## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported):

November 7, 2018

## HC2 Holdings, Inc.

	(Exact name of registrant as specified in its charter)	
<u>Delaware</u> (State or other jurisdiction of incorporation)	<u>001-35201</u> (Commission File Number)	<u>54-1708481</u> (I.R.S. Employer Identification No.)
450 Park Avenue, 30 <sup>th</sup> Floor New York, NY		10022
(Address of principal executive offices)		(Zip Code)
Registrant's telephone number, including area cod	le:	(212) 235-2690

Former name or former address, if changed since last report

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

D Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial  $\Box$  accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 2.02 Results of Operations and Financial Condition

The information set forth in (and incorporated by reference into) this Item 2.02 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act") or otherwise subject to the liabilities of that Section. The information in this Item 2.02 shall not be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

On November 7, 2018, HC2 Holdings, Inc. (the "Company") issued a press release setting forth its results for the three months ended September 30, 2018 (the "Earnings Release").

A copy of the Earnings Release is attached hereto as Exhibit 99.1 and hereby incorporated by reference.

The information in Item 2.02 of this Current Report on Form 8-K, including Exhibit 99.1, is being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section, nor shall it be deemed incorporated by reference into any of the Company's filings under the Securities Act of 1933, as amended, or the Exchange Act, whether made before or after the date hereof and regardless of any general incorporation language in such filings, except to the extent expressly set forth by specific reference in such a filing.

#### Item 7.01 Regulation FD Disclosure

As previously announced, the Company will conduct a conference call today, Wednesday, November 7, 2018 at 5:00 p.m. The presentation slides to be used during the call, attached hereto as Exhibit 99.2, will be available on the "Investor Relations" section of the Company's website (<u>http://www.HC2.com</u>) beginning at 5:00 p.m. ET on Wednesday, November 7, 2018. The conference call and the presentation slides will be simultaneously webcast on the "Investor Relations" section of the Company's website beginning at 5:00 p.m. ET on Wednesday, November 7, 2018. The information contained in, or that can be accessed through the Company's website is not a part of this filing.

The information set forth in (and incorporated by reference into) this Item 7.01, including Exhibit 99.2, shall not be deemed "filed" for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities of that Section. The information in this Item 7.01, including Exhibit 99.2, shall not be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

#### Item 9.01 Financial Statements and Exhibits

(d) Exhibits

Exhibit	
No.	Description
99.1	Press Release of HC2 Holdings, Inc., dated November 7, 2018
99.2	Selected Investor Presentation Materials

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

HC2 Holdings, Inc.

November 7, 2018

By: /s/ Michael J. Sena

Name: Michael J. Sena Title: Chief Financial Officer



### FOR IMMEDIATE RELEASE

HC2 Holdings Reports Third Quarter 2018 Results Re-Affirms 2018 Guidance for Construction and Marine Services Segments

New York, November 7, 2018 (GlobeNewswire) - HC2 Holdings, Inc. ("HC2" or the "Company") (NYSE: HCHC), a diversified holding company, announced today its consolidated results for the third quarter 2018, which ended on September 30, 2018.

"The third quarter was yet another very good quarter across the portfolio," said Philip Falcone, HC2's Chairman, Chief Executive Officer and President. "Leading the way, DBM Global had solid quarterly performance, maintained its strong customer backlog and with the recently announced planned acquisition of GrayWolf Industrial, will diversify its revenues and service offering into heavy maintenance and repair in the petrochemical, pulp & paper, oil refinery and power markets. This acquisition is expected to be accretive to DBM's Adjusted EBITDA by just over \$20 million annually, providing what we believe will be stable free cash flow. We also believe GrayWolf will help counter the cyclicality of the commercial construction market and allow DBM to offer a more complete value proposition to existing customers, while also cross-selling to GrayWolf's list of Blue-Chip customers."

Mr. Falcone continued, "Coming off one of their strongest quarters, Global Marine's results were in-line with our expectations and were driven by continued strong performance in the Huawei Marine Network ("HMN") equity investment. During the third quarter, Global Marine secured several offshore power contracts, including a new five-year cable repair framework agreement with a leading European offshore wind power developer and operator, and completed key oil and gas market projects in the North Sea. In addition, after many years of delivering value, the HMN shareholders implemented a long-term annual dividend policy that recognizes the business's success and its strong position in the market. Since our acquisition four years ago, the management team at Global Marine has repositioned and strengthened itself by securing and maintaining leadership positions in various key growth markets, including successfully renewing all three of its critical, long-term telecom maintenance agreements, representing approximately half of the world's contracted telecom maintenance zones. Additionally, they have made tremendous progress towards renewing their fleet of marine assets through strategic acquisitions and re-organized the business to pursue attractive growth opportunities, all while substantially reducing debt that was assumed at the time of acquisition. As such, we believe exploring strategic options now, including a possible sale of Global Marine, would position a potential buyer to strategically capitalize on the next phase of growth of the business, while allowing current investors an opportunity to realize the substantial value creation since the acquisition in 2014."

Mr. Falcone added, "During the third quarter, our insurance team completed its acquisition of Humana's long-term care insurance business. This was a pivotal event for our insurance subsidiary as it significantly increased the size of our insurance business as we now have \$4.1 billion in cash and invested assets, it more than tripled our total adjusted insurance capital base from approximately \$85 million to approximately \$330 million, and will significantly increase the investment management fee to approximately \$15 million a year. In addition, we continue to be optimistic with the long-term prospects for ANG and are very pleased with the solid improvements in the quarterly results for our Broadcasting business as they remain laser focused on strategically reducing costs and adding valuable content to our nation-wide over-the-air ("OTA") network, including the recently signed agreement with the Christian Broadcasting Network for their launch of The CBN News Channel, the first 24-hour Christian television news channel, which is being broadcast over our OTA network."

#### **Third Quarter Financial Highlights**

• Net Revenue: For the third quarter of 2018, HC2 recorded consolidated total net revenue of \$501.4 million, as compared to \$406.4 million for the year-ago quarter, an increase of \$94.9 million or 23.4%. For the first nine months of 2018, HC2 recorded consolidated total net revenue of \$1,451.8 million, as compared to \$1,175.6 million for the 2017 comparable period, an increase of \$276.2 million or 23.5%. For both the three and nine month comparable periods, the increases were primarily driven by higher revenue from the Construction, Insurance and Telecommunications segments, as well as the inclusion of the new Broadcasting segment.

(in thousands)	Three Mor	nths	Ended Se	pter	nber 30,	Nine Mon	ths	Ended Sep	tem	ber 30,
	 2018		2017		ncrease / Decrease)	2018	2017			ncrease / Decrease)
Construction	\$ 195,358	\$	151,697	\$	43,661	\$ 531,209	\$	403,325	\$	127,884
Marine Services	44,825		42,817		2,008	149,923		123,382		26,541
Energy	4,561		3,919		642	16,141		12,301		3,840
Telecommunications	187,798		167,881		19,917	580,630		520,214		60,416
Total Core Operating Subsidiaries	\$ 432,542	\$	366,314	\$	66,228	\$ 1,277,903	\$	1,059,222	\$	218,681
Insurance	77,229		37,737		39,492	161,179		112,032		49,147
Broadcasting	11,957		_		11,957	33,702		_		33,702
Other	271		2,358		(2,087)	3,680		4,375		(695
Eliminations (1)	(20,643)		_		(20,643)	(24,639)		_		(24,639
Consolidated HC2	\$ 501.356	\$	406,409	\$	94,947	\$ 1.451.825	\$	1.175.629	\$	276.196

#### NET REVENUE by OPERATING SEGMENT

(1) The Insurance segment revenues are inclusive of mark-to-market adjustments in the amount of \$20.6 million and \$24.6 million for the three and nine months ended September 30, 2018 respectively, recorded on equity securities in accordance with ASU 2016-01. Such adjustments are related to transactions between entities under common control which are eliminated or are reclassified to Other income (expenses), net in consolidation.

**Net Income** / **(Loss):** For the third quarter of 2018, HC2 reported Net Income attributable to common and participating preferred stockholders of \$152.8 million or \$2.97 per fully diluted share, as compared to a Net (Loss) of \$(6.7) million or \$(0.16) per fully diluted share for the third quarter 2017. For the first nine months of 2018, HC2 reported Net Income attributable to common and participating preferred stockholders of \$171.7 million or \$3.38 per fully diluted share, as compared to a Net (Loss) of \$(40.5) million or \$(0.95) per fully diluted share in the 2017 comparable period.

A number of non-recurring transactions took place during the third quarter 2018, which contributed to the significant increase in net income in both the quarter and year-to-date results. Specifically, HC2's insurance subsidiary, Continental General Insurance Company ("Continental"), recognized a bargain purchase gain of \$109.1 million during the third quarter related to the recent acquisition of Humana Inc.'s long-term care ("LTC") business, KMG America Corporation ("KMG") and, additionally, recognized a \$17.7 million gain in the third quarter on the recapture of one of its reinsurance treaties. Further, a change in accounting methodology for the Company's equity investment in Inseego Corp. from equity method accounting to recording the investment at fair value, resulted in a recorded gain of \$44.2 million in the quarter.

Adjusted EBITDA: Adjusted EBITDA for "Core Operating Subsidiaries," which includes HC2's Construction, Marine Services, Energy and Telecommunications segments, was a combined \$26.3 million for the third quarter of 2018, as compared to \$27.3 million for the year-ago quarter. For the first nine months of 2018, Adjusted EBITDA for "Core Operating Subsidiaries" was \$75.8 million, as compared to \$73.0 million for the 2017 comparable period, driven by the Construction and Energy segments, partially offset by decreases in contribution from Marine Services and Telecommunications.

For the third quarter of 2018, Total HC2 Adjusted EBITDA, which excludes the Insurance segment, was \$13.7 million as compared to \$9.8 million for the year-ago quarter. This was due primarily to decreased losses in the Life Sciences segment and reductions in recurring expenses at the Non-operating Corporate segment, partially offset by the Broadcasting segment. For the first nine months of 2018, Total HC2 Adjusted EBITDA was \$29.4 million, as compared to \$31.1 million for the 2017 comparable period, driven by the inclusion our Broadcasting segment, offset in part by net increases from our Core Operating Subsidiaries and our Life Sciences and Non-operating Corporate segments.

ADJUSTED EBITDA by OPERATING SEGMENT

(in thousands)	Three Mo	onths	Ended Sep	temb	er 30,	Nine Mo	nths	Ended Sept	embe	er 30,
	2018		2017		icrease / lecrease)	2018	2017			1crease / Decrease)
Construction	\$ 15,951	\$	16,788	\$	(837)	\$ 41,453	\$	36,476	\$	4,977
Marine Services	7,868		8,763		(895)	25,824		28,758		(2,934)
Energy	1,033		288		745	4,657		2,489		2,168
Telecommunications	1,475		1,483		(8)	3,858		5,324		(1,466)
Total Core Operating Subsidiaries	\$ 26,327	\$	27,322	\$	(995)	\$ 75,792	\$	73,047	\$	2,745
Life Sciences	(3,004)		(8,155)		5,151	(12,209)		(17,141)		4,932
Broadcasting	(2,416)		_		(2,416)	(13,684)		_		(13,684)
Other and Eliminations	(1,006)		(1,115)		109	(2,180)		(4,436)		2,256
Non-operating Corporate	(6,229)		(8,256)		2,027	(18,285)		(20,420)		2,135
Total HC2 Adjusted EBITDA	\$ 13,672	\$	9,796	\$	3,876	\$ 29,434	\$	31,050	\$	(1,616)

**Balance Sheet:** As of September 30, 2018, HC2 had consolidated cash, cash equivalents and investments of \$4.2 billion, which includes cash and investments associated with HC2's Insurance segment. Excluding the Insurance segment, consolidated cash was \$82.5 million, of which \$44.4 million was at the HC2 corporate level.

#### **Third Quarter Segment Highlights**

• <u>Construction</u> - For the third quarter of 2018, DBM Global Inc. ("DBM") reported Net Income of \$9.2 million, as compared to \$7.1 million for the year-ago quarter. For the nine months of 2018, Net Income was \$20.1 million, as compared to \$14.5 million for the 2017 comparable period.

Adjusted EBITDA was \$16.0 million for the third quarter, as compared to \$16.8 million for the year-ago quarter. For the first nine months of 2018, DBM Global's Adjusted EBITDA was \$41.5 million, as compared to \$36.5 million in the 2017 comparable period, primarily driven by the continued ramp-up of several large scale commercial projects including the new Los Angeles Rams / Chargers stadium, Loma Linda Hospital and Google Bayview.

Backlog at the end of the third quarter was \$615.4 million, as compared to \$656.1 million for the year ago third quarter. Taking into consideration awarded, but not yet signed contracts, backlog would have been approximately \$632 million.

Marine Services - For the third quarter of 2018, Global Marine Systems ("Global Marine") reported a Net (Loss) of \$(0.5) million, as compared to Net Income of \$0.8 million for the yearago quarter. For the first nine months of 2018, Net Income was \$4.1 million, as compared to \$8.9 million for the 2017 comparable period.

Adjusted EBITDA was \$7.9 million for the third quarter, as compared to \$8.8 million for the year-ago quarter, due primarily to continued strong performance at HMN, offset by higher than expected costs on a certain offshore power construction project and an increase in un-utilized vessel costs associated with recently acquired marine assets and timing of new project work as these assets are being deployed. For the first nine months of 2018, Global Marine's Adjusted EBITDA was \$25.8 million, as compared to \$28.8 million in the 2017 comparable period, due primarily to an increase in un-utilized vessel costs associated with recently acquired marine assets and higher than expected costs on a certain offshore power construction project, partially offset by improved profit margins on certain telecom and offshore power installation projects.

During the third quarter, the shareholders of HMN implemented a long-term annual dividend policy. As a result, Global Marine received an approximate \$10 million special cash dividend in the third quarter and will receive additional special dividends of approximately \$4.9 million in the fourth quarter 2018 and \$4.9 million in the second quarter 2019. Going forward, HMN agreed to annually distribute a minimum of 30% of cumulative distributable net profits as dividends.

As announced on October 22, 2018, HC2 is exploring strategic alternatives for its Global Marine subsidiary, including a potential sale. As part of this process, Deutsche Bank Securities Inc. and ABN AMRO Bank N.V. have been engaged as joint advisors. HC2 intends to use the net proceeds from a potential sale to reduce its overall debt. There can be no assurance that the exploration of any strategic alternative, including a potential sale, will result in a consummated transaction or other alternative. Neither HC2 nor Global Marine has set a timetable for completion of the process, and neither intends to comment further regarding the process unless a specific transaction or other alternative is approved by their respective Boards of Directors, the process is concluded or it is otherwise determined that further disclosure is appropriate or required by law.

**Energy** - For the third quarter of 2018, American Natural Gas ("ANG") reported a Net Loss of \$(0.6) million, as compared to \$(0.9) million for the year-ago quarter. For the first nine months of 2018, Net Loss was \$(0.6) million, as compared to \$(2.0) million for the 2017 comparable period.

Adjusted EBITDA was \$1.0 million for the third quarter, as compared to \$0.3 million for the year-ago quarter, primarily driven by additional income recognized from renewable tax credits related to the sale of renewable natural gas, as well as from overall growth in compressed natural gas ("CNG") sales across the network. For the first nine months of 2018, ANG's Adjusted EBITDA was \$4.7 million, as compared to \$2.5 million in the 2017 comparable period, primarily driven by the receipt of a \$2.6 million alternative fuel energy tax credit in the second quarter 2018, which was retroactively approved by Congress and applicable to 2017 CNG sales.

Telecommunications - For the third quarter of 2018, PTGi-ICS reported Net Income of \$1.3 million, as compared to \$1.3 million for the year-ago quarter. For the first nine months of 2018, Net Income was \$3.4 million, as compared to \$4.9 million for the 2017 comparable period.

Adjusted EBITDA was \$1.5 million for the third quarter, as compared to \$1.5 million for the year-ago quarter. For the first nine months of 2018, PTGi-ICS's Adjusted EBITDA was \$3.9 million, as compared to \$5.3 million in the 2017 comparable period, due primarily to fluctuations in the mix of wholesale voice traffic and termination rates.

Insurance - During the third quarter of 2018, the company completed the acquisition of Humana Inc.'s LTC insurance business, KMG. The transaction was immediately accretive to Continental's risk-based and statutory capital. As of September 30, 2018, Continental had cash and invested assets of \$4.1 billion, up from \$1.5 billion prior to the transaction, \$5.5 billion in total GAAP assets, and had approximately \$330 million of total adjusted insurance capital base.

#### INSURANCE SEGMENT ADJUSED OPERATING INCOME ("INSURANCE AOI") AND PRE-TAX ADJUSTED OPERATING INCOME ("PRE-TAX INSURANCE AOI")

	Three M	onths	Ended Septe	mber	30,	Nine Months Ended September 30,								
(in thousands)	2018		2017		(ncrease / Decrease)		2018		2017		ncrease / Decrease)			
Insurance AOI	\$ (4,601)	\$	3,726	\$	(8,327)	\$	(8,668)	\$	5,353	\$	(14,021)			
Pre-tax Insurance AOI	\$ (11,342)	\$	16,989	\$	(28,331)	\$	(8,668)	\$	20,589	\$	(29,257)			
(1) The Insurance segment revenues are inclusive of mark-to-market adjustments re Certain of these adjustments related to consolidated subsidiaries are eliminated and														

nsolidation

For the third quarter of 2018, inclusive of the acquisition of Humana Inc.'s LTC insurance business, the Insurance segment reported Net Income of \$141.1 million, as compared to \$4.3 million for the year-ago quarter. For the first nine months of 2018, Net Income was \$142.9 million, as compared to \$3.7 million for the 2017 comparable period. During the quarter, the company recognized a bargain purchase gain of \$109.1 million and recognized a \$17.7 million gain on the recapture of one of its reinsurance treaties, as noted above.

Pre-tax Insurance AOI was a (Loss) of \$(11.3) million for the third quarter of 2018, as compared to Income of \$17.0 million for the year-ago quarter. For the first nine months of 2018, Pretax Insurance AOI was a (Loss) of \$(8.7) million, as compared to Income of \$20.6 million for the 2017 comparable period. Both the quarter and year-to-date Pre-Tax AOI were driven by the addition of Humana's long-term case business, which saw a higher proportion of new claims, as well as additional claim incidences from the CGI block, partially offset by increases in net investment income, both due to the additional assets acquired in the Humana block, as well as additional reinvestment into higher yielding assets.

- Pansend Life Sciences As announced on October 22, 2018, the U.S. Food and Drug Administration (FDA) has granted Breakthrough Device designation to Medibeacon, Inc. for the company's Transdermal GFR Measurement System (TFGR). The device is intended to measure Glomerular Filtration Rate (GFR) in patients with impaired or normal renal function.<sup>(1)</sup> The ability to measure GFR is of high clinical interest, especially in patients with or at risk of kidney disease. Under the Breakthrough Devices program, a provision of the 21st Century Cures Act, the FDA works with companies to expedite regulatory review in order to give patients more timely access to diagnostic and therapeutic technologies. According to the FDA, a Breakthrough Device like the TGFR is a product that has the potential to be more effective at diagnosing a life-threatening or irreversibly debilitating disease or condition compared to the current standard of care.<sup>(2)</sup>
- **Broadcasting** For the third quarter of 2018, the recently created Broadcasting segment reported a Net (Loss) of \$(4.7) million and an Adjusted EBITDA loss of \$(2.4) million, a \$3.8 million sequential improvement in Adjusted EBITDA compared to the prior quarter. For the first nine months of 2018, the Broadcasting segment reported a Net (Loss) of \$(29.2) million and an Adjusted EBITDA loss of \$(13.7) million. There were no results for the Broadcasting segment in the comparable 2017 periods as the first Over the Air ("OTA") broadcasting assets were acquired in the fourth quarter of 2017.

As the result of a series of current and pending transactions, HC2's Broadcasting subsidiary has approximately 164 operational stations, including 14 full-power stations, 52 Class A stations and 98 LPTV stations. In addition, Broadcasting has an additional ~400 silent licenses and construction permits. The total Broadcasting footprint currently covers approximately 60 percent of the U.S. population, in over 130 U.S. markets, including 9 of the top 10 markets across the United States.

During the third quarter, HC2 Broadcasting Holdings, Inc. and two subsidiaries, HC2 Station Group, Inc. and HC2 LPTV Holdings, Inc., obtained a combined \$38 million of debt and equity financing from certain institutional investors. The financing included a \$35 million one-year secured note issued by HC2 Station Group, Inc. and HC2 LPTV Holdings, Inc., bearing interest at a rate of 8.5% per annum, payable at maturity and secured by certain of HC2 Station Group, Inc. and HC2 LPTV Holdings, Inc.'s assets. In addition, the institutional investors purchased 2.0% of the outstanding common stock of HC2 Broadcasting Holdings, Inc. for an aggregate purchase price of approximately \$3.1 million at a pre-money equity valuation of approximately \$150 million. HC2 Broadcasting Holdings, Inc. also issued a warrant to the institutional investors to purchase an additional 2.0% of the common stock of HC2 Broadcasting Holdings, Inc. outstanding immediately after consummation of the Equity Purchase for what would be an aggregate purchase price of approximately \$3.7 million if exercised as of the issuance date, and as may be adjusted at any future exercise of the Warrant pursuant to its terms. The Warrant has a five-year term and is immediately exercisable. The net proceeds from the financing are being used for pending and future broadcasting acquisitions, distributions to HC2 and working capital purposes at those broadcasting subsidiaries.

#### **Reaffirms 2018 Guidance for Construction and Marine Services Segments**

Earlier this year, in order to provide additional visibility into the Company's two largest Adjusted EBITDA segment contributors, Construction and Marine Services, the Company initiated a guidance range reflecting its current expectations for full year 2018 Adjusted EBITDA. While the complex nature of certain large-scale DBM Global and Global Marine projects could cause quarterly variability in their financial results, the Company continues to expect the following for the full year 2018:

- <u>Construction:</u> \$60 million and \$65 million of Adjusted EBITDA
- Marine Services: \$45 million and \$50 million of Adjusted EBITDA

The Company has provided 2018 guidance with regard to the non-GAAP measures of Adjusted EBITDA. These measures exclude from the corresponding GAAP financial measures the effect of special items as described below under "Non-GAAP Financial Measures." The Company has not provided a reconciliation of such non-GAAP guidance to the most directly comparable GAAP measure because it cannot predict and quantify with a reasonable degree of confidence all of the special items that may occur during 2018.

HC2 does not guarantee future results of any kind. The Company's guidance is based on numerous assumptions about future events and conditions and, therefore, could vary materially from actual results, and is subject to risks and uncertainties, including, without limitation, those factors outlined in the "Forward Looking Statements" of this release and the "Risk Factors" section of the Company's annual and quarterly reports filed with the Securities and Exchange Commission ("SEC").

#### **Conference Call**

HC2 Holdings, Inc. will host a live conference call to discuss its third quarter 2018 financial results and operations today, Wednesday, November 7, 2018, at 5:00 p.m. ET. The Company will post an earnings supplemental presentation in the Investor Relations section of the HC2 Website, <u>www.hc2.com</u>, to accompany the conference call.

7

Dial-in instructions for the conference call and the replay are as follows:

#### Live Call

Domestic Dial-In (Toll Free): 1-866-395-3893

International Dial-In: 1-678-509-7540

Participant Entry Number: 1949939

Alternatively, a live webcast of the conference call can be accessed by interested parties through the Investor Relations section of the HC2 Website, www.hc2.com.

#### Conference Replay\*

Domestic Dial-In (Toll Free): 1-855-859-2056

International Dial-In: 1-404-537-3406

Conference Number: 1949939

\*Available approximately two hours after the end of the conference call through December 7, 2018.

#### About HC2

HC2 Holdings, Inc. is a publicly traded (NYSE:HCHC) diversified holding company, which seeks opportunities to acquire and grow businesses that can generate long-term sustainable free cash flow and attractive returns in order to maximize value for all stakeholders. HC2 has a diverse array of operating subsidiaries across eight reportable segments, including Construction, Marine Services, Energy, Telecommunications, Life Sciences, Broadcasting, Insurance and Other. HC2's largest operating subsidiaries include DBM Global Inc., a family of companies providing fully integrated structural and steel construction services, and Global Marine Systems Limited, a leading provider of engineering and underwater services on submarine cables. Founded in 1994, HC2 is headquartered in New York, New York. Learn more about HC2 and its portfolio companies at <a href="https://www.hc2.com">www.hc2.com</a>.

For information on HC2 Holdings, Inc., please contact Andrew G. Backman - Managing Director - Investor Relations & Public Relations - abackman@hc2.com - 212-339-5836

#### Non-GAAP Financial Measures

In this press release, HC2 refers to certain financial measures that are not presented in accordance with U.S. generally accepted accounting principles ("GAAP"), including Core Operating Subsidiary Adjusted EBITDA, Total Adjusted EBITDA (excluding the Insurance segment), Adjusted EBITDA for its operating segments, Adjusted Operating Income for the Insurance segment and Pre-Tax Adjusted Operating Income for the Insurance segment.

## Adjusted EBITDA

Management believes that Adjusted EBITDA measures provide investors with meaningful information for gaining an understanding of the Company's results as it is frequently used by the financial community to provide insight into an organization's operating trends and facilitates comparisons between peer companies, because interest, taxes, depreciation, amortization and the other items for which adjustments are made as noted in the definition of Adjusted EBITDA below can differ greatly between organizations as a result of differing capital structures and tax strategies. In addition, management uses Adjusted EBITDA measures in evaluating certain of the Company's operations managers. While management believes that these non-GAAP measurements are useful as supplemental information, such adjusted results are not intended to replace our GAAP financial results and should be read together with HC2's results reported under GAAP.

Management defines Adjusted EBITDA as net income (loss), excluding the Insurance segment, adjusted to exclude the impact of depreciation and amortization; amortization of equity method fair value adjustments at acquisition; (gain) loss on sale or disposal of assets; lease termination costs; asset impairment expense; interest expense; net gain (loss) on contingent consideration; loss on early extinguishment or restructuring of debt; gain (loss) on sale of subsidiaries; other (income) expense, net; foreign currency transaction (gain) loss included in cost of revenue; income tax (benefit) expense; (gain) loss from discontinued operations; noncontrolling interest; bonus to be settled in equity; share-based compensation expense; non-recurring items; and acquisition and disposition costs. Total Adjusted EBITDA excludes the results of operations and any consolidating eliminations of our Insurance segment. A reconciliation of Adjusted EBITDA to Net Income (Loss) is included in the financial tables at the end of this release.

Management recognizes that using Adjusted EBITDA as a performance measure has inherent limitations as an analytical tool as compared to net income (loss) or other GAAP financial measures, as these non-GAAP measures exclude certain items, including items that are recurring in nature, which may be meaningful to investors.

As a result of the exclusions, Adjusted EBITDA should not be considered in isolation and do not purport to be alternatives to net income (loss) or other GAAP financial measures or a measure of our operating performance.

#### Adjusted Operating Income - Insurance

Adjusted Operating Income ("Insurance AOI") and Pre-tax Adjusted Operating Income ("Pre-tax Insurance AOI") for the Insurance segment are non-U.S. GAAP financial measures frequently used throughout the insurance industry and are economic measures the Insurance segment uses to evaluate its financial performance. Management believes that Insurance AOI and Pretax Insurance AOI measures provide investors with meaningful information for gaining an understanding of certain results and provide insight into an organization's operating trends and facilitates comparisons between peer companies. However, Insurance AOI and Pre-tax Insurance AOI have certain limitations, and we may not calculate it the same as other companies in our industry. It should, therefore, be read together with the Company's results calculated in accordance with U.S. GAAP.

Similarly to Adjusted EBITDA, using Insurance AOI and Pre-tax Insurance AOI as performance measures have inherent limitations as an analytical tool as compared to income (loss) from operations or other U.S. GAAP financial measures, as these non-U.S. GAAP measures excludes certain items, including items that are recurring in nature, which may be meaningful to investors. As a result of the exclusions, Insurance AOI and Pre-tax Insurance AOI should not be considered in isolation and do not purport to be an alternative to income (loss) from operations or other U.S. GAAP financial measures as a measure of our operating performance.

Management defines Insurance AOI as Net income (loss) for the Insurance segment adjusted to exclude the impact of net investment gains (losses), including OTTI losses recognized in operations; asset impairment; intercompany elimination; bargain purchase gains; reinsurance gains; and acquisition costs. Management defines Pre-tax Insurance AOI as Insurance AOI adjusted to exclude the impact of income tax (benefit) expense recognized during the current period. Management believes that Insurance AOI and Pre-tax Insurance AOI provide meaningful financial metrics that help investors understand certain results and profitability. While these adjustments are an integral part of the overall performance of the Insurance segment, market conditions impacting these items can overshadow the underlying performance of the business. Accordingly, we believe using a measure which excludes their impact is effective in analyzing the trends of our operations.

#### **Cautionary Statement Regarding Forward-Looking Statements**

Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995: This press release contains, and certain oral statements made by our representatives from time to time may contain, forwardlooking statements. Generally, forward-looking statements include information describing actions, events, results, strategies and expectations and are generally identifiable by use of the words "believes," "expects," "intends," "anticipates," "plans," "seeks," "estimates," "projects," "may," "will," "could," "might," or "continues" or similar expressions. The forward-looking statements in this press release include, without limitation, our 2018 guidance for the Construction and Marine Services segments and statements regarding our expectations regarding building shareholder value and future cash flow and invested assets. Such statements are based on the beliefs and assumptions of HC2's management and the management of HC2's subsidiaries and portfolio companies. The Company believes these judgments are reasonable, but you should understand that these statements are not guarantees of performance or results, and the Company's actual results could differ materially from those expressed or implied in the forward-looking statements due to a variety of important factors, both positive and negative, that may be revised or supplemented in subsequent statements and reports filed with the Securities and Exchange Commission ("SEC"), including in our reports on Forms 10-K, 10-Q, and 8-K. Such important factors include, without limitation, issues related to the restatement of our financial statements; the fact that we have historically identified material weaknesses in our internal control over financial reporting, and any inability to remediate future material weaknesses; capital market conditions; the ability of HC2's subsidiaries and portfolio companies to generate sufficient net income and cash flows to make upstream cash distributions; volatility in the trading price of HC2 common stock; the ability of HC2 and its subsidiaries and portfolio companies to identify any suitable future acquisition or disposition opportunities; our ability to realize efficiencies, cost savings, income and margin improvements, growth, economies of scale and other anticipated benefits of strategic transactions; difficulties related to the integration of financial reporting of acquired or target businesses; difficulties completing pending and future acquisitions and dispositions; effects of litigation, indemnification claims, and other contingent liabilities; changes in regulations and tax laws; and risks that may affect the performance of the operating subsidiaries and portfolio companies of HC2. Although HC2 believes its expectations and assumptions regarding its future operating performance are reasonable, there can be no assurance that the expectations reflected herein will be achieved. These risks and other important factors discussed under the caption "Risk Factors" in our most recent Annual Report on Form 10-K filed with the SEC, and our other reports filed with the SEC could cause actual results to differ materially from those indicated by the forward-looking statements made in this press release.

You should not place undue reliance on forward-looking statements. All forward-looking statements attributable to HC2 or persons acting on its behalf are expressly qualified in their entirety by the foregoing cautionary statements. All such statements speak only as of the date made, and unless legally required, HC2 undertakes no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise.

<sup>(1)</sup> Data on file. Medibeacon, Inc., St. Louis, MO.

(2) U.S. Food and Drug Administration.

https://www.fda.gov/downloads/MedicalDevices/DeviceRegulationandGuidance/GuidanceDocuments/UCM581664.pdf

#### HC2 HOLDINGS, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except per share amounts) (Unaudited)

		Three Months Er	nded Sep	otember 30,	Nine Months En	ded Sept	ember 30,
		2018		2017	2018		2017
Revenue	\$	444,770	\$	368,672	\$ 1,315,285	\$	1,063,597
Life, accident and health earned premiums, net		25,372		20,472	65,317		60,648
Net investment income		31,710		16,287	68,776		48,530
Net realized and unrealized gains (losses) on investments		(496)		978	2,447		2,854
Net revenue		501,356		406,409	 1,451,825		1,175,629
Operating expenses							
Cost of revenue		402,922		324,673	1,179,205		947,751
Policy benefits, changes in reserves, and commissions		66,450		17,393	134,124		79,323
Selling, general and administrative		50,899		45,356	160,042		126,919
Depreciation and amortization		6,256		7,896	24,969		22,588
Other operating (income) expense, net		(819)		526	(2,886)		(1,294)
Total operating expenses		525,708	·	395,844	1,495,454		1,175,287
(Loss) income from operations		(24,352)		10,565	 (43,629)	-	342
Interest expense		(17,456)		(13,222)	(53,962)		(39,410)
Gain on sale and deconsolidation of subsidiary		2,965		_	105,106		_
Gain on contingent consideration		_		6,320	_		6,001
Income from equity investees		8,134		971	13,655		12,667
Gain on bargain purchase		109,112		_	109,112		_
Other income (expenses), net		63,908		(97)	64,032		(8,112)
Income (loss) from continuing operations before income taxes		142,311	·	4,537	 194,314		(28,512)
Income tax benefit (expense)		9,230		(12,861)	(1,863)		(16,167)
Net income (loss)	_	151,541	·	(8,324)	 192,451		(44,679)
Less: Net (income) loss attributable to noncontrolling interest and redeemable noncontrolling interest		1,925		2,357	(18,615)		6,305
Net income (loss) attributable to HC2 Holdings, Inc.		153,466	·	(5,967)	 173,836		(38,374)
Less: Preferred stock and deemed dividends from conversions		703		703	2,109		2,079
Net income (loss) attributable to common stock and participating preferred stockholders	\$	152,763	\$	(6,670)	\$ 171,727	\$	(40,453)
Income (loss) per common share							
Basic	\$	3.09	\$	(0.16)	\$ 3.48	\$	(0.95)
Diluted	\$	2.97	\$	. ,	\$ 3.38	\$	(0.95)
Weighted average common shares outstanding:							
Basic		44,326		43,013	44,175		42,555
Diluted		46,217		43,013	45,575		42,555

#### HC2 HOLDINGS, INC. CONDENSED CONSOLIDATED BALANCE SHEET (in thousands, except share amounts) (Unaudited)

	September 30, 2018	De	cember 31, 2017
Assets			
Investments:			
Fixed maturity securities, available-for-sale at fair value	\$ 2,985,443	\$	1,340,626
Equity securities	217,153	Ψ	47,500
Mortgage loans	87,308		52,109
Policy loans	20,324		17,944
Other invested assets	70,965		85,419
Total investments	3,381,193		1,543,598
Cash and cash equivalents	831,634		97,885
Accounts receivable, net	350,864		322,446
Recoverable from reinsurers	1,305,038		526,337
Deferred tax asset	1,028		1,661
Property, plant and equipment, net	369,771		374,660
Goodwill	127,051		131,741
Intangibles, net	151,051		117,105
Other assets	212,367		102,258
Total assets	\$ 6,729,997	\$	3,217,691
			-, ,
Liabilities, temporary equity and stockholders' equity			
Life, accident and health reserves	\$ 4,707,400	\$	1,693,961
Annuity reserves	247,544	Ψ	243,156
Value of business acquired	249,979		42,969
Accounts payable and other current liabilities	353,216		347,492
Deferred tax liability	33,876		10,740
Debt obligations	702,220		593,172
Other liabilities	108,076		70,174
Total liabilities	6,402,311		3,001,664
Commitments and contingencies	0,102,011		5,001,001
Temporary equity			
Preferred stock	26,340		26,296
Redeemable noncontrolling interest	8,839		1,609
Total temporary equity	35,179		27,905
Stockholders' equity			27,000
Common stock, \$.001 par value	45		44
Shares authorized: 80,000,000 at September 30, 2018 and December 31, 2017;	UF C		
Shares issued: 45,188,169 and 44,570,004 at September 30, 2018 and December 31, 2017;			
Shares outstanding: 44,743,273 and 44,190,826 at September 30, 2018 and December 31, 2017, respectively			
Additional paid-in capital	263,887		254,685
Treasury stock, at cost: 444,896 and 379,178 shares at September 30, 2018 and December 31, 2017, respectively	(2,434)		
Accumulated deficit	(43,682)		(2,057) (221,189)
Accumulated other comprehensive income (loss)	(33,253)		(221,189)
Total HC2 Holdings, Inc. stockholders' equity	184,563		73,171
Noncontrolling interest	104,505		114,951
Total stockholders' equity	292,507		114,931
Total liabilities, temporary equity and stockholders' equity	\$ 6,729,997	\$	3,217,691
	ş 0,729,997	φ	3,217,051

								Three	Montl	hs Ended Sep	otemb	er 30, 2018					
			Core	e Operating	g Subsidi	iaries						Early Stage & Other					
	Constr	uction	М	larine	E	Inergy	1	Telecom	Lif	fe Sciences		Broadcasting	Other	& Elimination	perating porate	Т	otal HC2
Net Income attributable to HC2 Holdings, Inc.																\$	153,466
Less: Net Income attributable to HC2 Holdings Insurance segment																	141,068
Less: Consolidating eliminations attributable to HC2 Holdings Insurance segment																	23,072
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$	9,203	\$	(515)	\$	(562)	\$	1,302	\$	(2,636)	\$	(4,686)	\$	4,487	\$ (17,267)	\$	(10,674)
Adjustments to reconcile net income (loss) to Adjusted EBITDA:																	
Depreciation and amortization		1,851		6,853		1,389		89		35		827		11	21		11,076
Depreciation and amortization (included in cost of revenue)		1,792		_		_		-		_		_		_	_		1,792
Amortization of equity method fair value adjustment at acquisition		-		(371)		-		-		_		-		_	_		(371)
Gain on sale or disposal of assets		(681)		(118)		_		_		_		(20)		_	_		(819)
Interest expense		594		1,221		408		-		_		534		_	14,588		17,345
Other (income) expense, net		(1,938)		(263)		58		(21)		(14)		361		(3,606)	1,569		(3,854)
Gain on sale and deconsolidation of subsidiary		_		_		_		_		22		_		(1,540)	_		(1,518)
Foreign currency loss (included in cost of revenue)		_		156		_		_		_		_		_	_		156
Income tax (benefit) expense		3,842		147		7		_		_		_		-	(6,483)		(2,487)
Noncontrolling interest		750		27		(268)		_		(463)		(1,538)		(433)	_		(1,925)
Bonus to be settled in equity		_		_		_		_		_		_		-	165		165
Share-based payment expense		_		492		1		_		52		1,657		75	1,032		3,309
Non-recurring costs		_		_		_		_		_		—		_	_		_
Acquisition and disposition costs		538		239		_		105		_		449		_	 146		1,477
Adjusted EBITDA	\$	15,951	\$	7,868	\$	1,033	\$	1,475	\$	(3,004)	\$	(2,416)	\$	(1,006)	\$ (6,229)	\$	13,672

Total Core Operating Subsidiaries

13

\$

26,327

				Three	Months Ended Se	eptember 30, 2017			
		Core Operatir	ng Subsidiaries			Early Stage & Othe	r	_	
	Construction	Marine	Energy	Telecom	Life Sciences	Broadcasting	Other & Elimination	Non-operating Corporate	Total HC2
Net (loss) attributable to HC2 Holdings, Inc.									\$ (5,967)
Less: Net Income attributable to HC2 Holdings Insurance segment									4,280
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance segment	\$ 7,082	\$ 844	\$ (939)	\$ 1,348	\$ (6,760)	\$ —	\$ (600)	\$ (11,222)	\$ (10,247)
Adjustments to reconcile net income (loss) to Adjusted EBITDA:									
Depreciation and amortization	1,314	6,221	1,247	94	50	_	272	17	9,215
Depreciation and amortization (included in cost of revenue)	1,293	_	_	_	_	_	_	-	1,293
Amortization of equity method fair value adjustment at acquisition	_	(573)	_	_	_	—	-	_	(573)
(Gain) loss on sale or disposal of assets	486	_	25	_	_	_	_	-	511
Lease termination costs	_	_	_	15	_	—	-	_	15
Interest expense	238	1,021	262	14	_	_	1	11,686	13,222
Gain on contingent consideration	_	_	_	_	_	_	_	(6,320)	(6,320)
Other (income) expense, net	(165)	888	277	12	(10)	_	(118)	(718)	166
Foreign currency (gain) (included in cost of revenue)	-	(238)	_	_	_	_	_	-	(238)
Income tax (benefit) expense	4,481	(137)	_	_	_	_	_	(4,746)	(402)
Noncontrolling interest	558	43	(763)	_	(1,506)	_	(689)	-	(2,357)
Bonus to be settled in equity	_	_	_	_	_	_	_	765	765
Share-based payment expense	-	394	179	_	71	_	19	718	1,381
Non-recurring items	-	_	_	_	-	_	_	-	-
Acquisition and disposition costs	1,501	300	_	_				1,564	3,365
Adjusted EBITDA	\$ 16,788	\$ 8,763	\$ 288	\$ 1,483	\$ (8,155)	\$	\$ (1,115)	\$ (8,256)	\$ 9,796

Total Core Operating Subsidiaries

14

27,322

\$

					Nine	Months Ended Sep	tember 30, 20	018					
		Core	Operating	Subsidiaries			Early S	tage & Other					
	Construction	М	larine	Energy	Felecom	Life Sciences	Broad	lcasting	Other &	& Elimination	Non-operatin Corporate	3	Total HC2
Net Income (loss) attributable to HC2 Holdings, Inc.												1	\$ 173,836
Less: Net Income (loss) attributable to HC2 Holdings Insurance segment													142,878
Less: Consolidating eliminations attributable to HC2 Holdings Insurance segment												_	19,076
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance segment	\$ 20,067	\$	4,096	\$ (581)	\$ 3,395	\$ 67,552	\$	(29,238)	\$	3,779	\$ (57,188	) :	\$ 11,882
Adjustments to reconcile net income (loss) to Adjusted EBITDA:													
Depreciation and amortization	5,043		20,110	4,092	262	146		2,275		53	62		32,043
Depreciation and amortization (included in cost of revenue)	5,071		_	-	_	_		_		_	-		5,071
Amortization of equity method fair value adjustment at acquisition	-		(1,112)	-	_	-		-		-	-		(1,112)
Asset impairment expense	_		_	277	_	_		104		_	-		381
Gain on sale or disposal of assets	(253)	I.	(2,779)	(223)	_	_		(12)		_	_		(3,267)
Interest expense	1,462		3,712	1,154	_	_		7,763		2	39,758		53,851
Loss on early extinguishment of debt	_		_	_	_	_		2,537		_	_		2,537
Net loss on contingent consideration	_		_	_	_	_		_		_	_		_
Other (income) expense, net	(1,915)	l.	(1,296)	190	19	70		379		(3,433)	1,073		(4,913)
Gain on sale and deconsolidation of subsidiary	_		_	_	_	(102,119)		_		(1,540)	_		(103,659)
Foreign currency (gain) loss (included in cost of revenue)	_		(366)	_	_	_		_		_	_		(366)
Income tax (benefit) expense	8,992		149	20	_	1		14		(272)	(7,039	)	1,865
Noncontrolling interest	1,633		1,693	(277)	_	19,469		(2,848)		(1,055)	_		18,615
Bonus to be settled in equity	_		_	_	_	_		_		_	515		515
Share-based payment expense	_		1,378	5	_	144		2,319		286	3,970		8,102
Non-recurring costs	_		_	_	_	_		_		_	_		_
Acquisition and disposition costs	1,353		239	_	182	2,528		3,023		_	564		7,889
Adjusted EBITDA	\$ 41,453	\$	25,824	\$ 4,657	\$ 3,858	\$ (12,209)	\$	(13,684)	\$	(2,180)	\$ (18,285	) :	\$ 29,434

Total Core Operating Subsidiaries \$ 75,792

				Nine	Months Ended Sep	tember 30, 2017			
		Core Operatir	g Subsidiaries			Early Stage & Other	r	_	
	Construction	Marine	Energy	Telecom	Life Sciences	Broadcasting	Other & Elimination	Non-operating Corporate	Total HC2
Net (loss) attributable to HC2 Holdings, Inc.									\$ (38,374)
Less: Net Income attributable to HC2 Holdings Insurance segment									3,683
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$ 14,464	\$ 8,943	\$ (2,001)	\$ 4,910	\$ (14,276)	\$ —	\$ (9,787)	\$ (44,310)	\$ (42,057)
Adjustments to reconcile net income (loss) to Adjusted EBITDA:									
Depreciation and amortization	4,194	16,561	3,876	285	129	_	933	50	26,028
Depreciation and amortization (included in cost of revenue)	3,835	-	-	_	_	_	—	-	3,835
Amortization of equity method fair value adjustment at acquisition	_	(1,223)	_	_	_	_	_	_	(1,223)
Asset impairment expense	_	_	_	_	_	_	1,810	_	1,810
(Gain) loss on sale or disposal of assets	93	(3,500)	39	_	_	_	_	_	(3,368)
Lease termination costs	—	249	_	15	_	_	—	—	264
Interest expense	619	3,363	552	37	_	_	2,408	32,431	39,410
Gain on contingent consideration	_	_	_	—	_	_	_	(6,001)	(6,001)
Other (income) expense, net	(158)	2,443	1,652	77	(25)	_	2,800	(460)	6,329
Foreign currency (gain) loss (included in cost of revenue)	_	(131)	_	—	_	_	_	_	(131)
Income tax (benefit) expense	9,792	239	12	_	_	_	_	(9,112)	931
Noncontrolling interest	1,190	381	(2,002)	—	(3,208)	_	(2,666)	_	(6,305)
Bonus to be settled in equity	_	_	_	_	_	_	_	1,350	1,350
Share-based payment expense	_	1,133	361	—	239	_	66	2,207	4,006
Non-recurring items	_	_	_	_	_	-	_	_	_
Acquisition and disposition costs	2,447	300	_	_	_	_	_	3,425	6,172
Adjusted EBITDA	\$ 36,476	\$ 28,758	\$ 2,489	\$ 5,324	\$ (17,141)	\$	\$ (4,436)	\$ (20,420)	\$ 31,050

Total Core Operating Subsidiaries

16

\$

73,047

				For the	ne Three Months En	ded June 30, 2018			
		Core Operatin	g Subsidiaries			Early Stage & Other			
	Construction	Marine Services	Energy	Telecom	Life Sciences	Broadcasting	Other and Eliminations	Non-operating Corporate	Total HC2
Net Income attributable to HC2 Holdings, Inc.									\$ 55,366
Less: Net Income attributable to HC2 Holdings Insurance segment									565
Less: Consolidating eliminations attributable to HC2 Holdings Insurance segment									(2,009)
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$ 7,397	\$ 10,864	\$ 679	\$ 1,040	\$ 74,124	\$ (11,816)	\$ (552)	\$ (24,926)	56,810
Adjustments to reconcile net income (loss) to Adjusted EBITDA:									
Depreciation and amortization	1,665	6,429	1,359	87	53	743	21	20	10,377
Depreciation and amortization (included in cost of revenue)	1,686	_	_	_	-	_	_	_	1,686
Amortization of equity method fair value adjustment at acquisition	-	(370)	_	_	_	—	_	_	(370)
Asset impairment expense	_	_	277	_	_	104	_	_	381
(Gain) loss on sale or disposal of assets	13	(25)	(192)	_	_	8	_	_	(196)
Interest expense	458	1,328	426	_	_	1,523	_	13,446	17,181
Loss on early extinguishment or restructuring of debt	—	-	_	_	-	2,537	_	_	2,537
Gain on sale of subsidiary	_	_	_	_	(102,141)	_	_	_	(102,141)
Other (income) expense, net	(66)	(1,981)	66	99	56	93	121	226	(1,386)
Foreign currency (gain) loss (included in cost of revenue)	_	(420)	_	_	_	_	_	_	(420)
Income tax (benefit) expense	3,318	68	13	_	1	14	(272)	2,759	5,901
Noncontrolling interest	601	4,030	324	_	20,679	(700)	(536)	_	24,398
Bonus to be settled in equity	-	_	_	_	_	—	_	175	175
Share-based payment expense	_	476	2	_	18	349	200	2,660	3,705
Acquisition and disposition costs	456	-	_	49	2,355	928	-	240	4,028
Adjusted EBITDA	\$ 15,528	\$ 20,399	\$ 2,954	\$ 1,275	\$ (4,855)	\$ (6,217)	\$ (1,018)	\$ (5,400)	\$ 22,666

Total Core Operating Subsidiaries \$ 40,156

### HC2 HOLDINGS, INC. RECONCILIATION OF NET INCOME (LOSS) TO ADJUSTED OPERATING INCOME ("INSURANCE AOI") AND PRE-TAX OPERATING INCOME ("PRE-TAX INSURANCE AOI") (in thousands) (Unaudited)

The table below shows the adjustments made to the reported Net income (loss) of the Insurance segment to calculate Insurance AOI and Pre-Tax Insurance AOI for the three and nine months ended September 30, 2018 and 2017, respectively:

		Three Months Ended September 30,						Nine Months Ended September 30,				
	2018		2017		Increase / (Decrease)		2018		2017			Increase / (Decrease)
Net income (loss) - Insurance segment	\$	141,068	\$	4,282	\$	136,786	\$	142,878	\$	3,685	\$	139,193
Effect of investment (gains) (1)		(20,147)		(978)		(19,169)		(27,086)		(2,854)		(24,232)
Asset impairment expense		_		_		_		_		3,364		(3,364)
Bargain Purchase Gain		(109,112)		_		(109,112)		(109,112)		—		(109,112)
Reinsurance Gain		(17,715)		_		(17,715)		(17,715)		—		(17,715)
Acquisition costs		1,305		422		883		2,367		1,158		1,209
Insurance AOI	\$	(4,601)	\$	3,726	\$	(8,327)	\$	(8,668)	\$	5,353	\$	(14,021)
Tax expense		(6,741)		13,263		(20,004)		—		15,236		(15,236)
Pre-tax Insurance AOI	\$	(11,342)	\$	16,989	\$	(28,331)	\$	(8,668)	\$	20,589	\$	(29,257)

<sup>(1)</sup>The Insurance segment revenues are inclusive of mark-to-market adjustments recorded on equity securities in accordance with ASU 2016-01. Certain of these adjustments related to consolidated subsidiaries are eliminated and others are reclassified to Other income (expenses), net in consolidation.





#### Special Note Regarding Forward-Looking Statements

Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995: This presentation contains, and certain oral statements made by our representatives from time to time may contain, forward-looking statements. Generally, forward-looking statements include information describing actions, events, results, strategies and expectations and are generally identifiable by use of the words "believes," "expects," "intends," "anticipates," "plans," "seeks," "estimates," "projects," "may," "will," "could," "might," or "continues" or similar expressions. The forward-looking statements in this presentation include, without limitation, our 2018 guidance for the Construction and Marine Services segments and statements regarding our expectations regarding building shareholder value and future cash [flow] and invested assets. Such statements are based on the beliefs and assumptions of HC2's management and the management of HC2's subsidiaries and portfolio companies. The Company believes these judgments are reasonable, but you should understand that these statements are not guarantees of performance or results, and the Company's actual results could differ materially from those expressed or implied in the forward-looking/statements due to a variety of important factors, both positive and negative, that may be revised or supplemented in subsequent statements and reports filed with the Securities and Exchange Commission ("SEC"), including in our reports on Forms 10-K, 10-Q and 8-K. Such important factors include, without limitation, issues related to the restatement of our financial statements; the fact that we have historically identified material weaknesses in our internal control over financial reporting, and any inability to remediate future material weaknesses; capital market conditions; the ability of HC2's subsidiaries and portfolio companies to generate sufficient net income and cash flows to make upstream cash distributions; volatility in the trading price of HC2 common stock; the ability of HC2 and its subsidiaries and portfolio companies to identify any suitable future acquisition or disposition opportunities; our ability to realize efficiencies, cost savings, income and margin improvements, growth, economies of scale and other anticipated benefits of strategic transactions; difficulties related to the integration of financial reporting of acquired or target businesses; difficulties completing pending and future acquisitions and dispositions; effects of litigation, indemnification claims, and other contingent liabilities; changes in regulations and tax laws; and risks that may affect the performance of the operating subsidiaries and portfolio companies of HC2. Although HC2 believes its expectations and assumptions regarding its future operating performance are reasonable, there can be no assurance that the expectations reflected herein will be achieved. These risks and other important factors discussed under the caption "Risk Factors" in our most recent Annual Report on Form 10-K filed with the SEC, and our other reports filed with the SEC could cause actual results to differ materially from those indicated by the forward-looking statements made in this presentation.

You should not place undue reliance on forward-looking statements. All forward-looking statements attributable to HC2 or persons acting on its behalf are expressly qualified in their entirety by the foregoing cautionary statements. All such statements speak only as of the date made, and unless legally required, HC2 undertakes no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise.

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#### Non-GAAP Financial Measures

In this presentation, HC2 refers to certain financial measures that are not presented in accordance with U.S. generally accepted accounting principles ("GAAP"), including Core Operating Subsidiary Adjusted EBITDA, Total Adjusted EBITDA (excluding the Insurance segment), Adjusted EBITDA for its operating segments, Adjusted Operating Income for the Insurance segment and Pre-Tax Adjusted Operating Income for the Insurance segment.

#### Adjusted EBITDA

Management believes that Adjusted EBITDA measures provide investors with meaningful information for gaining an understanding of the Company's results as it is frequently used by the financial community to provide insight into an organization's operating trends and facilitates comparisons between peer companies, because interest, taxes, depreciation, amortization and the other items for which adjustments are made as noted in the definition of Adjusted EBITDA below can differ greatly between organizations as a result of differing capital structures and tax strategies. In addition, management uses Adjusted EBITDA measures in evaluating certain of the Company's segments performance because they eliminate the effects of considerable amounts of non-cash depreciation and amortization and items not within the control of the Company's operations managers. While management believes that these non-GAAP measurements are useful as supplemental information, such adjusted results are not intended to replace our GAAP financial results and should be read together with HC2's results reported under GAAP.

Management defines Adjusted EBITDA as Net income (loss) as adjusted for depreciation and amortization; amortization of equity method fair value adjustments at acquisition; (gain) loss on sale or disposal of assets; lease termination costs; asset impairment expense; interest expense; net gain (loss) on contingent consideration; loss on early extinguishment or restructuring of debt; gain (loss) and e of subsidiaries; other (income) expense; net; foreign currency transaction (gain) loss included in cost of revenue; income tax (benefit) expense; (gain) loss from discontinued operations; noncontrolling interest; bonus to be settled in equity; share-based compared to net income (loss) or other GAAP financial measures, as these non-GAAP measures exclude certain items, including items that are recurring in nature, which may be meaningful to investors. As a result of the exclusions. Adjusted EBITDA should not be considered in isolation and do not purport to be alternatives to net income (loss) or other GAAP financial measures of our operating performance. Total Adjusted EBITDA excludes the results of operations and any consolidating eliminations of our Insurance segment.

#### **Adjusted Operating Income**

Adjusted Operating Income (Insurance AOI") and Pre-tax Adjusted Operating Income ("Pre-tax Insurance AOI") for the Insurance segment are non-GAAP financial measures frequently used throughout the insurance industry and are economic measures the Insurance segment uses to evaluate its financial performance. Management believes that Insurance AOI and Pretax Insurance AOI measures provide investors with meaningful information for gaining an understanding of certain results and provide insight into an organization's operating trends and facilitates comparisons between peer companies. However, Insurance AOI and Pretax Insurance AOI and Pretax Insurance AOI measures in our industry. It should, therefore, be read together with the Company's results calculated in accordance with GAAP. Similarly to Adjusted EBITDA, using Insurance AOI and Pre-tax Insurance AOI as performance measures have inherent limitations as an analytical tool as compared to income (loss) from operations or other GAAP financial measures, as these non-GAAP measures exclude certain items, including items that are recurring in nature, which may be meaningful to investors. As a result of the exclusions, Insurance AOI and Pre-tax Insurance

Management defines Insurance AOI as Net income (loss) for the Insurance segment adjusted to exclude the impact of net investment gains (losses), including OTTI losses recognized in operations; asset impairment; intercompany elimination; gain on bargain purchase; reinsurance gain; and acquisition costs. Management defines Pre-tax Insurance AOI as Insurance AOI adjusted to exclude the impact of income tax (benefit) expense recognized during the current period. Management believes that Insurance AOI and Pre-tax Insurance AOI performance of the Insurance Insurance AOI and Pre-tax Insurance AOI performance of the Insurance and integral part of the overall performance of the Insurance segment, market conditions impacting these items can overshadow the underlying performance of the business. Accordingly, we believe using a measure which excludes their impact is effective in analyzing the trends of our operations.

By accepting this document, each recipient agrees to and acknowledges the foregoing terms and conditions.





# Segment Financial Summary

	Core Operating Subsidiaries				
	Construction	\$16.0	\$16.8	\$41.5	\$36.
	Marine Services	7.9	8.8	25.8	28.
	Energy	1.0	0.3	4.7	2.
	Telecom	1.5	1.5	3.9	5.
	Total Core Operating	\$26.3	\$27.3	\$75.8	\$73.
Adjusted EBITDA	Early Stage and Other Holdings				
EDIDA	Life Sciences	(\$3.0)	(\$8.2)	(\$12.2)	(\$17.1
	Broadcasting	(2.4)	-	(13.7)	
	Other	(1.0)	(1.1)	(2.2)	(4.4
	Total Early Stage and Other	(\$6.4)	(\$9.3)	(\$28.1)	(\$21.6
	Non-Operating Corporate	(\$6.2)	(\$8.3)	(\$18.3)	(\$20.4
	Total HC2 (excluding Insurance)	\$13.7	\$9.8	\$29.4	\$31.
Pre-Tax	Core Financial Services				
Insurance AOI*	Insurance	(\$11.3)	\$17.0	(\$8.7)	\$20.

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Construction	<ul> <li>3Q18 Adjusted EBITDA \$16.0m vs. \$16.8m for 3Q17; YTD18 Adjusted EBITDA \$41.5m vs. \$36.5m for YTD17</li> <li>\$615m reported backlog; \$632m backlog taking into consideration awarded, but not yet signed contracts;</li> <li>Acquiring GrayWolf Industrial, a specialty maintenance, repair and installation service provider for \$135M</li> <li>Provides diversification of revenue and earnings; helps offset cyclicality of commercial construction market</li> <li>Just over \$20 million in annual Adjusted EBITDA with minimal capex, strong cash flows and Blue-Chip customer base</li> <li>Reaffirm FY18 Guidance: Continue to expect \$60m and \$65m of FY18 Adjusted EBITDA</li> </ul>	
Marine Services	<ul> <li>3Q18 Adjusted EBITDA \$7.9m vs. \$8.8m for 3Q17; YTD18 Adjusted EBITDA \$25.8m vs. \$28.8m for YTD17</li> <li>GMSL - Continued solid backlog at \$358m Huawei Marine equity investment - Continued strong backlog over \$350m</li> <li>3Q18 performance driven by the Huawei Marine Network equity investment, offset by higher than expected costs on a certain offshore power construction project and increases in unutilized vessel costs attributable to timing of new project work</li> <li>Huawei Marine Network implemented a new long-term annual dividend policy after several years of meaningful shareholder value creation:</li> <li>Global Marine received ~US\$10m of dividends in 3Q18; Will receive additional special dividends of ~\$4.9m in 4Q18 and ~\$4.9m in 2Q19</li> <li>Going forward, equity investment partners will annually distribute a minimum of 30% of cumulative distributable net profits as dividends based on audited annual financials</li> <li>Executed five-year cable repair framework agreement with a leading offshore wind power developer covering their European assets</li> <li>Exploring strategic alternatives for the Global Marine business, including a potential sale; proceeds to pay down HC2 Holdco debt</li> <li>Reaffirm FY18 Guidance: Continue to expect \$45m and \$50m of FY18 Adjusted EBITDA</li> </ul>	Globa
Energy	<ul> <li>3Q18 Adjusted EBITDA \$1.0m vs. \$0.3m for 3Q17; YTD18 Adjusted EBITDA \$4.7m vs. \$2.5m for YTD17</li> <li>Seek to increase existing station utilization; Focus on business development and marketing efforts to drive organic sales; Develop preferred fueling agreements with new and existing customers to ramp volumes; Continue to increase flow of Renewable Natural Gas (RNG) through ANG stations</li> </ul>	AN
Telecom	<ul> <li>3Q18 Adjusted EBITDA \$1.5m vs. \$1.5m for 3Q17; YTD18 Adjusted EBITDA \$3.9m vs. \$5.3m for YTD17</li> <li>ICS Group to acquire Go2Tel.com Inc. a well-established VoIP carrier that offers high-quality termination services, primarily in Latin America, South America and the Caribbean region</li> </ul>	©P

Insurance	<ul> <li>Completed Acquisition of Humana's ~\$2.4 billion long-term care insurance business - (Closed 8/9/18)</li> <li>3Q18 Pretax Insurance AOI (\$11.3) million vs. \$17.0 million 3Q17</li> <li>YTD18 Pretax Insurance AOI (\$8.7) million vs. \$20.6 million YTD17</li> <li>As of September 30, 2018, inclusive of Humana assets: <ul> <li>Statutory Surplus ~\$300 million</li> <li>Total Adjusted Capital ~\$330 million</li> <li>GAAP Assets of ~\$5.5 billion</li> <li>Cash and Invested Assets ~\$4.1 billion</li> <li>~\$15 million annual investment management fee, with potential back-end upside</li> <li>Ring-fenced liabilities / no-parent guarantees</li> </ul> </li> </ul>
Pansend	<ul> <li>The U.S. Food and Drug Administration has granted Breakthrough Device designation to Medibeacon for the company's Transdermal GFR Measurement System ("TFGR"). The device is intended to measure Glomerular Filtration Rate ("GFR") in patients with impaired or normal renal function.<sup>(1)</sup></li> <li>Under the Breakthrough Devices program, a provision of the 21<sup>st</sup> Century Act, the FDA works with companies to expedite regulatory review in order to give patients more timely access to diagnostic and therapeutic technologies.</li> <li>The TGFR is designed to provide clinicians real-time measurement of GFR at the point of care with no need for blood sampling or urine collection. The ability to measure GFR is of high clinical interest, especially in patients with or at risk of kidney disease.</li> </ul>
Broadcasting	<ul> <li>R2 Dermatology and MediBeacon remain in discussions with strategic parties for possible monetizations</li> <li>3Q18 Adjusted EBITDA (\$2.4) million; YTD18 Adjusted EBITDA (\$13.7) million</li> <li>Operational Stations: 164 <ul> <li>Full-Power Stations: 14</li> <li>Class A Stations: 52</li> <li>LPTV Stations: 98</li> <li>Silent Licenses &amp; Construction Permits: ~400</li> </ul> </li> <li>U.S. Markets*: &gt;130 <ul> <li>Total Footprint Covers Approximately 60% of the U.S. Population*</li> </ul> </li> <li>Obtained \$38 million debt and equity financing: <ul> <li>\$35 million one-year secured note: 8.5% rate payable at maturity and secured by certain of HC2 Station Group, Inc. and HC2 LPT Holdings, Inc.'s assets</li> <li>2.0% of outstanding common stock of HC2 Broadcasting purchased for \$3.1 million</li> <li>Issued warrants to purchase additional 2.0% of common stock of HC2 Broadcasting</li> </ul> </li> </ul>



## 2018 Focus and Priorities – Update

## Monetization / Value Creation Within Diverse HC2 Portfolio

- Sold BeneVir to Janssen Biotech (Johnson & Johnson) for up to \$1.04 billion [2Q18]
- Closed on the acquisition of Humana's \$2.4 billion long-term care insurance business;
- Combined Total Adjusted Capital is now approximately \$330M [3Q18]
- Announced the evaluation of strategic alternatives for Global Marine, including potential sale
- Announced DBM Global's pending acquisition of Graywolf Industrial; diversification of revenue and service offering strong, stable cash flow [4Q18]

## Continued Focused Expansion of Over-The-Air Broadcast Television Strategy

- Expanded market reach by building a nationwide network through strategic acquisitions
- Identified significant opportunities to reduce costs and increase efficiencies
- Building out and integrating infrastructure to support vision of creating a valuable content distribution "pipeline"

## Optimization of HC2 Capital Structure

- Expect to price and close a new senior secured debt offering to refinance our existing 11% notes
- Obtained \$38 million new debt and equity financing at Broadcasting subsidiary, validating the Broadcasting strategy and vision
- Diverse and Meaningful Sources of Liquidity at HC2 Holdco

## Re-Affirmed 2018 Guidance for Construction & Marine Services

- DBM Global: Currently expect \$60 million \$65 million of FY18 Adjusted EBITDA
- Global Marine: Currently expect \$45 million \$50 million of FY18 Adjusted EBITDA

HC2 does not guarantee future results of any kind. Guidance is subject to risks and uncertainties, including, without limitation, those factors outlined in the "Forward Looking Statements" of this presentation and the "Risk Factors" section of the company's annual and quarterly reports filed with the Securities and Exchange Commission (SEC).

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## HC2's Diversified Portfolio







# **Consolidated Financial Summary**

(\$m)		Q3 2018	Q3 2017	YTD 2018	YTD 2017
	Total Net Revenue	\$501.4	\$406.4	\$1,451.8	\$1,175.6
Statement of Operations (Selected Financial Data)	Total Operating Expenses	525.7	395.8	1,495.5	1,175.3
	Income (Loss) From Operations	(24.4)	10.6	(43.6)	0.3
	Interest Expense	(17.5)	(13.2)	(54.0)	(39.4)
	Income From Equity Investees	8.1	1.0	13.7	12.7
	Income (loss) Before Taxes	142.3	4.5	194.3	(28.5)
	Net Loss attributable to common and participating preferred	\$152.8	(\$6.7)	\$171.7	(\$40.5)
BUILT V	Core Operating Adjusted EBITDA	\$26.3	\$27.3	\$75.8	\$73.0
Non-GAAP Measures	Total Adjusted EBITDA (excl. Insurance)	\$13.7	\$9.8	\$29.4	\$31.1
	Pre-Tax Insurance AOI*	(\$11.3)	\$17.0	(\$8.7)	\$20.6

"Includes results from the long-term care insurance business recently acquired from Humana, Inc. (NYSE: HUM)

Note: Reconciliations of Adjusted EBITDA and Pre-Tax insurance AOI to U.S. GAAP Net Income in appendix. Table may not foot due to rounding.

All data as of September 30, 2018 unless otherwise noted

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# Segment Financial Summary

(\$m)		Q3 2018	Q2 2018	Q1 2018	FY 2017	Q4 2017	Q3 2017	Q2 2017	Q1 2017	FY 2016
	Core Operating Subsidiaries	100				///			//	
	Construction	\$16.0	\$15.5	\$10.0	\$51.6	\$15.1	\$16.8	\$11.1	\$8.6	\$59.9
	Marine Services	7.9	20.4	(2.4)	44.0	15.3	8.8	3.6	16.3	41.2
	Energy	1.0	3.0	0.7	2.9	0.4	0.3	1.0	1.2	2.5
	Telecom	1.5	1.3	1.1	6.9	1.6	1.5	2.2	1.7	5.6
	Total Core Operating	\$26.3	\$40.2	\$9.3	\$105.5	\$32.4	\$27.3	\$17.9	\$27.8	\$109.1
Adjusted EBITDA	Early Stage and Other Holdings									
	Life Sciences	(\$3.0)	(\$4.9)	(\$4.4)	(\$22.4)	(\$5.2)	(\$8.2)	(\$4.9)	(\$4.1)	(\$12.0
	Broadcasting	(2.4)	(6.2)	(5.1)	(0.8)	(0.8)	0.0	0.0	0.0	0.0
	Other	(1.0)	(1.0)	(0.2)	(2.3)	2.1	(1.1)	(2.2)	(1.2)	(11.2
	Total Early Stage and Other	(\$6.4)	(\$12.1)	(\$9.6)	(\$25.5)	(\$3.9)	(\$9.3)	(\$7.1)	(\$5.2)	(\$23.2
	Non-Operating Corporate	(\$6.2)	(\$5.4)	(\$6.7)	(\$29.2)	(\$8.7)	(\$8.3)	(\$6.3)	(\$5.9)	(\$25.7)
	Total HC2 (excluding Insurance)	\$13.7	\$22.7	(\$6.9)	\$50.8	\$19.7	\$9.8	\$4.6	\$16.7	\$60.2
Pre-Tax	Core Financial Services									
AOI*	Insurance	\$(11.3)	\$0.5	\$2.2	\$24.2	\$3.6	\$17.0	\$4.1	(\$0.5)	(\$2.7)

recently acquired from Humana, Inc. (NYSE: HUM)

All data as of September 30, 2018 unless otherwise noted

Note: Reconciliations of Adjusted EBITDA and Pre-Tax insurance AQI to U.S. GAAP Net Income in appendix. Table may not foot due to rounding. Pre-Tax insurance Adjusted Operating Income for Q1 2016 was adjusted to exclude certain intercompany eliminations to better reflect the results of the Insurance segment, and remain consistent with internally reported metrics. Additional details in appendix.

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## Construction: DBM Global Inc.

#### Third Quarter Update

- 3Q18 Net Income: \$9.2m vs. \$7.1m in 3Q17; YTD18 Net Income \$20.1m vs. \$14.5m for YTD17
- 3Q18 Adjusted EBITDA: \$16.0m vs. \$16.8m in 3Q17
- YTD18 Adjusted EBITDA: \$41.5m vs. \$36.5m for the comparable 2017 YTD period
- Backlog of \$615m at end of 3Q18, vs. \$656m in year-ago quarter
   ~\$632m taking into consideration awarded, but not yet signed contracts
- Continued ramp of Inglewood Stadium (LA Rams / Chargers); Loma Linda Hospital; Google Bayview
- Acquiring GrayWolf Industrial, a specialty maintenance, repair and installation service provider for \$135M
  - Provides diversification of revenue and earnings; helps offset cyclicality of commercial construction market
    - Just over \$20 million annual Adjusted EBITDA with minimal capex, strong cash flows and Blue-Chip customer base
- Reaffirm FY18 Guidance: Continue to expect \$60 million and \$65 million of FY18 Adjusted EBITDA

#### Strategic Initiatives

- · Continue to select profitable, strategic and "core competency" jobs, not all jobs
- Solid long-term pipeline of prospective projects; No shortage of transactions to evaluate
- Commercial / Healthcare sectors remain strong, primarily in West region
- Continue to diversify core business to counter cyclicality of commercial construction
- Opportunities to add higher margin, value added services to overall product offering (e.g. BDS VirCon/PDC/Candraft)
- Expanding U.S. bridge & infrastructure construction opportunities



II data as of September 30, 2018 unless otherwise noted

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# Marine Services: Global Marine Group

#### **Third Quarter Update**

- 3Q18 Net Income (Loss): Net (Loss) (\$0.5)m vs. Net Income \$0.8m in 3Q17; YTD18 Net Income \$4.1m vs. \$8.9m for YTD17
- 3Q18 Adjusted EBITDA: \$7.9m vs. \$8.8m in 3Q17; Strong 3Q18 performance from Huawei Marine equity investment, offset by some higher than expected costs on a certain offshore power construction project and an increase in unutilized vessel costs attributable to recently acquired marine assets and the timing of new project work
- YTD18 Adjusted EBITDA: \$25.8m vs. \$28.8m for the comparable 2017 YTD period
- Global Marine backlog of \$358m at 3Q18 quarter-end -- Huawei Marine equity investment Continued strong backlog of ~\$350m
- Huawei Marine Network implemented a new long-term annual dividend policy after several years of meaningful shareholder value creation:
  - Global Marine received ~US\$10m of dividends in 3Q18; Will receive additional special dividends of ~\$4.9m in 4Q18 and ~\$4.9m in 2Q19
  - HMN will annually distribute a minimum of 30% of cumulative distributable net profits as dividends based on audited annual financials.
- Exploring strategic alternatives for the Global Marine business, including a potential sale; proceeds to pay down HC2 debt
- Reaffirm FY18 Guidance: Continue to expect \$45 million and \$50 million of FY18 Adjusted EBITDA

	ane	49%	ownershi	p	SB:	SS		49% ownership
otal HMN* revenue rofit Cash, Equivalents, & FS Securities	2017 ~\$246m ~\$37m ~\$73m	2016 ~\$207m ~\$25m ~\$48m	<b>2015</b> ~\$203m ~\$14m ~\$27m	2014 ~\$88m ~\$2m ~\$16m	China's le	eading provid	ublished in 1995 with o der of submarine cat and possesses a fleet	
	-	-		\$163.6 \$50.0	Historical P \$134.9	erformance \$161.9	\$169.5	
		te		29.8%	\$42.1 31.2%	\$41.2 25.4%	\$44.0 26.0 %	
14				2014PF	2015A Adjusted EBIT	2016A DA Re	2017A	



# Energy: American Natural Gas (ANG)

#### Third Quarter Update

- 3Q18 Net Income (Loss): Net (Loss) (\$0.6)m vs. (\$0.9)m in 3Q17; YTD18 Net (Loss) of (\$0.6)m vs. (\$2.0)m for YTD17
- 3Q18 Adjusted EBITDA: \$1.0m vs. \$0.3m in 3Q17
- YTD18 Adjusted EBITDA: \$4.7m vs. \$2.5m for the comparable 2017 YTD period
- Delivered 2,977,000 Gasoline Gallon Equivalents (GGEs) in 3Q18 vs. 2,739,000 GGEs in 3Q17
- Seek to increase existing station utilization
- Continued focus on business development and marketing efforts to drive organic sales
- Develop preferred fueling agreements with new and existing customers to ramp volumes and continue to increase flow of Renewable Natural Gas (RNG) through ANG stations
- ~40 stations currently owned or operated or under development vs. two stations at time of initial investments (3Q14)



All data as of September 30, 2018 unless otherwise no.

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#### Third Quarter Update

- 3Q18 Net Income: \$1.3m vs. \$1.3m in 3Q17; YTD18 Net Income of \$3.4m vs. \$4.9m for YTD17
- 3Q18 Adjusted EBITDA: \$1.5m vs. \$1.5m in 3Q17
- YTD18 Adjusted EBITDA: \$3.9m vs. \$5.3m for the comparable 2017 YTD period
- ICS Group to acquire Go2Tel.com Inc. a well-established VoIP carrier that offers high-quality termination services, primarily in Latin America, South America and the Caribbean region
- One of the key objectives: leverage the infrastructure and management expertise within PTGi-ICS
  - Over 800+ wholesale interconnections globally provides HC2 the opportunity to leverage the existing cost effective infrastructure by bolting on higher margin products and M&A opportunities
  - A focused strategic initiative has been launched within PTGi-ICS to identify potential M&A opportunities





#### Third Quarter Update

- Continental Insurance Group serves as HC2's insurance platform and, through its wholly owned subsidiary, Continental LTC Inc. ("CLI"), offers a platform for run-off Long Term Care ("LTC") books of business
- "Ring Fenced" Liabilities No Parent Guarantees
  - 3Q18 Net Income: \$141.1m vs. \$4.3m in 3Q17
  - 3Q18 Pre-Tax Insurance AOI: (\$11.3)m vs. \$17.0m in 3Q17
  - ~\$300m statutory surplus at end of third quarter
  - ~\$330m total adjusted capital at end of third quarter
  - ~\$5.5b in total GAAP assets at September 30, 2018
  - ~\$4.1b in cash and invested assets at September 30, 2018
- Recent acquisition of Humana's ~\$2.4 billion Long-Term Care Insurance Business: (Closed 8/9/18)
  - Significantly grew the platform and leverages Continental's insurance operations in Austin, Texas
  - Opportunity to meaningfully increase investment portfolio yield
  - Validates and endorses HC2's insurance platform and strategy
  - Expected ~\$15m annual investment management fee, with potential back-end upside



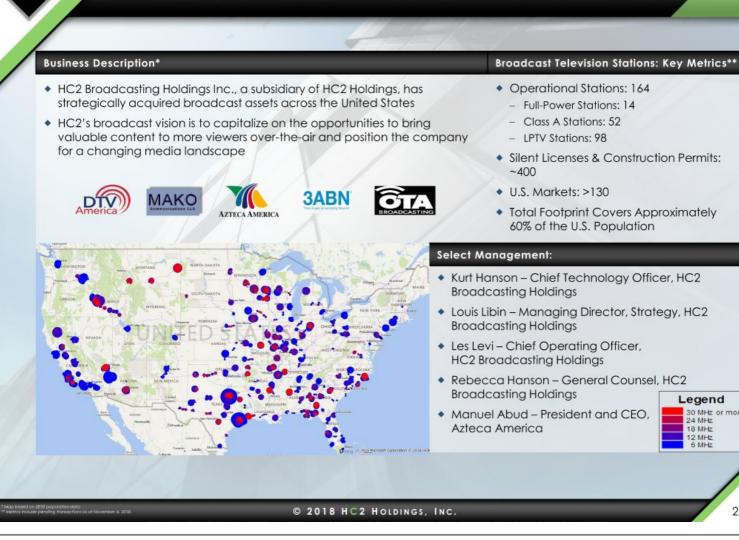
De	HC2's Pansend Life Sciences Segment Is Focused on the evelopment of Innovative Healthcare Technologies and Products
BeneVir	<ul> <li>Recently completed sale to Janssen Biotech, Inc. (Johnson &amp; Johnson) for up to \$1.04 billion (2Q18); \$8m total investment</li> <li>76% equity ownership of company focused on immunotherapy; Oncolytic virotherapy for treatment of solid cancer tumors</li> <li>Founded by Dr. Matthew Mulvey &amp; Dr. Ian Mohr (who co-developed T-Vec); Biovex (owner of T-Vec) acquired by Amgen for ~\$1 billion</li> <li>Benevir's T-Stealth is a second generation oncolytic virus with new features and new intellectual property</li> <li>BeneVir holds exclusive worldwide license to develop BV-2711 (T-Stealth)</li> <li>Granted new patent entitled "Oncolytic Herpes Simplex Virus and Therapeutic Uses Thereof", covering the composition of matter for Stealth-1H, BeneVir's lead oncolytic immunotherapy, as well as other platform assets (2Q17)</li> </ul>
MediBeacon	<ul> <li>50% equity ownership in company with unique technology and device for monitoring of real-time kidney function</li> <li>The U.S. Food and Drug Administration has granted Breakthrough Device designation to Medibeacon for the company's Transdermal GFR Measurement System ("TFGR"). The device is intended to measure Glomerular Filtration Rate ("GFR") in patients with impaired or normal renal function.<sup>[1]</sup></li> <li>Under the Breakthrough Devices program, a provision of the 21<sup>st</sup> Century Act, the FDA works with companies to expedite regulatory review in order to give patients more timely access to diagnostic and therapeutic technologies.</li> <li>The TGFR is designed to provide clinicians real-time measurement of GFR at the point of care with no need for blood samplin or urine collection. The ability to measure GFR is of high clinical interest, especially in patients with or at risk of kidney disease</li> </ul>
₩ <u>R2</u>	<ul> <li>74% equity ownership of dermatology company focused on lightening and brightening skin</li> <li>Founded by Pansend in partnership with Mass. General Hospital and inventors Dr. Rox Anderson, Dieter Manstein and Dr. Henry Chan</li> <li>Over \$20 billion global market</li> <li>Received Food and Drug Administration approval for the R2 Dermal Cooling System (4Q16)</li> <li>Received Food and Drug Administration approval for second generation R2 Dermal Cooling System (2Q17)</li> </ul>
GENOVEL	<ul> <li>80% equity ownership in company with unique knee replacements based on technology from Dr. Peter Walker, NYU Dept. of Orthopedic Surgery and one of the pioneers of the original Total Knee.</li> <li>"Mini-Knee" for early osteoarthritis of the knee; "Anatomical Knee" – A Novel Total Knee Replacement</li> <li>Strong patent portfolio</li> </ul>
	<ul> <li>Profitable technology and product development company</li> <li>Areas of expertise include medical devices, homeland security, imaging systems, sensors, optics, fluidics, robotics and mobile healthcare</li> <li>Located in Silicon Valley and Boston area with over 90,000 square feet of working laboratory and incubator space</li> <li>Contract R&amp;D market growing rapidly</li> <li>Customers include Fortune 500 companies and start-ups</li> </ul>



### BeneVir:

- BeneVir was a portfolio company of Pansend, our Life Sciences segment
  - Focused on the development of a patent-protected oncolytic virus, BV-2711, for the treatment of solid cancer tumors
- Pansend was the owner of all of BeneVir's outstanding preferred stock, through which Pansend held an approximate 80%, or ~76% on a fully diluted basis, controlling interest in BeneVir
- On June 11th, 2018, BeneVir completed its sale to Janssen Biotech, Inc. ("Janssen"), one of the Janssen Pharmaceutical Companies of Johnson & Johnson
- Janssen made an upfront cash payment of \$140 million to BeneVir shareholders at the closing, of which HC2 received approximately \$73 million, excluding approximately \$9 million being held in escrow
- Janssen will make additional payments of up to \$900 million to BeneVir shareholders if achievement of certain predetermined milestones are met
- HC2 had invested ~\$8 million in BeneVir since inception

# HC2 Broadcasting Holdings Inc.



# **Notable Financial and Other Updates**

- Collateral Coverage Ratio Exceeded 2.00x at Quarter End (3Q18)
- \$82.5 million in Consolidated Cash (excluding Insurance segment) at Quarter End (3Q18)
  - \$44.4 million Corporate Cash at Quarter End

#### 2018 Key Priorities:

- Monetization / value creation within diverse HC2 portfolio
- Continued focused expansion of Over-the-Air broadcast television strategy
- Optimization of HC2 capital structure
- Re-Affirmed 2018 Guidance for Construction & Marine Services
  - DBM Global: Continue to expect \$60 million \$65 million of FY18 Adjusted EBITDA
  - Global Marine: Continue to expect \$45 million \$50 million of FY18 Adjusted EBITDA

(\$m)	Balance Sheet (at September 30, 2018)	
Market Cap <sup>(1)</sup>	\$238.5	
Preferred Equity	\$26.7	
Total Corporate Debt	\$510.0	
Corporate Cash <sup>(2)</sup>	\$44.4	
Enterprise Value <sup>(3)</sup>	\$730.8	
1 / / / / / / / / / / / / / / / / / / /		

Market capitalization on a fully diluted basis, excluding preferred equity, using a common stock price per share of \$5.33 on November 6, 2018 (2) (3)

Cash and cash equivalents Enterprise Value is calculated by adding market capitalization, total preferred equity and total debt amounts, less corporate cash

HC2 does not guarantee future results of any kind. Guidance is subject to risks and uncertainties, including, without limitation, those factors outlined in the "Forward Looking Statements" of this presentation and the "Risk Factors" section of the company's annual and quarterly reports filed with the Securities and Exchange Commission (SEC).

ta as of September 30, 2018 unless otherwise n

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## Reconciliation of U.S. GAAP Net Income (Loss) to Adjusted EBITDA Three Months Ended September 30, 2018

V

(in thousands)

		C	ore O	perating S	ubsidi	iaries		E	arly S	age & Oth	er		Non-		
	Cons	truction		Aarine	Ene	ergy	Telecom	Life Sciences	Broc	Idcasting		nation	operating Corporat		Total HC2
Net Income attributable to HC2 Holdings, Inc.			_											5	153,46
Less: Net Income attributable to HC2 Holdings Insurance Segment															141,06
less: Consolidating eliminations attributable to HC2 Holdings															23.07
Insurance segment															23,07
Net Income (loss) attributable to HC2 Holdings, Inc., excluding	s	9,203	s	(515)	\$	(562)	\$ 1,302	\$ (2,636)	ç	(4,686)	ç	4,487	\$ (17,20	71 9	(10.67
insurance Segment	*	7,200	*	(010)	*	(002)	φ 1,002	\$ (2,000)	*	(4,000)	*	4,407	4 June	., .	110.05
Adjustments to reconcile net income (loss) to Adjusted EBITDA:															
Depreciation and amortization		1,851		6,853		1,389	89	35		827		11	1	1	11,07
Depreciation and amortization (included in cost of revenue)		1,792				-	-			-			-		1,79
Amortization of equity method fair value adjustment at acquisition		-		(371)			-	-		-		-	-		(37
(Gain) loss on sale or disposal of assets		(681)		(118)		-	-	-		(20)		-	-		(81
interest expense		594		1,221		408	-	-		534		-	14,58	8	17,34
Other (income) expense, net		(1,938)		(263)		58	(21)	(14)		361	1	(3,606)	1,56	9	(3,85
Gain on sale and deconsolidation of subsidiary							-	22		-	1	(1,540)			(1,51)
Foreign currency (gain) loss (included in cost of revenue)		-		156		2	<u>_</u>	-		-		-	-		15
income tax (benefit) expense		3.842		147		7		7		-		-	(6.48	3)	(2.48
Noncontrolling interest		750		27		(268)	-	(463)		(1,538)		(433)	-		(1,92
Bonus to be settled in equity		-						-		-		-	16	5	16
Share-based payment expense				492		1	-	52		1,657		75	1.03	2	3,30
Non-recurring items		-		-		-	-	-		-		-	-		-
Acquisition and disposition costs		538		239		2	105	-		449			14	6	1,47
Adjusted EBITDA	\$	15,951	\$	7,868	\$ 1	1,033	\$ 1,475	\$ (3,004)	\$	(2,416)	\$ (	1,006)	\$ (6.22	9) \$	13,67
	-		30												

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## Reconciliation of U.S. GAAP Net Income (Loss) to Adjusted EBITDA Three Months Ended September 30, 2017

(in thousands)

		C	ore O	perating S	Subsidi	iaries		E	iarly Stag	ge & Oth	her	Non-		
	Contr	uction	/	Varine	Ene	-	Telecom	Life Sciences	Broad	casting	Other & Elimination	operating Corporate		otal HC2
Net loss attributable to HC2 Holdings, Inc.	COnsil	ocion		unie	Life	iyy .	Telecom	Sciences	Biodu	cusing	Liminulion	Corporate		(5.967
Less: Net Income attributable to HC2 Holdings Insurance segment													*	4,280
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$	7,082	\$	844	\$	(939)	\$ 1,348	\$ (6.760)	\$	-	\$ (600)	\$ (11.22)	2) \$	
Adjustments to reconcile net income (loss) to Adjusted EBITDA;														
Depreciation and amortization		1,314		6.221	1	.247	94	50		-	272	17	(	9.215
Depreciation and amortization (included in cost of revenue)		1,293				-		1						1,293
Amortization of equity method fair value adjustment at acquisition				(573)		-	-				-			(573
(Gain) loss on sale or disposal of assets		486		-		25	-	-		-	-	-		511
Lease termination costs		-		-		-	15	-		-	-	-		15
Interest expense		238		1.021		262	14				1	11,686		13,222
Net loss (gain) on contingent consideration						× .		-		2	-	(6,320	))	(6,320
Other (income) expense, net		(165)		888		277	12	(10)		-	(118)	(718	()	166
Foreign currency (gain) loss (included in cost of revenue)		-		(238)		-	-	-		-	-	-		(238
Income tax (benefit) expense		4,481		(137)		-	-	-		-	-	(4,740	)	(402
Noncontrolling interest		558		43		(763)		(1,506)			(689)			(2,357
Bonus to be settled in equity						-	-				-	765	5	765
Share-based payment expense				394		179	-	71			19	718	ķ	1,381
Non-recurring items		-		-		-	-	-		-	-	-		-
Acquisition and disposition costs		1,501		300		-	-				-	1,564	ŀ	3,365
Adjusted EBITDA	S 1	16,788	S	8,763	s	288	S 1,483	\$ (8,155)	s		\$ (1,115)	\$ (8,256	) \$	9,796

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## Reconciliation of U.S. GAAP Net Income (Loss) to Adjusted EBITDA Nine Months Ended September 30, 2018

(in thousands)

		C	ore C	operating S	ubsidi	aries		E	arly s	stage & Oth	er		Non-		
	Const	ruction	1	Marine	Ene	rgy	Telecom	Life Sciences	Bro	adcasting		ther &	operating Corporate	To	tal HC2
Net Income attributable to HC2 Holdings, Inc.			-											\$	173,836
Less: Net Income attributable to HC2 Holdings Insurance Segment															142,878
Less: Consolidating eliminations attributable to HC2 Holdings Insurance segment															19,076
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$	20,067	\$	4,096	\$	(581)	\$ 3,395	\$ 67,552	\$	(29,238)	\$	3,779	\$ (57,188)	\$	11,882
Adjustments to reconcile net income (loss) to Adjusted EBITDA;															
Depreciation and amortization		5,043		20,110	4	4,092	262	146		2,275		53	62		32,043
Depreciation and amortization (included in cost of revenue)		5,071											-		5,071
Amortization of equity method fair value adjustment at acquisition		-		(1,112)		-	-	-		-		-	-		(1,112
Asset impairment expense		-		-		277		-		104		-	-		381
(Gain) loss on sale or disposal of assets		(253)		[2.779]		(223)	-	-		(12)		-	-		(3.267
Interest expense		1,462		3,712	1	1,154		-		7,763		2	39,758		53,851
Loss on early extinguishment of debt		-		-		-	-	-		2,537		-	-		2,537
Other (income) expense, net		(1,915)		[1,296]		190	19	70		379		(3,433)	1,073		(4,913
Gain on sale and deconsolidation of subsidiary		-		-		-		(102,119)				(1,540)	-	(	103,659
Foreign currency (gain) loss (included in cost of revenue)		-		(366)		-				-		-	-		(366
Income tax (benefit) expense		8,992		149		20		1		14		(272)	(7,039)		1,865
Noncontrolling interest		1,633		1,693		(277)	-	19,469		(2,848)		(1,055)	-		18,615
Bonus to be settled in equity		-		-		-	-	-		-		-	515		515
Share-based payment expense		-		1,378		5	-	144		2.319		286	3,970		8,102
Non-recurring items		-		-		-	-	-		-		-	-		-
Acquisition and disposition costs		1,353		239			182	2,528		3,023		-	564		7,889
Adjusted EBITDA	\$	41,453	\$	25,824	\$ 4	4,657	\$ 3,858	\$ (12,209)	\$	(13,684)	\$	(2,180)	\$ (18,285)	\$	29,434

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## Reconciliation of U.S. GAAP Net Income (Loss) to Adjusted EBITDA Nine Months Ended September 30, 2017

(in thousands)

		Co	ore O	perating S	ubsidiaries		Б	arly Stage &	Other		Non-		
	Construe	ction	N	Aarine	Energy	Telecom	Life Sciences	Broadcasti		Other & limination	operating Corporate	To	otal HC2
Net (Loss) attributable to HC2 Holdings, Inc.			_									\$	(38.374
Less: Net Income attributable to HC2 Holdings Insurance Segment													3,683
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$ 14	,464	\$	8,943	\$ (2,001)	\$ 4,910	\$ (14,276)	ş -	\$	(9,787)	\$ (44,310)	\$	(42,057
Adjustments to reconcile net income (loss) to Adjusted EBITDA;													
Depreciation and amortization	4	,194		16,561	3,876	285	129	-		933	50		26,028
Depreciation and amortization (included in cost of revenue)	3	,835		-	-	-	-	-		-	-		3,83
Amortization of equity method fair value adjustment at acquisition		-		[1,223]			-	-		-			(1,223
Asset impairment expense		-		-	-					1,810	-		1,81
(Gain) loss on sale or disposal of assets		93		(3,500)	39					-			(3,368
Lease termination costs				249	-	15		-		-			26
nterest expense		619		3,363	552	37	-	-		2,408	32,431		39,410
Net loss (gain) on contingent consideration		-		-	-	-	-	-		-	(6.001)		(6.00
Other (income) expense, net		(158)		2,443	1,652	77	(25)	-		2,800	(460)		6,329
Foreign currency (gain) loss (included in cost of revenue)		-		(131)	-	-	-	5		-	-		(13
Income tax (benefit) expense	9	,792		239	12	-	(0)	-		0	(9,112)		93
Noncontrolling interest	1	,190		381	(2,002)	-	(3,208)	-		(2,666)	-		(6,30
Bonus to be settled in equity		*			-					-	1,350		1,350
Share-based payment expense				1,133	361		239			66	2,207		4,000
Non-recurring items				-	-			-		-	-		-
Acquisition and disposition costs	2	,447		300	-	-	2	2		-	3,425		6,172
Adjusted EBITDA	\$ 36	,476	\$	28,758	\$ 2,489	\$ 5,324	\$ (17,141)	ş .	\$	(4,436)	\$ (20,420)	\$	31,050

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### Reconciliation of U.S. GAAP Net Income (Loss) to Adjusted EBITDA Three Months Ended June 30, 2018

(in thousands)

	- 7	C	ore (	Operating S	ubsidiarie	s	100	E	arly S	stage & Oth	er		No	n-	1	
	1		1	Marine				Life				ther &	opero	0.000	To	tal HC2
	Cons	truction	_	Marine	Energy		Telecom	Sciences	Bro	adcasting	Elin	nination	Corpo	orate		
Net Income attributable to HC2 Holdings, Inc.															\$	55,366
Less: Net Income attributable to HC2 Holdings Insurance Segment																565
Less: Consolidating eliminations attributable to HC2 Holdings Insurance segment																(2,009
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$	7,397	\$	10.864	\$ 67	9	\$ 1,040	\$ 74,124	\$	(11,816)	\$	(552)	\$ (2	4,926)	\$	56,810
Adjustments to reconcile net income (loss) to Adjusted EBITDA;																
Depreciation and amortization		1,665		6,429	1,35	9	87	53		743		21		20		10,377
Depreciation and amortization (included in cost of revenue)		1,686			-							-				1,686
Amortization of equity method fair value adjustment at acquisition		-		(370)	-		-	-		-		-		-		(370
Asset impairment expense		-		-	27	7	-	-		104		-		-		381
(Gain) loss on sale or disposal of assets		13		(25)	(19	2]	-	-		8		-		-		(196
Interest expense		458		1.328	42	6	-	-		1,523		-	1	3,446		17,181
Loss on early extinguishment of debt		-		-	-		-	-		2,537		-		-		2,537
Gain on sale and deconsolidation of subsidiary		-		-	-		-	(102,141)				-			(	102,141
Other (income) expense, net		(66)		(1,981)	6	6	99	56		93		121		226		(1,386
Foreign currency (gain) loss (included in cost of revenue)		-		(420)	-							-				(420
Income tax (benefit) expense		3,318		68	1	3		1		14		(272)		2,759		5,901
Noncontrolling interest		601		4,030	32	4	-	20,679		(700)		(536)		-		24,398
Bonus to be settled in equity		-		-	-		-	-		-		-		175		175
Share-based payment expense		-		476		2	-	18		349		200		2,660		3,705
Non-recurring items		-		-	-		-	-		-		-		-		-
Acquisition and disposition costs		456			-		49	2,355		928		-		240		4,028
Adjusted EBITDA	\$	15,528	\$	20,399	\$ 2,95	4	\$ 1,275	\$ (4,855)	\$	(6,217)	\$	(1,018)	\$ (	5,400)	\$	22,666

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### Reconciliation of U.S. GAAP Net Income (Loss) to Adjusted EBITDA Three Months Ended March 31, 2018

(in thousands)

		C	ore C	Operating S	ubsi	diaries		E	arly	Stage & Oth	er		1	Non-		
	Cons	truction	1	Marine	En	ergy	Telecom	Life Sciences	Bro	adcasting		ther & nination		erating porate	To	otal HC2
Net Income (loss) attributable to HC2 Holdings, Inc.			_					7	-		1				\$	(34,998
Less: Net Income attributable to HC2 Holdings Insurance Segment																1,245
Less: Consolidating eliminations attributable to HC2 Holdings Insurance segment																(1.987
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$	3,467	\$	(6,253)	\$	(698)	\$ 1,053	\$ (3,936)	\$	(12,736)	\$	(156)	\$	(14,995)	\$	(34,254
Adjustments to reconcile net income (loss) to Adjusted EBITDA:										-						
Depreciation and amortization		1,527		6,828		1,344	86	58		705		21		21		10,590
Depreciation and amortization (included in cost of revenue)		1,593		-			-			<u> </u>				-		1,593
Amortization of equity method fair value adjustment at acquisition		-		(371)		-				-						(371
(Gain) loss on sale or disposal of assets		415		(2,636)		(31)	-			-		-		-		(2,252
Interest expense		410		1,163		320	-	-		5,706		2		11,724		19,325
Other (income) expense, net		89		948		66	(59)	28		(75)		52		(722)		327
Foreign currency (gain) loss (included in cost of revenue)		-		(102)		-				-		-				(102
Income tax (benefit) expense		1,832		(66)		-	-	-		-		-		(3,315)		(1,549
Noncontrolling interest		282		(2.364)		(333)	-	(747)		(610)		(86)		-		(3.858
Bonus to be settled in equity		-												175		175
Share-based payment expense				410		2		74		313		11		278		1,088
Non-recurring items		-		-		-	-	-		-		-		-		-
Acquisition costs		359		-		-	28	173		1,646		-		178		2.384
Adjusted EBITDA	\$	9,974	\$	(2,443)	\$	670	\$ 1,108	\$ (4,350)	\$	(5,051)	\$	(156)	\$	(6,656)	\$	(6,904
Total Core Operating Subsidiaries	s	9,309														

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## Reconciliation of U.S. GAAP Net Income (Loss) to Adjusted EBITDA Full Year Ended December 31, 2017

(in thousands)

		C	ore (	Operating	Subsidio	ries	10	E	arly St	age & Oth	her	_	Non-	/	1
	Cons	truction		Marine	Energ	iy	Telecom	Life Sciences	Brog	Idcasting	Other & Elimination	C	perating prporate	To	otal HC2
Net loss attributable to HC2 Holdings, Inc.			_									_		\$	(46.911
Less: Net Income attributable to HC2 Holdings Insurance segment															7,066
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$	23,624	\$	15,173	\$ {5	516)	\$ 6,163	\$ (18,098)	\$	(4,941)	\$ (13,064	4) \$	(62,318)	\$	(53,977
Adjustments to reconcile net income (loss) to Adjusted EBITDA:															
Depreciation and amortization		5,583		22,898	5.0	71	371	186		302	1.204	5	71		35.688
Depreciation and amortization (included in cost of revenue)		5,254		-		2	-	-		:	-		-		5,254
Amortization of equity method fair value adjustment at acquisition		-		(1,594)			-	-			-		-		(1,59
Asset impairment expense		-		-			-				1,810	)	-		1,810
(Gain) loss on sale or disposal of assets		292		(3,500)	2	47	181						-		(2.780
ease termination costs		-		249			17	-		-	-		-		266
Interest expense		976		4,392	1,1	81	41	-		1,963	2,410	)	44,135		55,098
Net loss (gain) on contingent consideration								-		-	-		(11,411)		(11,411
Other (income) expense, net		(41)		2,683	1,4	88	149	(17)		41	6.500	)	(92)		10,711
Foreign currency (gain) loss (included in cost of revenue)				(79)			-	-		-	-		-		(79
Income tax (benefit) expense		10,679		203	(4.2	(43)	7	(820)		(1.811)	682	2	(10,185)		(5.488
Noncontrolling interest		1,941		260	(4	81)	2	(3,936)		755	(1,919	7)	-		(3,580
Bonus to be settled in equity		-		-			-			-	-		4,130		4,130
Share-based compensation expense		-		1,527	3	64	-	319		194	85	5	2.754		5.243
Non-recurring items		-		-			2	-		-	-		-		-
Acquisition costs		3,280		1,815	24	8 - <u>-</u>	-			2,648	-		3,764		11,507
Adjusted EBITDA	S	51,588	S	44,027	\$ 2,9	11	\$ 6,929	\$ (22,366)	S	(849)	\$ (2,290	)) S	(29,152)	S	50,798

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## Reconciliation of U.S. GAAP Net Income (Loss) to Adjusted EBITDA Three Months Ended December 31, 2017

(in thousands)

	_/	0	ore O	perating	Subsi	diaries	1			Ec	rly Sto	age & Oth	ner			Non-	1	1
	Const	ruction	M	arine	Ene	ergy	Telec	om	Life Scien		Broa	dcasting	105	ther & nination		erating rporate	To	tal HC2
Net loss attributable to HC2 Holdings, Inc.																	\$	(8,53)
Less: Net Income attributable to HC2 Holdings Insurance segment																		3,383
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$	9,160	\$	6,230	\$	1,485	\$ 1.	253	\$ (3	.822)	\$	(4,941)	\$	(3,277)	\$	(18,008)	\$	(11,920
Adjustments to reconcile net income (loss) to Adjusted EBITDA:																		
Depreciation and amortization		1,389		6,337		1,195		86		57		302		273		21		9.66
Depreciation and amortization (included in cost of revenue)		1,419		-		-		-		-		-		-		-		1,41
Amortization of equity method fair value adjustment at acquisition		-		(371)		-		-		-		-		-		-		(37
Asset impairment expense								-				-						
(Gain) loss on sale or disposal of assets		199		-		208		181		-		-		-		-		58
Lease termination costs		-				-		2		-		-		-		-		
Interest expense		357		1,029		629		4		-		1,963		2		11,704		15,68
Net loss (gain) on contingent consideration		-		-				-		-		-		-		(5,410)		(5,41
Other (income) expense, net		117		240		(164)		72		8		41		3,700		368		4,38
Foreign currency (gain) loss (included in cost of revenue)		-		52		-		-		-		-		-		-		5
Income tax (benefit) expense		887		(36)	(	4.255)		7	(	820)		(1.811)		682		(1.073)		(6,41
Noncontrolling interest		751		(121)		1,321		-	(	728)		755		747		-		2,72
Bonus to be settled in equity				-		-		-		-		-		-		2,780		2,78
Share-based compensation expense		-		394		3		-		80		194		19		547		1,23
Non-recurring items		-		-		-		-				-		-		-		-
Acquisition costs		833		1,515		-		-		*		2,648		-		339		5,33
Adjusted EBITDA	\$	15,112	\$	15,269	\$	422	\$ 1,	605	\$ (5,	225)	\$	(849)	\$	2,146	s	(8,732)	\$	19,748

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### Reconciliation of U.S. GAAP Net Income (Loss) to Adjusted EBITDA Three Months Ended June 30, 2017

(in thousands)

		C	ore C	Operating	Subsidio	aries	11	E	arly Sta	ge & Oth	her		Non-	1	1
	Con	struction		Marine	Energ	ay	Telecom	Life Sciences	Broad	casting	Othe	10.00 C	operating Corporate	To	otal HC2
Net loss attributable to HC2 Holdings, Inc.			_								-			\$	(17,91
Less: Net Income attributable to HC2 Holdings Insurance segment															16
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$	4,179	\$	(3,053)	\$ {;	365)	\$ 2,060	\$ (4,106)	\$	-	\$ (3	,757)	\$ (13,033)	\$	(18,07
Adjustments to reconcile net income (loss) to Adjusted EBITDA:															
Depreciation and amortization		1.240		5.255	1.:	381	94	41		-		331	16		8,35
Depreciation and amortization (included in cost of revenue)		1,302		-		-	-	-		-		-	-		1,30
Amortization of equity method fair value adjustment at acquisition		-		(325)		-	-	-		-		-	-		(32
Asset impairment expense				-		-	-	-		-	1	,810	-		1,81
(Gain) loss on sale or disposal of assets		(145)				18				-		-	-		(12
Lease termination costs		-		55		-	-	-		-		-	-		5
Interest expense		174		1,040		154	14	-		-		16	10,675		12,07
Net loss (gain) on contingent consideration		-				-	-	-		-		-	88		8
Other (income) expense, net		28		490	;	255	(9)	(11)		-		803	214		1,77
Foreign currency (gain) loss (included in cost of revenue)		-		83		-	-	-		-		-	-		8
Income tax (benefit) expense		3.232		(134)		(1)	-	-		-		-	(6.543)		(3.44
Noncontrolling interest		369		(156)	{-	492)	2	(911)		-	(1	,372)	-		(2,56)
Bonus to be settled in equity		-				-	-			-		-	585		58
Share-based compensation expense		-		394		91	-	76		-		18	527		1,10
Non-recurring items		-		-		-	-	-		-		-	-		-
Acquisition costs		701		-		-	-					+	1,168		1,86
Adjusted EBITDA	S	11,080	S	3.649	S 1.0	041	\$ 2,159	\$ (4,911)	\$	140	\$ (2	151)	\$ (6,303)	S	4.56

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### Reconciliation of U.S. GAAP Net Income (Loss) to Adjusted EBITDA Three Months Ended March 31, 2017

(in thousands)

		C	ore C	perating	Subsi	diaries	11 miles	E	Non-		1					
	Construction		Marine		Energy		Telecom	Life Sciences	Broadcasting		 her & nation	operating Corporate		Tota	otal HC2	
Net loss attributable to HC2 Holdings, Inc.			-											\$ (1	4,490	
Less: Net loss attributable to HC2 Holdings Insurance segment															(76	
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$	3,203	\$	11,152	\$	(697)	\$ 1,502	\$ (3,410)	\$		\$ (5,430)	\$ (20,0	)55)	\$ (1	3,73	
Adjustments to reconcile net income (loss) to Adjusted EBITDA:																
Depreciation and amortization		1,640		5,085		1.248	97	38		-	330		16		8,45	
Depreciation and amortization (included in cost of revenue)		1,240		5		-	-	-		-	-		-3		1,24	
Amortization of equity method fair value adjustment at acquisition				(325)		-	-				-		-		(32	
Asset impairment expense											-		-			
(Gain) loss on sale or disposal of assets		(248)		(3,500)		(4)	-	-		-	-		- 1	(	(3,75	
Lease termination costs				194		-		-		-	-		-		19	
Interest expense		207		1,302		136	9	-		-	2,391	10,0	070	1	4,11	
Net loss (gain) on contingent consideration		-		-		-	-				-		231		23	
Other (income) expense, net		(21)		1,065		1,120	74	(4)		-	2,115		44		4,39	
Foreign currency (gain) loss (included in cost of revenue)		-		24		-	-	-		-	-		-		2	
Income tax (benefit) expense		2.079		510		13	-	-		-	-	2.	177		4,77	
Noncontrolling interest		263		494		(747)	-	(791)		-	(605)		- 1	(	1.38	
Bonus to be settled in equity		-		-		-	-	-		-	-		-		-	
Share-based compensation expense		-		345		91	-	92		-	29		762		1,51	
Non-recurring items		-		-		-		-		-	-		-		-	
Acquisition costs		245		-			-			-	-		593		93	
Adjusted EBITDA	\$	8,608	\$	16,346	\$	1,160	\$ 1,682	\$ (4,075)	\$		\$ (1,170)	\$ (5,8	362)	\$ 1	6,68	

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## Reconciliation of U.S. GAAP Net Income (Loss) to Adjusted EBITDA Full Year Ended December 31, 2016

(in thousands)

		Core	Operating	Subsidi	aries		Early St	age 8	& Other	Non-		
	Construction		Marine	Energy		Telecom	Life Sciences		Other & imination	operating Corporate	Total HC2	
Net loss attributable to HC2 Holdings, Inc.								_			\$	(94,549
Less: Net loss attributable to HC2 Holdings Insurance segment												(14,028
Net Income (loss) attributable to HC2 Holdings, Inc., excluding Insurance Segment	\$ 28,002	2 \$	17,447	\$	7	\$ 1,435	\$ (7,646)	\$	(24,800)	\$ (94,966)	\$	(80,52
Adjustments to reconcile net income (loss) to Adjusted EBITDA:												
Depreciation and amortization	1,892	2	22,007	2,	248	504	124		1,480	9		28,26
Depreciation and amortization (included in cost of revenue)	4,370	)	-		-	-	-		-	-		4,37
Amortization of equity method fair value adjustment at acquisition			(1,371)		-					-		(1,37
(Gain) loss on sale or disposal of assets	1,663	3	(9)		-	708	-		-			2,36
Lease termination costs	-		-		-	179	-		-	-		17
Interest expense	1,239	<b>,</b>	4,774		211	-	-		1,164	35,987		43,37
Net loss (gain) on contingent consideration	-		(2,482)		-	-	-		-	11,411		8,92
Other (income) expense, net	(163	3)	(2,424)		(8)	(87)	(3,213)		9,987	(1,277)		2,81
Foreign currency (gain) loss (included in cost of revenue)	-		(1,106)		*	-	-		-	-		(1,10
Income tax (benefit) expense	18,727	7	1,394	(	535)	2,803	1,558		3,250	11,245		38,44
Noncontrolling interest	1.834	1	974		(4)	-	(3,111)		(2.575)	-		(2.88
Bonus to be settled in equity	-		-		-	-			-	2,503		2,50
Share-based compensation expense	-		1,682		597	-	251		273	5,545		8,34
Non-recurring items	-		-		-	-	-		-	1,513		1,51
Acquisition Costs	2,296	5	290		27	18	-		-	2,312		4,94
Adjusted EBITDA	\$ 59,860	\$	41,176	\$ 2,	543	\$ 5,560	\$ (12,037)	\$	(11,221)	\$ (25,718)	\$	60,163
Total Core Operating Subsidiaries	\$ 109,139											

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## Reconciliation of U.S. GAAP Net Income (Loss) to Insurance Adjusted Operating Income

(in thousands)

	Y	YTD 2018		Q3 2018		Q2 2018		Q1 2018		FY 2017		Q4 2017		Q3 2017		Q2 2017		Q1 2017		FY 2016	
Net Income (loss) - Insurance segment	\$	142,878	\$	141,068	\$	565	\$	1,245	\$	7.066	\$	3,381	\$	4,282	\$	164	\$	(761)	\$	(14.028	
Effect of investment (gains) losses		(27.086)		(20.147)		(4,429)		(2.510)		(4.983)		(2.129)		(978)		(1.095)		(781)		(5.019	
Asset impairment expense				-				-		3,364		-				2,842		522		2,400	
Bargain Purchase Gain		(109,112)		(109,112)		-		-		-		-		-		-		-			
Reinsurance Gain		(17,715)		(17,715)						-		2				-				-	
Acquisition costs		2.367		1,305		759		303		2.535		1.377		422		736				714	
Insurance AOI	\$	(8,668)	\$	(4,601)	\$	(3,105)	\$	(962)	\$	7,982	\$	2,629	\$	3,726	\$	2,647	\$	(1,020)	\$	(15,933	
Addback: Tax expense (benefit)		-		(6,741)		3,560		3,181		16,228		992		13,263		1,461		512		13,196	
Pre-tax Insurance AOI	S	(8,668)	S	(11,342)	s	455	s	2,219	S	24,210	S	3,621	S	16,989	S	4,108	\$	(508)	S	(2,737	

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