% of the Company's outstanding stock as of the date of purchase. In connection with the ownership change, the Company paid a total of \$1,200,000 to certain executives related to the change of control clause in their employment agreements.

During June and July 2014, the Company purchased 327,664 shares of the Company's common stock from former Company executives at a total purchase price of approximately \$8,691,000.

Subsequent events identified have also been disclosed in Notes 12 and 13.

### SCHUFF INTERNATIONAL, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

AS OF MARCH 30, 2014 AND THE THREE MONTHS ENDED MARCH 30, 2014 AND MARCH 31, 2013



### REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

**Grant Thornton LLP** 2398 E Camelback Road Suite 600 Phoenix, Arizona 85016

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Board of Directors and Stockholders Schuff International, Inc.

We have reviewed the accompanying condensed consolidated interim financial statements of Schuff International, Inc. and subsidiaries (the "Company"), which comprise the condensed consolidated balance sheet as of March 30, 2014, and the related condensed consolidated statements of income, stockholders' equity, and cash flows for the three-month periods ended March 30, 2014 and March 31, 2013, and the related notes to the interim financial statements.

### Management's responsibility

The Company's management is responsible for the preparation and fair presentation of the condensed consolidated interim financial statements in accordance with accounting principles generally accepted in the United States of America; this responsibility includes the design, implementation, and maintenance of internal control sufficient to provide a reasonable basis for the preparation and fair presentation of interim financial information in accordance with accounting principles generally accepted in the United States of America.

### Auditor's responsibility

Our responsibility is to conduct our reviews in accordance with auditing standards generally accepted in the United States of America applicable to reviews of interim financial information. A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with auditing standards generally accepted in the United States of America, the objective of which is the expression of an opinion regarding the financial statements. Accordingly, we do not express such an opinion.

## Conclusion

Based on our reviews, we are not aware of any material modifications that should be made to the condensed consolidated interim financial statements referred to above for them to be in accordance with accounting principles generally accepted in the United States of America.

### Report on condensed consolidated balance sheet as of December 29, 2013

We have previously audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated balance sheet of the Company as of December 29, 2013, and the related consolidated statements of operations, stockholders' equity, and cash flows for the year then ended (not presented herein); and we expressed an unmodified audit opinion on those audited consolidated financial statements in our report dated July 24, 2014. In our opinion, the accompanying condensed consolidated balance sheet of the Company as of December 29, 2013, is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

## /s/ GRANT THORNTON LLP

Phoenix, Arizona July 24, 2014

**Grant Thornton LLP** U.S. member firm of Grant Thornton International Ltd

# SCHUFF INTERNATIONAL, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

	March 30 2014		ecember 29 2013
A	(in thousands, e	except for	share data)
Assets			
Current assets	\$ 756	\$	1,066
Cash and cash equivalents Receivables	135,738	Ф	106,620
Income tax receivable	155,750		228
Costs and recognized earnings in excess of billings on uncompleted contracts	25,021		20,831
Inventories	13,252		11,557
Deferred tax asset	1,707		1,707
Prepaid expenses and other current assets	1,442		1,402
Assets of discontinued operations	1,100		1,471
Total current assets	179,016		144,882
Property, plant and equipment, net	76,285		70,238
Goodwill	10,054		10,054
Other assets	4,078		4,102
Assets of discontinued operations	306		311
	\$ 269,739	\$	229,587
Liabilities and stockholders' equity			
Current liabilities			
Accounts payable	\$ 42,658	\$	49,901
Accrued payroll and employee benefits	10,751		7,398
Accrued interest	135		90
Other current liabilities	5,457		4,907
Billings in excess of costs and recognized earnings on uncompleted contracts	60,169		38,584
Income tax payable	1,023		
Current portion of long-term debt	21,459		2,663
Liabilities of discontinued operations	1,075		1,396
Total current liabilities	142,727		104,939
Long-term debt	9,000		9,166
Deferred tax liability	6,517		6,517
Other liabilities	557		656
Liabilities of discontinued operations	27		27
	16,101		16,366
Commitments and Contingencies (Note 9)		_	
Schuff International stockholders' equity			
Preferred stock, \$.001 par value – authorized 1,000,000 shares, none issued			
Common stock, \$.001 par value – 20,000,000 shares authorized, 10,038,707 shares issued in both 2014 and			
2013 and 4,183,385 and 4,202,933 shares outstanding in 2014 and 2013, respectively	10		10
Additional paid-in capital	49,246		49,224
Retained earnings	134,652		131,687
Treasury stock-5,855,322 and 5,835,774 shares in 2014 and 2013, respectively, at cost	(77,349)		(76,946
Total Schuff International stockholders' equity	106,559		103,975
Non-controlling interest	4,352		4,307
Total stockholders' equity	110,911	_	108,282
Total stochholders' equity	\$ 269,739	\$	229,587
	\$ 209,739	Ф	229,38/

See notes to condensed consolidated financial statements.

# SCHUFF INTERNATIONAL, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

	Three 1 March 30 2014	months ended March 31 2013
		except per share data)
Revenues	\$ 105,142	\$ 88,131
Cost of revenues	88,701	75,974
Gross profit	16,441	12,157
General and administrative expenses	11,385	9,268
Operating income	5,056	2,889
Interest expense	(464)	(1,131)
Other income	116	34
Income before income tax provision	4,708	1,792
Income tax provision	1,685	724
Income before non-controlling interest	3,023	1,068
Non-controlling interest	(45)	15
Income from continuing operations	2,978	1,083
(Loss) income from discontinued operations, net of tax	(13)	9
Net income	\$ 2,965	\$ 1,092
Income from continuing operations per common share:		
Basic	\$ 0.71	\$ 0.26
Diluted	\$ 0.71	\$ 0.26
(Loss) income from discontinued operations per common share:		
Basic	\$	\$
Diluted	\$	\$
Income per common share:		
Basic	\$ 0.71	\$ 0.26
Diluted	\$ 0.71	\$ 0.26
Weighted average shares used in computation:		
Basic	4,201	4,180
Diluted	4,201	4,183

See notes to condensed consolidated financial statements.

# SCHUFF INTERNATIONAL, INC. CONDENSED CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY FOR THE PERIOD FROM DECEMBER 30, 2013 TO MARCH 30, 2014 (UNAUDITED)

	Common Stock		Additional Stock Paid-In		Retained	Treasury	Non- controlling			
	Shares	Am	ount	Capital	Earnings	Stock	Interest	Total		
							(in thousand	ls)		
Balance at December 30, 2013	4,203	\$	10	\$ 49,224	\$131,687	\$(76,946)	\$ 4,307	\$108,282		
Net income	_				2,965			2,965		
Issuance of common stock	2			22		26		48		
Minority interest in income	—			—	—	—	45	45		
Purchase of treasury stock	(22)				—	(429)		(429)		
Balance at March 30, 2014	4,183	\$	10	\$ 49,246	\$134,652	\$(77,349)	\$ 4,352	\$110,911		

See notes to condensed consolidated financial statements.

# SCHUFF INTERNATIONAL, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

	Three mor March 30 2014	March 31 2013
Operating Activities	(in tho	ısands)
Income from continuing operations	\$ 2,978	\$ 1,083
Adjustments to reconcile income from continuing operations to net cash used in operating activities:		÷ _,
Depreciation and amortization	1,852	1,959
(Gain) loss on disposals of property, plant and equipment	(2)	26
Non-controlling interest income (loss)	45	(15)
Stock awards	48	_
Compensation expense - restricted stock grant		120
Changes in working capital components:		
Receivables	(29,118)	(1,925)
Costs and recognized earnings in excess of billings on uncompleted contracts	(4,190)	800
Inventories	(1,695)	1,315
Prepaid expenses and other current assets	(40)	(10)
Accounts payable	(7,243)	(4,077)
Accrued payroll and employee benefits	3,353	1,949
Accrued interest	45	(488)
Other current liabilities	550	239
Billings in excess of costs and recognized earnings on uncompleted contracts	21,585	(2,310)
Income taxes receivable/payable	1,251	(375)
Other liabilities	(99)	(119)
Net cash used in operating activities	(10,680)	(1,828)
Investing activities		
Acquisitions of property, plant and equipment	(7,839)	(6,013)
Proceeds from disposals of property, plant and equipment	2	2
Increase in other assets	(36)	_
Net cash used in investing activities	(7,873)	(6,011)
Financing activities		
Proceeds from revolving line of credit and long-term borrowings	112,040	97,605
Principal payments on revolving line of credit and long-term debt	(93,412)	(97,198)
Proceeds from exercise of stock options and stock purchase plan	_	23
Purchase of treasury stock	(429)	_
Net cash provided by financing activities	18,199	430
Discontinued operations		
Net cash provided by operating activities	43	2,124
Net cash provided by discontinued operations	43	2,124
Decrease in cash and cash equivalents	(311)	(5,285)
Cash and cash equivalents at beginning of period	1,067	8,804
Cash and cash equivalents at end of period	\$ 756	\$ 3,519
e equivalento al ente or period	÷ ,80	\$ 5,515

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See notes to condensed consolidated financial statements.

### Three Months Ended March 30, 2014 and March 31, 2013

#### 1. Interim Financial Statements

### Basis of Presentation

The accompanying condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. The balance sheet at December 29, 2013 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three-month period ended March 30, 2014 are not necessarily indicative of the results that may be expected for the year ending December 28, 2014. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report for the year ended December 29, 2013.

#### Fiscal Year

The Company uses a 4-4-5 week quarterly cycle ending on the Sunday closest to December 31. Fiscal 2014 will cover the period from December 30, 2013 to December 28, 2014 (hereinafter 2014). Fiscal 2013 covered the period from December 31, 2012 to December 29, 2013 (hereinafter 2013).

### Revenue and Cost Recognition

The Company performs its services primarily under fixed-price contracts and recognizes revenues and costs from construction projects using the percentage of completion method. Under this method, revenue is recognized based upon either the ratio of the costs incurred to date to the total estimated costs to complete the project or the ratio of tons fabricated to date to total estimated tons. Revenue recognition begins when work has commenced. Costs include all direct material and labor costs related to contract performance, subcontractor costs, indirect labor, and fabrication plant overhead costs, which are charged to contract costs as incurred. Revenues relating to changes in the scope of a contract are recognized when the work has commenced, the Company has made an estimate of the amount that is probable of being paid for the change and there is a high degree of probability that the charges will be approved by the customer or general contractor. While the Company has been successful in having the majority of its change orders approved in prior years, there is no guarantee that the majority of unapproved change orders at March 30, 2014 will be approved. Revisions in estimated losses on uncompleted contracts are made in the period a loss on a contract becomes determinable.

Construction contracts with customers generally provide that billings are to be made monthly in amounts which are commensurate with the extent of performance under the contracts. Contract receivables arise principally from the balance of amounts due on progress billings on jobs under construction. Retentions on contract receivables are amounts due on progress billings, which are withheld until the completed project has been accepted by the customer.

## Three Months Ended March 30, 2014 and March 31, 2013

Costs and recognized earnings in excess of billings on uncompleted contracts primarily represent revenue earned under the percentage of completion method which has not been billed. Billings in excess of related costs and recognized earnings on uncompleted contracts represent amounts billed on contracts in excess of the revenue allowed to be recognized under the percentage of completion method on those contracts.

### Income Taxes

The Company recognizes deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the financial statement carrying amounts and the tax bases of assets and liabilities. Deferred tax assets are recognized, net of any valuation allowance, for deductible temporary differences and net operating loss and tax credit carry forwards. The Company regularly evaluates the realizeability of its deferred tax assets by assessing its forecasts of future taxable income and reviewing available tax planning strategies that could be implemented to realize the deferred tax assets. Based on this evaluation, it was determined that realization of the deferred tax assets is more likely than not.

### 2. Discontinued Operations

On April 26, 2013, the Company entered into an agreement with Canam Steel Corporation ("Canam") to sell Canam substantially all of the assets of the Company's subsidiary, Quincy Joist Company. Under the agreement, the assets included the joist plant in Buckeye, Arizona ("Arizona"), including all equipment and inventory and the joist plant (excluding the land) in Quincy, Florida ("Florida"), including all equipment and inventory. The sale of the Arizona assets was completed on June 1, 2013 and the sale of the Florida assets was completed on July 10, 2013.

### 3. Stock-Based Compensation

The Company recognizes compensation expense for all share-based payment awards made to employees and directors based on estimated fair values. Fair value of the restricted stock units awarded is based on the current traded price of the Company's stock. Restricted stock grants ("Grants") vest over three or five years. The Grants provide for accelerated vesting if there is a change in control (as defined in the agreements).

There was no compensation cost charged against income for the Grants for the three months ending March 30, 2014. The compensation cost that has been charged against income for the Grants was \$120,000 for the three months ending March 31, 2013.

# Three Months Ended March 30, 2014 and March 31, 2013

## 4. Receivables and Contracts in Progress

Receivables consist of the following:

	March 30 2014	December 29 2013
	(in the	usands)
Contract receivables:		
Contracts in progress	\$101,468	\$ 72,960
Unbilled retentions	34,067	33,409
Allowance for doubtful accounts	(17)	(17)
	135,518	106,352
Other receivables	220	268
	\$135,738	\$ 106,620

## 5. Inventories

Inventories consist of the following:

	March 30 2014	De	cember 29 2013
	(in	thousands	;)
Raw materials	\$12,912	\$	11,212
Work in process	152		157
Finished goods	188		188
	\$13,252	\$	11,557

## 6. Accounts Payable

Accounts payable consists of the following at:

	March 30 2014	Decem 201			
	(in	thousands)	ds)		
Accounts payable	\$37,830	\$ 44	4,526		
Retentions payable	4,828		5,375		
	\$42,658	\$ 49	9,901		

### Three Months Ended March 30, 2014 and March 31, 2013

### 7. Long-Term Debt and Line of Credit

The Company has a Credit and Security Agreement ("Credit Facility") with Wells Fargo Credit, Inc. ("Wells Fargo"). The Company also has a Line of Credit Agreement ("International LOC") with Banco General, S.A. in Panama.

At March 30, 2014, the Company had \$20,792,000 of borrowings and \$3,902,000 of outstanding letters of credit issued under its Credit Facility. There was \$25,306,000 available under the Company's Credit Facility at March 30, 2014. At March 30, 2014, the Company had no borrowings and no outstanding letters of credit issued under its International LOC. There was \$3,500,000 available under the Company's International LOC at March 30, 2014.

The Credit Facility is secured by a first priority, perfected security interest in all of the Company's assets, excluding the real estate, and its present and future subsidiaries and a second priority, perfected security interest in all of the Company's real estate. The security agreements pursuant to which the Company's assets are pledged prohibit any further pledge of such assets without the written consent of the bank. The Credit Facility has a floating interest rate of LIBOR plus 4.00% (4.25% at March 30, 2014) and requires monthly interest payments. The Credit Facility contains various restrictive covenants. At March 30, 2014, the Company was in compliance with these covenants.

The International LOC is secured by a first priority, perfected security interest in Schuff Hopsa Engineering's ("SHE") property and plant. The interest rate is 5.25% plus 1% of the special interest compensation fund ("FECI"). The International LOC contains covenants that, among other things, limit SHE's ability to incur additional indebtedness, change its business, merge, consolidate or dissolve and sell, lease, exchange or otherwise dispose of its assets, without prior written notice.

## Three Months Ended March 30, 2014 and March 31, 2013

### 8. Income Per Share

The following table sets forth the computation of basic and diluted income per share:

	Three Months Ended					
	М	arch 30 2014	М	larch 31 2013		
		(in thousands	s except per data)			
Income from continuing operations	\$	2,978	\$	1,083		
(Loss) income from discontinued operations		(13)		9		
Net income	\$	2,965	\$	1,092		
Denominator for basic income per share						
- weighted average shares		4,201		4,180		
Effect of dilutive securities:						
Unvested restricted stock grants				3		
Denominator for diluted income per share						
- adjusted weighted average shares and assumed conversions		4,201		4,183		
Basic EPS						
Income per share from continuing operations	\$	0.71	\$	0.26		
(Loss) income per share from discontinued operations	\$		\$			
Income per share	\$	0.71	\$	0.26		
Diluted EPS						
Income per share from continuing operations	\$	0.71	\$	0.26		
(Loss) income per share from discontinued operations	\$	_	\$	_		
Income per share	\$	0.71	\$	0.26		

## 9. Contingent Matters

The Company is currently and from time to time involved through the ordinary course of business in certain claims, litigation, and assessments. Due to the nature of the construction industry, the Company's employees from time to time become subject to injury, or even death, while employed by the Company. The Company does not believe any new material contingencies arose during the three months ended March 30, 2014.

## **10.** Comprehensive Income

Total comprehensive income for the three months ended March 30, 2014 and March 31, 2013 equaled net income for the corresponding periods.

## Three Months Ended March 30, 2014 and March 31, 2013

### 11. Backlog

The Company's backlog was \$451,140,000 (\$377,073,000 under contracts or purchase orders and \$74,067,000 under letters of intent) at March 30, 2014. The Company's backlog can be significantly affected by the receipt, or loss, of individual contracts. Approximately \$227,864,000, representing 50.5% of the Company's backlog at March 30, 2014, was attributable to five contracts, letters of intent, notices to proceed or purchase orders. If one or more large contracts are terminated or their scope reduced, the Company's backlog could decrease substantially.

### 12. Subsequent Events

The Company has evaluated subsequent events through July 24, 2014, which is the date the condensed consolidated financial statements were available to be issued.

On May 29, 2014, HC2 Holdings, Inc. completed its purchase of 2,500,000 shares of the Company's common stock from SAS Venture LLC and Scott A. Schuff at a purchase price of \$31.50 per share. The purchase of the shares represents approximately 60% of the Company's outstanding stock as of the date of purchase. In connection with the ownership change, the Company paid a total of \$1,200,000 to certain executives related to the change of control clause in their employment agreements.

During June and July 2014, the Company purchased 327,664 shares of the Company's common stock from former Company executives at a total purchase price of approximately \$8,691,000.

### UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

On May 12, 2014, HC2 Holdings, Inc., a Delaware corporation (the "Company" or "HC2"), entered into a stock purchase agreement (the "Purchase Agreement") with SAS Venture LLC, a Delaware limited liability company (the "Seller"), and, for limited purposes only, Scott A. Schuff, pursuant to which the Company agreed to purchase from the Seller an aggregate of 2,500,000 shares of common stock, par value \$0.001 per share (the "Shares"), of Schuff International, Inc., a Delaware corporation and leading provider of structural steel fabrication and erection services in the United States ("Schuff"), representing approximately a 60% ownership interest in Schuff ("Schuff Acquisition"). On May 29, 2014, the Company completed the Schuff Acquisition. The purchase price for the Shares was \$31.50 per Share, or a total aggregate consideration of \$78.75 million, which was paid in cash.

Subsequent to this initial investment, the Company negotiated an agreement to purchase an additional 198,411 shares, which increased the Company's ownership interest to approximately 65%. In June 2014, Schuff repurchased a portion of its outstanding common stock which had the effect of increasing the Company's ownership interest to 70%.

The following unaudited pro forma condensed consolidated financial statements have been prepared to give effect to the completed Schuff Acquisition and related transactions, including the issuance of preferred and common stock and the entry into a credit facility by the Company to finance the Schuff Acquisition. The unaudited pro forma condensed consolidated balance sheet as of March 31, 2014 gives effect to the Schuff Acquisition as if it had occurred on March 31, 2014. The unaudited pro forma condensed consolidated balance sheet is derived from the unaudited historical financial statements of HC2 and Schuff as of March 31, 2014. The unaudited pro forma condensed consolidated statement of operations for the year ended December 31, 2013 and the unaudited pro forma condensed consolidated statement of operations is derived from the audited historical financial statements are it had occurred on January 1, 2013. The unaudited pro forma condensed consolidated statement of operations is derived from the audited historical financial statements of HC2 and Schuff as of and for the year ended December 31, 2013 and the unaudited historical financial statements of HC2 and Schuff as of and for the year ended December 31, 2013 and the unaudited historical financial statements of HC2 and Schuff as of and for the year ended December 31, 2013 and the unaudited historical financial statements of HC2 and Schuff as of and for the year ended December 31, 2013 and the unaudited historical financial statements of HC2 and Schuff as of and for the year ended December 31, 2013 and the unaudited historical financial statements of HC2 and Schuff as of and for the three months ended March 31, 2014.

The Schuff Acquisition was accounted for under the acquisition method of accounting. Under the acquisition method of accounting, the total estimated purchase price, calculated as described in Note 2 to the unaudited pro forma condensed consolidated financial statements, is allocated to the tangible and intangible assets acquired and liabilities assumed in connection with the Schuff Acquisition, based on their estimated fair values as of the effective date of the Schuff Acquisition. The preliminary allocation of the purchase price was based upon management's preliminary valuation of the fair value of tangible assets acquired and liabilities assumed and such estimates and assumptions are subject to change.

The unaudited pro forma condensed consolidated financial statements do not include any adjustments regarding liabilities incurred or cost savings achieved resulting from the integration of the companies, as management is in the process of assessing what, if any, future actions are necessary. The unaudited pro forma condensed consolidated financial statements are not intended to represent or be indicative of the consolidated results of operations or financial condition of HC2 that would have been reported had the acquisition been completed as of the dates presented, and should not be construed as representative of the future consolidated results of operations or financial condition of the combined entity.

The unaudited pro forma condensed consolidated financial statements should be read in conjunction with the historical audited and unaudited consolidated financial statements and related notes of HC2 and the sections entitled *Management's Discussion and Analysis of Financial Condition and Results of Operations* contained in HC2's Annual Report on Form 10-K for the fiscal year ended December 31, 2013, filed on March 31, 2014, and HC2's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed on May 9, 2014, and the audited historical financial statements and related notes of Schuff as of December 29, 2013 and for the year then ended and the unaudited historical financial statements and related notes of Schuff as of March 30, 2014 and March 31, 2013, which are attached as Exhibit 99.1 and Exhibit 99.2, respectively, to this Form 8-K/A.

## HC2 HOLDINGS, INC. UNAUDITED PRO FORMA CONDENSED CONSOLIDATED BALANCE SHEET AS OF MARCH 31, 2014 (in thousands)

	As Reported	Pro Forma Adju		Pro Forma
	March 31, 2014	Schuff International, Inc Operations	Other Adjustments	March 31, 2014
ASSETS				
CURRENT ASSETS:	<b>*</b> • • • • • • •			<b>*</b> (0.000
Cash and cash equivalents	\$ 13,041	\$ 756		\$ 43,620
			(438)(2)	
			29,075 <b>(3)</b>	
			6,000 <b>(4)</b>	
Accounts receivable (net of allowance for doubtful accounts receivable)	16,371	135,738	(78,750) <b>(5)</b>	152,109
Cost and recognized earnings in excess of billings on uncompleted contracts	10,5/1			
Inventory		25,021 13,252		25,021 13,252
Prepaid expenses and other current assets	33,306	4,249		37,555
Assets held for sale	6,024		·	6,024
Total current assets	68,742	179,016	· · · · · · · · · · · · · · · · · · ·	277,581
PROPERTY AND EQUIPMENT – Net	2,846	76,285		88,714
GOODWILL	3,378	10,054		31,244
GOODWIEL	5,570	10,054	(106,042)(6)	51,244
			53,647(7)	
			(4,478)(8)	
			(9,583) <b>(9)</b>	
			5,518(10)	
OTHER INTANGIBLE ASSETS – Net	22		4,478(8)	4,500
OTHER ASSETS	5,630	4,384		10,310
	5,050	-,50-	438(2)	10,510
			(517)(6)	
TOTAL ASSETS	\$ 80,618	\$ 269,739		\$412,349
	\$ 00,010	φ 200,700	\$ 01, <i>332</i>	Ψ <del>4</del> 12,3 <del>4</del> 3
LIABILITIES AND STOCKHOLDERS' EQUITY				
CURRENT LIABILITIES:	ф <b>Г</b> 411	ф 4D.CEC	с. Ф	¢ 40.0C0
Accounts payable	\$ 5,411	\$ 42,658	\$\$ — —	\$ 48,069
Accrued interconnection costs Accrued payroll and employee benefits	11,438	10,751		11,438 10,751
Accrued payron and employee benefits Accrued expenses and other current liabilities	6,271	6,532		
Billings in excess of costs and recognized earnings on uncompleted contracts	0,271	60,169	,	17,050 60,169
Accrued income taxes	49	1,023		1,072
Accrued interest	49	135		1,072
Current portion of long-term obligations		21,459		21,459
Liabilities held for sale	4,514	21,40		4,514
		140 705	4.247	
Total current liabilities	27,683	142,727		174,657
LONG-TERM OBLIGATIONS DEFERRED TAX LIABILITY	_	9,000	· ()	83,311
OTHER LIABILITIES		6,517		
	718	584		1,302
Total liabilities	28,401	158,828	79,829	267,058
COMMITMENTS AND CONTINGENCIES				
TEMPORARY EQUITY				
Preferred stock			29,075 <b>(3)</b>	29,075
STOCKHOI DEDS' FOURTY				
STOCKHOLDERS' EQUITY:	15	10	2(4)	17
Common stock	15	10	( )	17
Additional paid-in capital	101,726	49,246	(10) <b>(6)</b> 5,998 <b>(4)</b>	107,724
	101,720	49,240		107,724
Retained earnings	(24 720)	134,652	(49,246) <b>(6)</b>	(24 770)
Treasury stock, at cost	(34,720)			(34,720)
Accumulated other comprehensive loss	(378)	(77,349	9) 77,349 <b>(6)</b>	(378)
-	(14,426)		(100 ==0)	(14,426)
	52 217	106,559	(100,559)	58,217
Total HC2 Holdings, Inc. stockholders' equity before noncontrolling interest	52,217			
Noncontrolling interest		4,352	53,647 <b>(7)</b>	57,999
	52,217 		53,647 <b>(7)</b> (46,912)	57,999 116,216 \$412,349

See notes to unaudited pro forma condensed consolidated financial statements

# HC2 HOLDINGS, INC. UNAUDITED PRO FORMA CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS FOR THE THREE MONTHS ENDED MARCH 31, 2014

(in thousands, except per share amounts)

	As Reported						Pro Forma	
	March 31, 2014			rnational, Inc. rations		Other justments		Months Ended arch 31, 2014
NET REVENUE	\$	43,354	\$	105,142	\$		\$	148,496
OPERATING EXPENSES								
Cost of revenue (exclusive of depreciation and amortization included								
below)		41,107		88,701				129,808
Selling, general and administrative		6,204		9,535		—		15,739
Depreciation and amortization		210		1,852		75(11)		2,025
		(00)				(112) <b>(12)</b>		
(Gain) loss on sale or disposal of assets		(80)		(2)				(82)
Total operating expenses		47,441		100,086		(37)		147,490
INCOME (LOSS) FROM OPERATIONS		(4,087)		5,056		37		1,006
INTEREST EXPENSE		(1)		(464)		—		(465)
INTEREST INCOME AND OTHER INCOME (EXPENSE), net		(49)		116		—		67
FOREIGN CURRENCY TRANSACTION LOSS		(34)				<u> </u>		(34)
INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE								
INCOME TAXES		(4,171)		4,708		37		574
INCOME TAX EXPENSE		(9)		(1,685)		<u> </u>		(1,694)
INCOME (LOSS) FROM CONTINUING OPERATIONS		(4,180)		3,023		37		(1,120)
Less: Net (income) loss attributable to the noncontrolling interest				(45)		(1,206)(13)		(1,251)
INCOME (LOSS) FROM CONTINUING OPERATIONS								
ATTRIBUTABLE TO HC2 HOLDINGS, INC.	\$	(4,180)	\$	2,978	\$	(1,169)	\$	(2,371)
BASIC INCOME (LOSS) PER COMMON SHARE:								
Loss from continuing operations attributable to HC2 Holdings, Inc.	\$	(0.29)					\$	(0.15)
DILUTED INCOME (LOSS) PER COMMON SHARE:								
Loss from continuing operations attributable to HC2 Holdings, Inc.	\$	(0.29)					\$	(0.15)
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING								
Basic		14,631				1,500 <b>(4)</b>		16,131
Diluted		14,631			_	1,500 <b>(4)</b>		16,131

See notes to unaudited pro forma condensed consolidated financial statements

# HC2 HOLDINGS, INC. UNAUDITED PRO FORMA CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31, 2013

(in thousands, except per share amounts)

	As Reported Year Ended December 31, 2013		Sch	Pro Forma Adjus Schuff International, Inc. Operations		)ther tments (2)	Ye	ro Forma ar Ended iber 31, 2013
NET REVENUE		,686	\$	416,142	\$		\$	646,828
OPERATING EXPENSES								
Cost of revenue (exclusive of depreciation and amortization included								
below)	220	,315		355,951		—		576,266
Selling, general and administrative	34	,692		32,275		—		66,967
Depreciation and amortization	12	,032		8,252		298 <b>(11)</b>		21,976
						1,394 <b>(12)</b>		
(Gain) loss on sale or disposal of assets		(8)		28		—		20
Asset impairment expense		,791						2,791
Total operating expenses	269	,822		396,506		1,692		668,020
INCOME (LOSS) FROM OPERATIONS	(39	,136)		19,636		(1,692)		(21,192)
INTEREST EXPENSE		(8)		(3,669)		—		(3,677)
LOSS ON EARLY EXTINGUISHMENT OR RESTRUCTURING OF								
DEBT		—		(1,426)		_		(1,426)
GAIN FROM CONTINGENT VALUE RIGHTS VALUATION		,904		—		—		14,904
INTEREST INCOME AND OTHER INCOME (EXPENSE), net		(226)		729		—		503
FOREIGN CURRENCY TRANSACTION LOSS		(588)		—		<u> </u>		(588)
INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE								
INCOME TAXES		,054)		15,270		(1,692)		(11,476)
INCOME TAX EXPENSE		,442		(2,650)				4,792
INCOME (LOSS) FROM CONTINUING OPERATIONS	(17	,612)		12,620		(1,692)		(6,684)
Less: Net (income) loss attributable to the noncontrolling interest				88		(4,406)(13)		(4,318)
INCOME (LOSS) FROM CONTINUING OPERATIONS								
ATTRIBUTABLE TO HC2 HOLDINGS, INC.	\$ (17	,612)	\$	12,708	\$	(6,098)	\$	(11,002)
BASIC INCOME (LOSS) PER COMMON SHARE:								
Loss from continuing operations attributable to HC2 Holdings, Inc.	\$ (	1.25)					\$	(0.71)
DILUTED INCOME (LOSS) PER COMMON SHARE:								
Loss from continuing operations attributable to HC2 Holdings, Inc.	\$ (	1.25)					\$	(0.71)
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING								
Basic	14	,047				1,500 <b>(4)</b>		15,547
Diluted	14	,047				1,500 <b>(4)</b>		15,547

See notes to unaudited pro forma condensed consolidated financial statements

### NOTES TO THE UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## Note 1. Basis of Pro Forma Presentation

The unaudited pro forma condensed consolidated financial statements have been prepared by HC2 Holdings, Inc. ("HC2" or the "Company") pursuant to the rules and regulations of the Securities and Exchange Commission for the purposes of inclusion in HC2's amended Form 8-K prepared and filed in connection with the Schuff Acquisition.

Certain information and certain disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP) have been condensed or omitted pursuant to such rules and regulations. However, the Company believes that the disclosures provided herein are adequate to make the information presented not misleading.

The following unaudited pro forma condensed consolidated financial statements have been prepared to give effect to the completed Schuff Acquisition. The unaudited pro forma condensed consolidated balance sheet as of March 31, 2014 gives effect to the Schuff Acquisition as if it had occurred on March 31, 2014. The unaudited pro forma condensed consolidated balance sheet is derived from the unaudited historical financial statements of HC2 and Schuff as of March 31, 2014. The unaudited pro forma condensed consolidated statement of operations for the year ended December 31, 2013 and the unaudited pro forma condensed consolidated statement of operations is derived from the audited historical financial statements are if it had occurred on January 1, 2013. The unaudited pro forma condensed consolidated statement of operations is derived from the audited historical financial statements of HC2 and Schuff as of HC2 and Schuff as of and for the year ended December 31, 2013 and the unaudited historical financial statements of HC2 and Schuff as of and for the year ended December 31, 2013 and the unaudited historical financial statements of HC2 and Schuff as of and for the year ended December 31, 2013 and the unaudited historical financial statements of HC2 and Schuff as of and for the three months ended March 31, 2014.

The unaudited pro forma condensed consolidated financial statements are provided for informational purposes only and do not purport to be indicative of the Company's consolidated financial position or consolidated results of operations which would actually have been obtained had such transactions been completed as of the date or for the periods presented, or of the consolidated financial position or consolidated results of operations that may be obtained in the future.

### Note 2. Preliminary Purchase Price Allocation

On May 29, 2014, HC2 completed the Schuff Acquisition. The unaudited pro forma consolidated financial statements have been prepared to give effect to the completed Schuff Acquisition, which was accounted for under the acquisition method of accounting. Schuff and its family of steel companies is the largest steel fabrication and erection company in the United States. The 37-year-old company executes projects throughout the United States as well as internationally. Schuff offers integrated steel construction services from a single source including design-build, design-assist, engineering, BIM participation, 3D steel modeling/detailing, fabrication, advanced field erection, project management, and single-source steel management systems. The aggregate amount of the consideration paid by HC2 upon the completion of the Schuff Acquisition was \$78.75 million in cash, calculated as the purchase of 2,500,000 shares of Schuff at \$31.50 per share.

Under the acquisition method of accounting, the total estimated purchase price is allocated to Schuff's net tangible and intangible assets acquired and liabilities assumed based on their estimated fair values as of May 29, 2014, the effective date of the Schuff Acquisition.

Based on management's preliminary valuation of the fair value of tangible and intangible assets acquired and liabilities assumed, which are based on estimates and assumptions that are subject to change, and other factors as described in the introduction to these unaudited pro forma consolidated financial statements, the preliminary estimated purchase price is allocated as follows (in thousands):

Cash and cash equivalents	\$	(627)
Investments		1,714
Accounts receivable	1	30,622
Costs and recognized earnings in excess of billings on uncompleted contracts		27,126
Prepaid expenses and other current assets		3,079
Inventories		14,487
Property and equipment, net		85,662
Goodwill		24,533
Trade names		4,478
Other assets		1,826
Total assets acquired	2	92,900
Accounts payable		37,621
Accrued payroll and employee benefits		10,468
Accrued expenses and other current liabilities		12,532
Billings in excess of costs and recognized earnings on uncompleted contracts		65,985
Accrued income taxes		1,202
Accrued interest		76
Current portion of long-term debt		15,460
Long-term debt		4,375
Deferred tax liability		7,815
Other liabilities		604
Noncontrolling interest		4,365
Total liabilities assumed	1	60,503
Enterprise value	1	32,397
Less: fair value of noncontrolling interest		53,647
Purchase price attributable to controlling interest	\$	78,750

Prior to the end of the measurement period for finalizing the purchase price allocation, if information becomes available which would indicate material adjustments are required to the purchase price allocation, such adjustments will be included in the purchase price allocation retrospectively.

Of the total estimated purchase price, \$4.5 million has been allocated to definite-lived intangible assets acquired and consist of the value assigned to Schuff's trade name. The definite-lived intangible assets will be amortized over their respective useful lives. The trade name definite-lived intangible asset will be amortized on a straight-line basis over the assigned useful lives of fifteen years. The amortization expense associated with these definite-lived intangible assets is not deductible for tax purposes.

The definite-lived intangible assets acquired will result in approximately the following annual amortization expense (in thousands):

2014	174
2015	298
2016	298
2017	299
2018	299
Thereafter	<u>3,110</u> \$4.478
	\$4.478

Of the total estimated purchase price, approximately \$24.5 million has been allocated to goodwill and is not deductible for tax purposes. Goodwill represents the excess of the purchase price of an acquired business over the fair value of the net tangible liabilities assumed and intangible assets acquired. Goodwill will not be amortized but instead will be tested for impairment at least annually (more frequently if indicators of impairment arise). In the event that management determines that the goodwill has become impaired, the Company will incur an accounting charge for the amount of the impairment during the fiscal quarter in which the determination is made.

### Note 3. Pro Forma Adjustments

Pro forma adjustments are made to reflect the purchase price of Schuff, the issuance of preferred and common stock, the net borrowings under a credit agreement, adjustments of Schuff's net assets and liabilities to estimates of the fair values of those assets and liabilities, the recording of intangible assets, the noncontrolling interest, the adjustment to depreciation expense resulting from the increase in net book value of property and equipment, the amortization expense related to the intangible assets, and the adjustment to net income (loss) for the noncontrolling interest.

The specific pro forma adjustments included in the unaudited pro forma consolidated financial statements are as follows:

- (1) To reflect the net borrowings received from HC2's credit agreement with Jefferies LLC. The amount of the term loan was \$80.0 million, which includes a discount of \$5.6 million and deferred financing costs of \$0.4 million.
- (2) To reflect additional third party expenses incurred in connection with the credit agreement.
- (3) To reflect the proceeds received from the issuance of 30,000 shares of HC2's preferred stock at \$1,000 per share, net of fees of \$0.9 million.
- (4) To reflect the proceeds received from the issuance of 1,500,000 shares of HC2's common stock to certain preferred holders at \$4.00 per share.
- (5) To reflect the acquisition of approximately 60% of the outstanding common stock of Schuff with the purchase of 2,500,000 million shares at \$31.50.
- (6) To eliminate Schuff's common stock, additional paid in capital, treasury stock and retained earnings, as well as debt issue costs, in connection with the Schuff Acquisition.
- (7) To record the noncontrolling interest portion of 40% of Schuff's net assets.
- (8) To reflect the fair value of the trade name of \$4.5 million acquired with the purchase of Schuff.
- (9) To record the adjustment of Schuff's property and equipment's net book value to fair value in connection with the purchase of Schuff.
- (10) To reflect deferred tax liabilities associated with the book/tax differences on acquired intangible assets and step up in net book value of the property and equipment.
- (11) To reflect the amortization of intangible assets arising from the Schuff Acquisition.
- (12) To reflect the adjustment to depreciation expense resulting from adjustment of net book value to fair value of Schuff's property and equipment.
- (13) To reflect the noncontrolling interest income adjustment for the 40% of net income (loss) not attributable to HC2's ownership of Schuff.

The unaudited pro forma consolidated financial statements do not include adjustments for liabilities related to business integration activities for the Schuff Acquisition as management is in the process of assessing what, if any, future actions are necessary. However, liabilities ultimately may be recorded for costs associated with business integration activities for the Schuff Acquisition and such liabilities will be expensed as incurred in the Company's consolidated financial statements.

The Company has not identified any material pre-Schuff Acquisition contingencies where the related asset, liability or impairment is probable and the amount of the asset, liability or impairment can be reasonably estimated.

### Note 4. Pro Forma Net Loss Per Common Share

The pro forma basic and diluted net loss per common share is based on the weighted average number of common shares of HC2's common stock outstanding during the period. The diluted weighted average number of common shares does not include outstanding stock options, restricted stock units or warrants as their inclusion would be antidilutive.